



# 2023 Draft Capital Budget

## 2024-2027 Draft Capital Forecast





# 2023 Draft Capital Budget 2024-2027 Draft Capital Forecast

## Contents:

1. Memo from Treasurer
2. Project Listing
3. General Government & Administration
4. Corporate Services
5. Finance
6. Fire & Emergency Services
7. Public Works
8. Parks
9. Recreation, Culture & Communications
10. Development Services
11. Financing



## INTEROFFICE MEMORANDUM

TO: Mayor and Council

FROM: Laura E. Barta, CPA, CMA.  
Director of Finance/Treasurer

DATE: December 8, 2022

RE: Draft 2023 Capital Budget and 2024 – 2027 Capital Forecast

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Please find attached the draft 2023 Capital Budget and 2024 through 2027 Capital Forecast. The document is being distributed in advance of the December 19<sup>th</sup> special GPA meeting to allow time for your review and discussion with department heads prior to the meeting.

The capital program is largely based on asset management activities and focuses a significant portion of our capital program on planned investments in assets based on where the investment can make the biggest impact. This ensures that the existing assets remain safe and usable for the residents, and the investment is strategic in order to maximize the return on the investment, or “get the biggest bang for our buck”.

As you read through the details, it is important to keep in mind that the proposed budget contains many new projects for 2023 and subsequent years. The 2023 projects (once approved) will be added to the listing of projects in progress that was included in report FIN-2022-036. All projects require staff time to research and oversee. Some projects are simple in nature and will be completed once an item is purchased. Others are more complex and require formal Request for Proposals or Tender documents to be made available for public participation. The more complex projects can take multiple years to complete and will need to be monitored by staff throughout the project’s life. While we recognize that all of the projects are needed, staff capacity may limit the amount that actually gets accomplished in 2023 and projects will be prioritized. This prioritization will include the consideration of the following:

A) Public safety issues

- B) Security of Township property
- C) Condition of asset
- D) Priority in the Asset Management Plan
- E) Priority in Master Plans specific to departments or programs
- F) Requirements and timelines in agreements for approved grants
- G) Cost sharing opportunities for projects
- H) Future impact if project is delayed
- I) Ability to take advantage of synergies with other organizations or government entities
- J) Legislative requirements

In addition, it is important to note that those projects that are dependent on grant funding or other third party contributions may not be started by staff or progress to any extent without confirmation that funding is approved or available.

While the total value of proposed capital projects for 2023 is almost \$12 million, this includes \$2.5 million for the Second Access Scugog Island Project that has been rebudgeted base on new information. In addition, some of the other large projects, due to their scope, will take multiple years to complete. These may also be delayed by other agencies that must approve the proposed work and issue permits before the project construction begins.

Staff are committed to long range capital planning that ensures Township assets are available to support local service delivery and trust that this package will demonstrate that commitment through the five year capital plan. The draft 2023 Capital budget and the four-year forecast have been prepared assuming that council will continue with the 3.0% special levy dedicated to roads and other infrastructure, the 0.5% special levy dedicated to vehicles and equipment and the 0.5% special levy dedicated to building and facilities annually. Should the transfers be reduced, they will have significant impact on the funding available for planned projects.

Staff are happy to meet with Council members to discuss these projects and look forward to your input.

Thank-you,

Laura E. Barta, CPA, CMA  
Director of Finance / Treasurer

# Project Listing



**2023 Capital Budget : 2024 - 2027 Capital Forecast**  
**Capital Project Listing by Department**

Forecast is approved in principle only and is subject to change

|   | 2023<br>Budget | 2024<br>Forecast | 2025<br>Forecast | 2026<br>Forecast | 2027<br>Forecast | Total<br>Forecast |
|---|----------------|------------------|------------------|------------------|------------------|-------------------|
| <b>General Government &amp; Administration</b>            |                |                  |                  |                  |                  |                   |
| CAO001 Service Level Review                               | 100,000        |                  |                  |                  |                  | 100,000           |
| <b>Total General Government &amp; Administration</b>      | <b>100,000</b> |                  |                  |                  |                  | <b>100,000</b>    |
| <b>Corporate Services</b>                                 |                |                  |                  |                  |                  |                   |
| COR001 Firewall Replacement                               |                | 15,000           |                  |                  |                  | 15,000            |
| COR002 Microsoft Server Operating System Upgrade (2023)   | 5,000          |                  |                  |                  |                  | 5,000             |
| COR003 New Township of Scugog Website                     | 150,000        |                  |                  |                  |                  | 150,000           |
| COR004 Replace 1/3 Computers                              |                | 25,000           |                  |                  |                  | 25,000            |
| COR005 Replace 1/3 Computers                              |                |                  | 25,000           |                  |                  | 25,000            |
| COR006 Replace 1/3 Computers                              | 20,000         |                  |                  |                  |                  | 20,000            |
| COR007 Replace Backup Device and VM Hosts                 | 60,000         |                  |                  |                  |                  | 60,000            |
| COR008 Cameras at Parks Depot                             | 5,000          |                  |                  |                  |                  | 5,000             |
| COR009 Helpdesk Modernization                             | 27,500         |                  |                  |                  |                  | 27,500            |
| COR010 Single Sign-On Implementation                      |                | 20,000           |                  |                  |                  | 20,000            |
| COR011 Replace Backup Device                              |                |                  | 20,000           |                  |                  | 20,000            |
| COR012 NVRs/Security System Upgrades                      | 30,000         |                  |                  |                  | 15,000           | 45,000            |
| COR013 Networking Infrastructure Replacement              |                |                  |                  |                  | 25,000           | 25,000            |
| COR014 Replace 1/3 Computers                              |                |                  |                  |                  |                  |                   |
| COR015 CRM Expansion                                      | 150,000        |                  |                  |                  |                  | 150,000           |
| COR016 Records Management Software Replacement            | 100,000        |                  |                  |                  |                  | 100,000           |
| COR017 Implementation of Facility Bookings                |                | 100,000          |                  |                  |                  | 100,000           |
| COR018 Projects as a result of IT Strategy                |                |                  | 100,000          |                  |                  | 100,000           |
| COR019 Digital Strategy                                   |                |                  |                  | 100,000          |                  | 100,000           |
| COR020 Replace 1/3 Computers                              |                |                  |                  | 25,000           |                  | 25,000            |
| COR022 Networking Infrastructure Replacement Continuation |                |                  |                  |                  |                  |                   |
| COR023 Wifi Upgrade and Replacement Continuation          | 20,000         | 30,000           |                  |                  |                  | 50,000            |
| COR024 CRM Expansion Continued                            |                | 100,000          |                  |                  |                  | 100,000           |
| COR025 Website Update                                     |                |                  |                  |                  | 100,000          | 100,000           |
| <b>Total Corporate Services</b>                           | <b>567,500</b> | <b>290,000</b>   | <b>145,000</b>   | <b>125,000</b>   | <b>140,000</b>   | <b>1,267,500</b>  |
| <b>Finance</b>  |                |                  |                  |                  |                  |                   |
| FIN001 DC Background Study                                | 40,000         |                  |                  |                  |                  | 40,000            |
| FIN002 Chart of Accounts Reconfiguration                  | 120,000        |                  |                  |                  |                  | 120,000           |
| FIN003 Fees and Charges Study                             | 55,000         |                  |                  |                  |                  | 55,000            |
| <b>Total Finance</b>                                      | <b>215,000</b> |                  |                  |                  |                  | <b>215,000</b>    |
| <b>Fire &amp; Emergency Services</b>                      |                |                  |                  |                  |                  |                   |
| FES001 Portable Radio Replacement                         | 40,000         |                  |                  |                  |                  | 40,000            |
| FES002 Replacement of Pumper Truck #P62                   |                |                  | 500,000          |                  |                  | 500,000           |
| FES003 Heavy Extrication Equipment Replacement            | 60,000         |                  |                  |                  |                  | 60,000            |

#New Project Added  
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**2023 Capital Budget : 2024 - 2027 Capital Forecast  
Capital Project Listing by Department**

Forecast is approved in principle only and is subject to change

|  | 2023 Budget    | 2024 Forecast    | 2025 Forecast  | 2026 Forecast  | 2027 Forecast | Total Forecast   |
|--|----------------|------------------|----------------|----------------|---------------|------------------|
| FES004 Replacement of Mid size SUV #Car 64                         |                |                  |                | 50,000         |               | 50,000           |
| FES005 100' Aerial Pumper Fire Truck                               |                | 1,300,000        |                |                |               | 1,300,000        |
| FES006 Firefighting Equipment                                      | 15,000         |                  |                |                |               | 15,000           |
| FES007 New 3/4 Ton Crew Cab Pick-up Truck                          |                | 60,000           |                |                |               | 60,000           |
| FES008 Replacement of Utility Vehicle - R612                       |                |                  |                | 450,000        |               | 450,000          |
| FES010 Community Risk Assessment                                   | 50,000         |                  |                |                |               | 50,000           |
| FES011 Replacement of Utility Vehicle - R622                       |                |                  |                | 450,000        |               | 450,000          |
| FES012 Replacement of Mid size SUV - Car 61                        |                |                  | 50,000         |                |               | 50,000           |
| FES013 Portable Radio Replacement                                  |                | 40,000           |                |                |               | 40,000           |
| FES014 Portable Radio Replacement                                  |                |                  | 40,000         |                |               | 40,000           |
| FES015 Fire Master Plan  |                | 85,000           |                |                |               | 85,000           |
| FES016 St 61 Station Maintenance                                   | 30,000         |                  |                |                |               | 30,000           |
| FES017 St 62 Station Maintenance                                   | 10,000         |                  |                |                |               | 10,000           |
| <b>Total Fire &amp; Emergency Services</b>                         | <b>205,000</b> | <b>1,485,000</b> | <b>590,000</b> | <b>950,000</b> |               | <b>3,230,000</b> |
| <b>Public Works</b>  |                |                  |                |                |               |                  |
| PUB001 Gravel Roads Resurfacing - 2027                             |                |                  |                |                | 1,000,000     | 1,000,000        |
| PUB002 Second Access Scugog Island - South Link                    | 2,510,000      |                  |                |                |               | 2,510,000        |
| PUB003 Nestleton Rd Rehabilitation - Highway 7A to R.R. 57         |                | 890,000          |                |                |               | 890,000          |
| PUB004 Second Access Scugog Island - North Link                    |                |                  | 1,360,000      |                |               | 1,360,000        |
| PUB005 Queen Street Corridor Operation and Design Study            |                |                  | 80,000         |                |               | 80,000           |
| PUB006 Cedar Grove Dr Reconstruction - Cedar Grove Dr to Summit Dr |                |                  | 70,000         |                | 1,250,000     | 1,320,000        |
| PUB007 Road Resurfacing - 2023                                     | 650,000        |                  |                |                |               | 650,000          |
| PUB008 Road Resurfacing - 2025                                     |                |                  | 250,000        |                |               | 250,000          |
| PUB009 Replacement of Culvert 206                                  |                | 110,000          |                |                | 1,200,000     | 1,310,000        |
| PUB010 Replacement of Culvert 207                                  |                | 110,000          |                |                | 1,200,000     | 1,310,000        |
| PUB011 Pine Point Road Rehabilitation - Island Rd to 2 km East     |                |                  |                | 470,000        |               | 470,000          |
| PUB012 Replacement of Three Quarter Ton Pickup - #5013090          | 115,000        |                  |                |                |               | 115,000          |
| PUB013 Old Simcoe Rd Rehabilitation - Queen St to Reach St         |                |                  | 920,000        |                |               | 920,000          |
| PUB014 Replacement of Single Axle - #5015091                       |                |                  |                |                | 350,000       | 350,000          |
| PUB015 Old Simcoe Rd Recon - King to Jeffery - Construction        |                | 1,400,000        |                |                |               | 1,400,000        |
| PUB016 Replacement of Front End Loader - #5010009                  |                |                  | 280,000        |                |               | 280,000          |
| PUB017 Replacement of Tandem Axle - #5012087                       | 370,000        |                  |                |                |               | 370,000          |
| PUB018 Old Simcoe Rd Rehab - Simcoe St to Line 2                   |                |                  | 35,000         |                | 380,000       | 415,000          |
| PUB019 Replacement of Tandem Axle - #5012088                       | 370,000        |                  |                |                |               | 370,000          |
| PUB020 Replacement of Tandem Axle - #5013086                       |                | 370,000          |                |                |               | 370,000          |
| PUB021 Replacement of Tandem Axle - #5014089                       |                | 370,000          |                |                |               | 370,000          |
| PUB022 Replacement of Half Ton pickup - #5016096                   |                |                  |                | 65,000         |               | 65,000           |
| PUB023 Replacement Half Ton Pickup #5017099                        |                |                  |                |                | 65,000        | 65,000           |
| PUB024 Gravel Roads Resurfacing - 2023                             | 1,000,000      |                  |                |                |               | 1,000,000        |
| PUB025 Replacement Wheeled Excavator - #5007078                    |                |                  |                |                | 280,000       | 280,000          |

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**2023 Capital Budget : 2024 - 2027 Capital Forecast  
Capital Project Listing by Department**

Forecast is approved in principle only and is subject to change

|   | 2023 Budget | 2024 Forecast | 2025 Forecast | 2026 Forecast | 2027 Forecast | Total Forecast |
|---|-------------|---------------|---------------|---------------|---------------|----------------|
| PUB026 Scugog Line 8 Rehab - 150m W of Old Simcoe to Simcoe                         |             | 40,000        |               | 325,000       |               | 365,000        |
| PUB027 McDonald Street Rehab - Simcoe St to Rosa St                                 |             |               | 40,000        |               | 300,000       | 340,000        |
| PUB028 Replacement Half Ton Pickup - #5117100                                       |             |               |               |               | 65,000        | 65,000         |
| PUB029 Replacement of Tandem Axle - #5015101  |             |               | 370,000       |               |               | 370,000        |
| PUB030 Water St Rehab - Scugog St to Queen St - Construction                        | 950,000     |               |               |               |               | 950,000        |
| PUB031 Replacement of Tandem Axle - #5015102  |             |               | 370,000       |               |               | 370,000        |
| PUB033 Crandell St Reconstruction - Scugog St to Queen St                           |             |               | 45,000        |               | 1,800,000     | 1,845,000      |
| PUB034 Old Scugog Rd Rehabilitation - Byers Rd to 0.35km North                      |             | 95,000        |               |               |               | 95,000         |
| PUB035 State of the Infrastructure Study - 2024                                     |             | 40,000        |               |               |               | 40,000         |
| PUB036 Blackstock Sand Dome Repairs   | 200,000     |               |               |               |               | 200,000        |
| PUB037 Electric Vehicle Charging Stn  | 90,000      |               |               |               |               | 90,000         |
| PUB038 River St Rehabilitation - Nonquon Bridge N to Simcoe St                      |             |               |               | 490,000       |               | 490,000        |
| PUB039 Apple Valley Subdivision - Phase 2 - Rehabilitation                          |             |               | 685,000       |               |               | 685,000        |
| PUB040 Apple Valley Subdivision - Rehabilitation - Design                           | 100,000     |               |               |               |               | 100,000        |
| PUB041 Reach Street Active Transportation   |             |               | 200,000       |               |               | 200,000        |
| PUB042 Gravel Road Resurfacing - 2025   |             |               | 1,000,000     |               |               | 1,000,000      |
| PUB043 Sidewalk Reconstruction - 2023 to 2026                                       |             | 150,000       | 150,000       | 150,000       | 150,000       | 600,000        |
| PUB044 Byers Rd Rehabilitation - R.R. 57 to Old Scugog Rd                           |             | 205,000       |               |               |               | 205,000        |
| PUB045 Balsam Street Reconstruction - Phase 2                                       |             | 285,000       |               |               |               | 285,000        |
| PUB046 Mckee Rd Hill - Reconstruction   | 250,000     |               |               |               |               | 250,000        |
| PUB047 Perry St Reconstruction - Queen St to Mary St - Construction                 |             |               | 615,000       |               |               | 615,000        |
| PUB048 Old Simcoe Rd Rehabilitation - Reach St to Edinborough Dr                    |             | 355,000       |               |               |               | 355,000        |
| PUB049 Apple Valley Subdivision - Phase 1 - Rehabilitation                          |             |               | 1,300,000     |               |               | 1,300,000      |
| PUB050 State of the Infrastructure Study - 2026                                     |             |               |               | 30,000        |               | 30,000         |
| PUB051 Union Avenue Reconstruction  |             | 2,300,000     |               |               |               | 2,300,000      |
| PUB052 Municipal Structure Inventory and Inspection - 2023                          | 17,000      |               |               |               |               | 17,000         |
| PUB053 Municipal Structure Inventory and Inspection - 2025                          |             |               | 17,000        |               |               | 17,000         |
| PUB054 Bridge No. 11 (Cadmus) Replacement   |             |               |               | 1,300,000     |               | 1,300,000      |
| PUB055 Replacement of One Ton Pickup Truck (#5015729)                               |             |               |               |               | 115,000       | 115,000        |
| PUB056 Queen St Rehabilitation - Water St to Simcoe St - Construction               |             |               | 475,000       |               |               | 475,000        |
| PUB057 Gravel Roads Resurfacing - 2024  |             | 1,000,000     |               |               |               | 1,000,000      |
| PUB058 Devitts Rd Rehabilitation - Cartwright E 1/4 Line to Manvers/Scugog Townline | 845,000     |               |               |               |               | 845,000        |
| PUB060 Replacement of Tandem Axle - 5015103   |             |               |               | 370,000       |               | 370,000        |
| PUB061 Stephenson Point Rd Rehabilitation - Island Rd to Pettet Dr                  |             |               | 45,000        |               | 425,000       | 470,000        |
| PUB062 Edgewood Cr Rehabilitation - Aldred Dr to Davidge Dr                         |             |               | 30,000        |               | 450,000       | 480,000        |
| PUB063 Davidge Dr Rehabilitation - Chandler Dr to Edgewood Dr                       |             |               | 20,000        |               | 360,000       | 380,000        |
| PUB064 Marsh Hill Rd Rehabilitation - Utica to Epsom                                |             |               |               | 1,350,000     |               | 1,350,000      |
| PUB065 Old Rail Lane Multi-Use-Trail  | 200,000     |               |               |               |               | 200,000        |
| PUB066 Brunon Avenue Rehabilitation   |             |               |               |               | 200,000       | 200,000        |
| PUB067 Old Simcoe Rd Rehabilitation - Queen St to Reach St - Design                 | 120,000     |               |               |               |               | 120,000        |
| PUB068 Active Transportation Improvements - Design                                  |             | 40,000        |               |               |               | 40,000         |

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**2023 Capital Budget : 2024 - 2027 Capital Forecast  
Capital Project Listing by Department**

Forecast is approved in principle only and is subject to change

|   | 2023<br>Budget   | 2024<br>Forecast | 2025<br>Forecast | 2026<br>Forecast | 2027<br>Forecast  | Total<br>Forecast |
|---|------------------|------------------|------------------|------------------|-------------------|-------------------|
| PUB069 Active Transportation Improvements - Construction                |                  |                  | 300,000          |                  |                   | 300,000           |
| PUB070 Georgian Woods SWM Pond Rehab                                    |                  | 250,000          |                  |                  |                   | 250,000           |
| PUB071 Sidewalk Reconstruction - 2023                                   | 150,000          |                  |                  |                  |                   | 150,000           |
| PUB072 Honey Harbour South SWM Pond Design                              |                  |                  | 30,000           |                  |                   | 30,000            |
| PUB073 Municipal Structure Inventory and Inspection - 2027              |                  |                  |                  |                  | 20,000            | 20,000            |
| PUB074 Honey Harbour South SWM Pond Rehab                               |                  |                  |                  | 180,000          |                   | 180,000           |
| PUB075 Baagwating SWM Pond Design                                       |                  |                  |                  |                  | 30,000            | 30,000            |
| PUB076 Bike Route Signage - Design                                      |                  |                  |                  | 50,000           |                   | 50,000            |
| PUB077 Smart Centres SWM Pond Design                                    |                  |                  |                  | 30,000           |                   | 30,000            |
| PUB078 SWM Pond Employment Area - Construction                          |                  |                  |                  | 1,700,000        |                   | 1,700,000         |
| PUB079 Smart Centres SWM Pond Rehab                                     |                  |                  |                  |                  | 500,000           | 500,000           |
| PUB082 New Generators for Public Works Depots                           | 60,000           |                  |                  |                  |                   | 60,000            |
| PUB083 Gravel Roads Resurfacing - 2026                                  |                  |                  |                  | 1,000,000        |                   | 1,000,000         |
| PUB084 New Hotbox Patcher   | 60,000           |                  |                  |                  |                   | 60,000            |
| PUB085 River St Rehabilitation - Nonquon Bridge N to Simcoe St - Design | 45,000           |                  |                  |                  |                   | 45,000            |
| PUB086 Gateway Digital Sign   |                  |                  | 100,000          |                  |                   | 100,000           |
| PUB087 Implementation of Wayfinding Signs - Phase 2                     |                  | 45,000           |                  |                  |                   | 45,000            |
| PUB088 Bridge No. 11 (Cadmus) Replacement - Design                      |                  |                  |                  |                  |                   |                   |
| PUB089 Fire Halls - Building Condition Assessments                      | 150,000          |                  | 40,000           |                  |                   | 190,000           |
| <b>Total Public Works</b>   | <b>8,252,000</b> | <b>8,055,000</b> | <b>8,827,000</b> | <b>7,510,000</b> | <b>10,140,000</b> | <b>42,784,000</b> |
| <b>Parks</b>  |                  |                  |                  |                  |                   |                   |
| PAR001 Playground Replacement - Herbert A. Bruce Park                   |                  | 75,000           |                  |                  |                   | 75,000            |
| PAR002 Playground Replacement - Cartwright Fields                       |                  |                  |                  |                  | 125,000           | 125,000           |
| PAR003 Playground Replacement - Roy E. Carter Park                      | 75,000           |                  |                  |                  |                   | 75,000            |
| PAR004 Palmer Park Splashpad - Design                                   | 40,000           |                  |                  |                  |                   | 40,000            |
| PAR005 Playground Replacement - View Lake Park                          |                  |                  | 75,000           |                  |                   | 75,000            |
| PAR006 Castle Harbour Waterfront Trail - Design and Construction        |                  |                  | 40,000           |                  | 400,000           | 440,000           |
| PAR007 Palmer Park Splashpad - Construction                             |                  |                  |                  |                  |                   |                   |
| PAR008 Carolyn Best Ball Diamond Lighting                               | 250,000          | 560,000          |                  |                  |                   | 810,000           |
| PAR009 Utility Vehicle Replacement - #15                                |                  |                  | 20,000           |                  |                   | 20,000            |
| PAR010 Joe Fowler Picnic Shelter Construction                           | 450,000          |                  |                  |                  |                   | 450,000           |
| PAR011 Ashgrove Park - Construction                                     | 250,000          |                  |                  |                  |                   | 250,000           |
| PAR012 Playground Replacement - Putsey Park                             |                  |                  |                  | 75,000           |                   | 75,000            |
| PAR013 Replacement Utility Vehicle #5115016                             |                  |                  |                  |                  | 30,000            | 30,000            |
| PAR014 Palmer Park Washroom - Construction                              | 600,000          |                  |                  |                  |                   | 600,000           |
| PAR015 Queen Street Pier Env Assessment                                 |                  |                  | 70,000           |                  |                   | 70,000            |
| PAR016 Replacement Mini Loader for Parks #5110035                       |                  | 80,000           |                  |                  |                   | 80,000            |
| PAR017 Tractor Plow Combo Replacement - #19                             | 65,000           |                  |                  |                  |                   | 65,000            |
| PAR018 Replacement Three Quarter Ton Pickup #5115092                    |                  |                  | 80,000           |                  |                   | 80,000            |
| PAR019 Replacement for Tractor Plow #5108033                            |                  |                  | 60,000           |                  |                   | 60,000            |

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**2023 Capital Budget : 2024 - 2027 Capital Forecast  
Capital Project Listing by Department**

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|   | 2023<br>Budget   | 2024<br>Forecast | 2025<br>Forecast | 2026<br>Forecast | 2027<br>Forecast | Total<br>Forecast |
|---|------------------|------------------|------------------|------------------|------------------|-------------------|
| PAR020 Replacement of Mower #5112028                    | 35,000           |                  |                  |                  |                  | 35,000            |
| PAR021 Replacement Mower #5112043                       | 25,000           |                  |                  |                  |                  | 25,000            |
| PAR022 Heron Hills Park - Construction                  |                  | 600,000          |                  |                  |                  | 600,000           |
| PAR023 Replacement Mower #5113055                       | 25,000           | 25,000           |                  |                  |                  | 25,000            |
| PAR024 Ball Diamond Fence Replacement                   | 50,000           |                  |                  |                  |                  | 25,000            |
| PAR025 Joe Fowler Tennis Court Improvements             |                  |                  |                  |                  |                  | 50,000            |
| PAR026 Ball Diamond Fence Replacement                   |                  | 25,000           |                  |                  |                  | 25,000            |
| <b>Total Parks</b>                                      | <b>1,865,000</b> | <b>1,365,000</b> | <b>345,000</b>   | <b>75,000</b>    | <b>555,000</b>   | <b>4,205,000</b>  |
| <b>Recreation, Culture &amp; Communications</b>         |                  |                  |                  |                  |                  |                   |
| REC001 New Indoor Pool - Preliminary Design             |                  | 18,000           | 200,000          |                  |                  | 200,000           |
| REC002 Community Hall Projects - 2024                   |                  |                  |                  |                  |                  | 18,000            |
| REC003 Museum Emporium Renovation                       |                  |                  | 50,000           |                  |                  | 50,000            |
| REC004 Community Hall Projects - 2025                   |                  |                  | 22,000           |                  |                  | 22,000            |
| REC005 Outdoor Pickleball Court Design                  | 30,000           |                  |                  |                  |                  | 30,000            |
| REC006 Replacement of SCRC Exterior Doors               |                  |                  | 75,000           |                  |                  | 75,000            |
| REC007 SCRC Lobby Flooring and Furnishings              |                  |                  | 50,000           |                  |                  | 50,000            |
| REC008 SCRC Water Softener Replacement                  | 32,000           |                  |                  |                  |                  | 32,000            |
| REC009 SCRC Hall Washroom Renovations                   |                  |                  |                  | 70,000           |                  | 70,000            |
| REC010 Spin Bike Replacement                            |                  |                  |                  |                  | 10,000           | 10,000            |
| REC011 SCRC Floor Cleaning Machine Replacement          |                  | 14,000           |                  |                  |                  | 14,000            |
| REC012 SCRC Compressor #2 Replacement                   |                  |                  |                  |                  | 110,000          | 110,000           |
| REC013 Condenser Pump Replacement                       |                  |                  |                  |                  | 15,000           | 15,000            |
| REC014 Community Hall Projects - 2027                   |                  |                  |                  |                  | 25,000           | 25,000            |
| REC015 SCRC - HVAC Replacement - Pad 2                  | 60,000           |                  |                  |                  |                  | 60,000            |
| REC016 SCRC Stage Replacement                           | 40,000           |                  |                  |                  |                  | 40,000            |
| REC017 SCRC - New Generator Installation                |                  |                  | 170,000          |                  |                  | 170,000           |
| REC018 SCRC - Building Condition Assessment             |                  | 40,000           |                  |                  |                  | 40,000            |
| REC019 Refrigeration Plant Electrical Panel SCRC        |                  |                  |                  | 70,000           |                  | 70,000            |
| REC020 Pool Filter Replacements - Birdseye Pool         |                  | 30,000           |                  |                  |                  | 30,000            |
| REC021 SCRC AC Unit Replacement                         | 20,000           |                  |                  |                  |                  | 20,000            |
| REC022 SCRC Chiller                                     | 200,000          |                  |                  |                  |                  | 200,000           |
| REC023 SCRC Compressor #1 Replacement                   |                  |                  |                  | 105,000          |                  | 105,000           |
| REC024 SCRC Parking Lot Reconstruction Phase 3          |                  |                  |                  |                  | 400,000          | 400,000           |
| REC025 Lee House Restoration                            | 75,000           |                  |                  |                  |                  | 75,000            |
| REC026 Community Halls - Building Condition Assessment  | 80,000           |                  |                  |                  |                  | 80,000            |
| REC027 Community Hall Board Projects - 2026             |                  |                  |                  | 22,000           |                  | 22,000            |
| REC028 Parks, Recreation and Culture Master Plan Update |                  |                  |                  |                  | 80,000           | 80,000            |
| REC029 Battery Replacement for Electric Ice Resurfacer  | 30,000           |                  |                  |                  |                  | 30,000            |
| REC030 Outdoor Pickleball Court Construction            |                  | 350,000          |                  |                  |                  | 350,000           |
| REC031 Museum Barn Foundation Restoration               |                  |                  | 75,000           |                  |                  | 75,000            |

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#New Project Added  
@Next Project not within forecast period

\* Will proceed only with grant funding  
or contributions from others

^ May not proceed if sufficient  
DC revenue is not collected.



2023 Capital Budget : 2024 - 2027 Capital Forecast  
Capital Project Listing by Department

Forecast is approved in principle only and is subject to change

|   | 2023 Budget       | 2024 Forecast     | 2025 Forecast     | 2026 Forecast     | 2027 Forecast     | Total Forecast    |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| REC032 Replacement Ice Resurfacers #5206003           |                   | 120,000           |                   |                   |                   | 120,000           |
| REC033 Blackstock Arena Replacement                   |                   | 1,300,000         |                   | 14,000,000        |                   | 15,300,000        |
| REC034 SCRC - Make Up Air Unit Replacement            |                   | 150,000           |                   |                   |                   | 150,000           |
| REC035 Accessible Change Rooms - Birdseye Pool        |                   |                   | 600,000           |                   |                   | 600,000           |
| REC036 Rodman Cabin Restoration                       |                   | 35,000            |                   |                   |                   | 35,000            |
| REC038 Communications Strategic Plan                  | 25,000            |                   |                   |                   |                   | 25,000            |
| REC040 Community Hall Projects - 2023                 | 25,000            |                   |                   |                   |                   | 25,000            |
| <b>Total Recreation, Culture &amp; Communications</b> | <b>617,000</b>    | <b>2,057,000</b>  | <b>1,242,000</b>  | <b>14,267,000</b> | <b>640,000</b>    | <b>18,823,000</b> |
| <b>Development Services</b>                           |                   |                   |                   |                   |                   |                   |
| DEV001 DOWNTOWN CIP - 2023                            | 50,000            |                   |                   |                   |                   | 50,000            |
| DEV002 Animal Services Replacement Vehicle            | 22,500            |                   |                   |                   |                   | 22,500            |
| DEV003 DOWNTOWN CIP - 2027                            |                   |                   |                   |                   | 50,000            | 50,000            |
| DEV004 DOWNTOWN CIP - 2024                            |                   | 50,000            |                   |                   |                   | 50,000            |
| DEV005 Town Hall Renovations                          | 30,000            |                   |                   |                   |                   | 30,000            |
| DEV007 Comprehensive Zoning By-law Review             |                   |                   |                   | 100,000           |                   | 100,000           |
| DEV008 DOWNTOWN CIP - 2025                            |                   |                   | 50,000            |                   |                   | 50,000            |
| DEV010 DOWNTOWN CIP - 2026                            |                   |                   |                   | 50,000            |                   | 50,000            |
| <b>Total Development Services</b>                     | <b>102,500</b>    | <b>50,000</b>     | <b>50,000</b>     | <b>150,000</b>    | <b>50,000</b>     | <b>402,500</b>    |
| <b>Total Organization</b>                             | <b>11,924,000</b> | <b>13,302,000</b> | <b>11,199,000</b> | <b>23,077,000</b> | <b>11,525,000</b> | <b>71,027,000</b> |

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#New Project Added  
@Next Project not within forecast period

\* Will proceed only with grant funding  
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^ May not proceed if sufficient  
DC revenue is not collected.



2023 Capital Budget : 2024 - 2027 Capital Forecast  
Capital Project Listing by Category

Forecast is approved in principle only and is subject to change

|  | 2023 Budget    | 2024 Forecast  | 2025 Forecast  | 2026 Forecast  | 2027 Forecast  | Total Forecast   |
|--|----------------|----------------|----------------|----------------|----------------|------------------|
| <b>Studies / Other Initiatives</b>                                 |                |                |                |                |                |                  |
| CAO001 Service Level Review  | 100,000        |                |                |                |                | 100,000          |
| COR015 CRM Expansion   | 150,000        |                |                |                |                | 150,000          |
| DEV001 Downtown CIP - 2023   | 50,000         |                |                |                |                | 50,000           |
| DEV003 Downtown CIP - 2027   |                |                |                |                | 50,000         | 50,000           |
| DEV004 Downtown CIP - 2024   |                | 50,000         |                |                |                | 50,000           |
| DEV007 Comprehensive Zoning By-law Review                          |                |                |                | 100,000        |                | 100,000          |
| DEV008 Downtown CIP - 2025   |                |                | 50,000         |                |                | 50,000           |
| DEV010 Downtown CIP - 2026   |                |                |                | 50,000         |                | 50,000           |
| FES010 Community Risk Assessment                                   | 50,000         |                |                |                |                | 50,000           |
| FES015 Fire Master Plan  |                | 85,000         |                |                |                | 85,000           |
| FIN001 DC Background Study   | 40,000         |                |                |                |                | 40,000           |
| FIN002 Chart of Accounts Reconfiguration                           | 120,000        |                |                |                |                | 120,000          |
| FIN003 Fees and Charges Study                                      | 55,000         |                |                |                |                | 55,000           |
| PUB005 Queen Street Corridor Operation and Design Study            |                |                | 80,000         |                |                | 80,000           |
| PUB035 State of the Infrastructure Study - 2024                    |                | 40,000         |                |                |                | 40,000           |
| PUB050 State of the Infrastructure Study - 2026                    |                |                |                | 30,000         |                | 30,000           |
| PUB052 Municipal Structure Inventory and Inspection - 2023         | 17,000         |                |                |                |                | 17,000           |
| PUB053 Municipal Structure Inventory and Inspection - 2025         |                |                | 17,000         |                |                | 17,000           |
| PUB073 Municipal Structure Inventory and Inspection - 2027         |                |                |                |                | 20,000         | 20,000           |
| PUB087 Implementation of Wayfinding Signs - Phase 2                |                | 45,000         |                |                |                | 45,000           |
| REC028 Parks, Recreation and Culture Master Plan Update            |                |                |                |                | 80,000         | 80,000           |
| REC038 Communications Strategic Plan                               | 25,000         |                |                |                |                | 25,000           |
| <b>Total Studies / Other initiatives</b>                           | <b>607,000</b> | <b>220,000</b> | <b>147,000</b> | <b>180,000</b> | <b>150,000</b> | <b>1,304,000</b> |
| <b>Roads / Sidewalks</b>   |                |                |                |                |                |                  |
| PUB001 Gravel Roads Resurfacing - 2027                             |                |                |                |                | 1,000,000      | 1,000,000        |
| PUB002 Second Access Scugog Island - South Link                    | 2,510,000      |                |                |                |                | 2,510,000        |
| PUB003 Nestleton Rd Rehabilitation - Highway 7A to R.R. 57         |                | 890,000        |                |                |                | 890,000          |
| PUB004 Second Access Scugog Island - North Link                    |                |                | 1,360,000      |                |                | 1,360,000        |
| PUB006 Cedar Grove Dr Reconstruction - Cedar Grove Dr to Summit Dr |                |                | 70,000         |                | 1,250,000      | 1,320,000        |
| PUB007 Road Resurfacing - 2023                                     | 650,000        |                |                |                |                | 650,000          |
| PUB008 Road Resurfacing - 2025                                     |                |                | 250,000        |                |                | 250,000          |
| PUB011 Pine Point Road Rehabilitation - Island Rd to 2 km East     |                |                |                | 470,000        |                | 470,000          |
| PUB013 Old Simcoe Rd Rehabilitation - Queen St to Reach St         |                |                | 920,000        |                |                | 920,000          |
| PUB015 Old Simcoe Rd Recon - King to Jeffery - Construction        |                | 1,400,000      |                |                |                | 1,400,000        |
| PUB018 Old Simcoe Rd Rehab - Simcoe St to Line 2                   |                |                | 35,000         |                | 380,000        | 415,000          |
| PUB024 Gravel Roads Resurfacing - 2023                             | 1,000,000      |                |                |                |                | 1,000,000        |
| PUB026 Scugog Line 8 Rehab - 150m W of Old Simcoe to Simcoe        |                | 40,000         |                | 325,000        |                | 365,000          |
| PUB027 McDonald Street Rehab - Simcoe St to Rosa St                |                |                | 40,000         |                | 300,000        | 340,000          |
| PUB030 Water St Rehab - Scugog St to Queen St - Construction       | 950,000        |                |                |                |                | 950,000          |
| PUB033 Crandell St Reconstruction - Scugog St to Queen St          |                |                | 45,000         |                | 1,800,000      | 1,845,000        |
| PUB034 Old Scugog Rd Rehabilitation - Byers Rd to 0.35km North     |                | 95,000         |                |                |                | 95,000           |
| PUB038 River St Rehabilitation - Nonquon Bridge N to Simcoe St     |                |                |                | 490,000        |                | 490,000          |

# New Project Added

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|   | 2023 Budget      | 2024 Forecast    | 2025 Forecast    | 2026 Forecast    | 2027 Forecast    | Total Forecast    |
|---|------------------|------------------|------------------|------------------|------------------|-------------------|
| PUB039 Apple Valley Subdivision - Phase 2 - Rehabilitation                          |                  |                  | 685,000          |                  |                  | 685,000           |
| PUB040 Apple Valley Subdivision - Rehabilitation - Design                           | 100,000          |                  |                  |                  |                  | 100,000           |
| PUB041 Reach Street Active Transportation   |                  |                  | 200,000          |                  |                  | 200,000           |
| PUB042 Gravel Road Resurfacing - 2025   |                  |                  | 1,000,000        |                  |                  | 1,000,000         |
| PUB043 Sidewalk Reconstruction - 2023 to 2026                                       |                  | 150,000          | 150,000          | 150,000          | 150,000          | 600,000           |
| PUB044 Byers Rd Rehabilitation - R.R. 57 to Old Scugog Rd                           |                  | 205,000          |                  |                  |                  | 205,000           |
| PUB045 Balsam Street Reconstruction - Phase 2                                       | 250,000          | 285,000          |                  |                  |                  | 285,000           |
| PUB046 Mckee Rd Hill - Reconstruction   |                  |                  |                  |                  |                  | 250,000           |
| PUB047 Perry St Reconstruction - Queen St to Mary St - Construction                 |                  | 355,000          | 615,000          |                  |                  | 615,000           |
| PUB048 Old Simcoe Rd Rehabilitation - Reach St to Edinborough Dr                    |                  |                  | 1,300,000        |                  |                  | 355,000           |
| PUB049 Apple Valley Subdivision - Phase 1 - Rehabilitation                          |                  | 2,300,000        |                  |                  |                  | 1,300,000         |
| PUB051 Union Avenue Reconstruction  |                  |                  | 475,000          |                  |                  | 2,300,000         |
| PUB056 Queen St Rehabilitation - Water St to Simcoe St - Construction               |                  | 1,000,000        |                  |                  |                  | 475,000           |
| PUB057 Gravel Roads Resurfacing - 2024  |                  |                  |                  |                  |                  | 1,000,000         |
| PUB058 Devitts Rd Rehabilitation - Cartwright E 1/4 Line to Manvers/Scugog Townline | 845,000          |                  | 45,000           |                  |                  | 845,000           |
| PUB061 Stephenson Point Rd Rehabilitation - Island Rd to Pettet Dr                  |                  |                  | 30,000           |                  | 425,000          | 470,000           |
| PUB062 Edgewood Cr Rehabilitation - Aldred Dr to Davidge Dr                         |                  |                  | 20,000           |                  |                  | 480,000           |
| PUB063 Davidge Dr Rehabilitation - Chandler Dr to Edgewood Dr                       |                  |                  |                  | 1,350,000        |                  | 380,000           |
| PUB064 Marsh Hill Rd Rehabilitation - Ulrica to Epsom                               |                  |                  |                  |                  |                  | 1,350,000         |
| PUB065 Old Rail Lane Multi-Use-Trail  | 200,000          |                  |                  |                  |                  | 200,000           |
| PUB066 Brunon Avenue Rehabilitation   |                  |                  |                  |                  | 200,000          | 200,000           |
| PUB067 Old Simcoe Rd Rehabilitation - Queen St to Reach St - Design                 | 120,000          |                  |                  |                  |                  | 120,000           |
| PUB068 Active Transportation Improvements - Design                                  |                  | 40,000           |                  |                  |                  | 40,000            |
| PUB069 Active Transportation Improvements - Construction                            |                  |                  | 300,000          |                  |                  | 300,000           |
| PUB071 Sidewalk Reconstruction - 2023   | 150,000          |                  |                  |                  |                  | 150,000           |
| PUB076 Bike Route Signage - Design  |                  |                  |                  | 50,000           |                  | 50,000            |
| PUB083 Gravel Roads Resurfacing - 2026  |                  |                  |                  | 1,000,000        |                  | 1,000,000         |
| PUB085 River St Rehabilitation - Nonquon Bridge N to Simcoe St - Design             |                  | 45,000           |                  |                  |                  | 45,000            |
| <b>Total Roads / Sidewalks</b>  | <b>6,820,000</b> | <b>6,760,000</b> | <b>7,540,000</b> | <b>3,835,000</b> | <b>6,315,000</b> | <b>31,270,000</b> |
| <b>Bridges</b>  |                  |                  |                  |                  |                  |                   |
| PUB009 Replacement of Culvert 206   |                  | 110,000          |                  |                  |                  | 1,200,000         |
| PUB010 Replacement of Culvert 207   |                  | 110,000          |                  |                  |                  | 1,310,000         |
| PUB054 Bridge No. 11 (Cadmus) Replacement   |                  |                  |                  | 1,300,000        |                  | 1,300,000         |
| PUB088 Bridge No. 11 (Cadmus) Replacement - Design                                  | 150,000          |                  |                  |                  |                  | 150,000           |
| <b>Total Bridges</b>  | <b>150,000</b>   | <b>220,000</b>   |                  | <b>1,300,000</b> | <b>2,400,000</b> | <b>4,070,000</b>  |
| <b>Parks</b>  |                  |                  |                  |                  |                  |                   |
| PAR001 Playground Replacement - Herbert A. Bruce Park                               |                  | 75,000           |                  |                  |                  | 75,000            |
| PAR002 Playground Replacement - Cartwright Fields                                   |                  |                  |                  |                  | 125,000          | 125,000           |
| PAR003 Playground Replacement - Roy E. Carter Park                                  | 75,000           |                  |                  |                  |                  | 75,000            |
| PAR004 Palmer Park Splashpad - Design   | 40,000           |                  |                  |                  |                  | 40,000            |
| PAR005 Playground Replacement - View Lake Park                                      |                  |                  | 75,000           |                  |                  | 75,000            |
| PAR006 Castle Harbour Waterfront Trail - Design and Construction                    |                  |                  | 40,000           |                  | 400,000          | 440,000           |
| PAR007 Palmer Park Splashpad - Construction   |                  | 560,000          |                  |                  |                  | 560,000           |
| PAR008 Carolyn Best Ball Diamond Lighting   | 250,000          |                  |                  |                  |                  | 250,000           |
| PAR011 Ashgrove Park - Construction   | 250,000          |                  |                  |                  |                  | 250,000           |
| PAR012 Playground Replacement - Putsey Park   |                  |                  |                  | 75,000           |                  | 75,000            |
| PAR015 Queen Street Pier Env Assessment   |                  | 600,000          | 70,000           |                  |                  | 70,000            |
| PAR022 Heron Hills Park - Construction  |                  |                  |                  |                  |                  | 600,000           |
| PAR024 Ball Diamond Fence Replacement   | 25,000           |                  |                  |                  |                  | 25,000            |

# New Project Added

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|  | 2023<br>Budget   | 2024<br>Forecast | 2025<br>Forecast | 2026<br>Forecast  | 2027<br>Forecast | Total<br>Forecast |
|--|------------------|------------------|------------------|-------------------|------------------|-------------------|
| PAR025 Joe Fowler Tennis Court Improvements            | 50,000           |                  |                  |                   |                  | 50,000            |
| PAR026 Ball Diamond Fence Replacement                  |                  | 25,000           |                  |                   |                  | 25,000            |
| REC005 Outdoor Pickleball Court Design                 | 30,000           |                  |                  |                   |                  | 30,000            |
| REC030 Outdoor Pickleball Court Construction           |                  | 350,000          |                  |                   |                  | 350,000           |
| <b>Total Parks</b>                                     | <b>720,000</b>   | <b>1,610,000</b> | <b>185,000</b>   | <b>75,000</b>     | <b>525,000</b>   | <b>3,115,000</b>  |
| <b>Buildings / Facility Maintenance</b>                |                  |                  |                  |                   |                  |                   |
| DEV005 Town Hall Renovations                           | 30,000           |                  |                  |                   |                  | 30,000            |
| FES016 St 61 Station Maintenance                       | 30,000           |                  |                  |                   |                  | 30,000            |
| FES017 St 62 Station Maintenance                       | 10,000           |                  |                  |                   |                  | 10,000            |
| PAR010 Joe Fowler Picnic Shelter Construction          | 450,000          |                  |                  |                   |                  | 450,000           |
| PAR014 Palmer Park Washroom - Construction             | 600,000          |                  |                  |                   |                  | 600,000           |
| PUB036 Blackstock Sand Dome Repairs                    | 200,000          |                  |                  |                   |                  | 200,000           |
| PUB082 New Generators for Public Works Depots          | 60,000           |                  | 40,000           |                   |                  | 60,000            |
| PUB089 Fire Halls - Building Condition Assessments     |                  |                  | 200,000          |                   |                  | 200,000           |
| REC001 New Indoor Pool - Preliminary Design            |                  |                  |                  |                   |                  | 40,000            |
| REC002 Community Hall Projects - 2024                  |                  | 18,000           |                  |                   |                  | 18,000            |
| REC003 Museum Emporium Renovation                      |                  |                  | 50,000           |                   |                  | 50,000            |
| REC004 Community Hall Projects - 2025                  |                  |                  | 22,000           |                   |                  | 22,000            |
| REC006 Replacement of SCRC Exterior Doors              |                  |                  | 75,000           |                   |                  | 75,000            |
| REC007 SCRC Lobby Flooring and Furnishings             |                  |                  | 50,000           |                   |                  | 50,000            |
| REC008 SCRC Water Softener Replacement                 | 32,000           |                  |                  |                   |                  | 32,000            |
| REC009 SCRC Hall Washroom Renovations                  |                  |                  |                  | 70,000            |                  | 70,000            |
| REC012 SCRC Compressor #2 Replacement                  |                  |                  |                  |                   | 110,000          | 110,000           |
| REC013 Condenser Pump Replacement                      |                  |                  |                  |                   | 15,000           | 15,000            |
| REC014 Community Hall Projects - 2027                  |                  |                  |                  |                   | 25,000           | 25,000            |
| REC015 SCRC - HVAC Replacement - Pad 2                 | 60,000           |                  |                  |                   |                  | 60,000            |
| REC016 SCRC Stage Replacement                          | 40,000           |                  |                  |                   |                  | 40,000            |
| REC018 SCRC - Building Condition Assessment            |                  | 40,000           |                  |                   |                  | 40,000            |
| REC019 Refrigeration Plant Electrical Panel SCRC       |                  |                  |                  | 70,000            |                  | 70,000            |
| REC021 SCRC AC Unit Replacement                        | 20,000           |                  |                  |                   |                  | 20,000            |
| REC022 SCRC Chiller                                    | 200,000          |                  |                  |                   |                  | 200,000           |
| REC023 SCRC Compressor #1 Replacement                  |                  |                  |                  | 105,000           |                  | 105,000           |
| REC025 Lee House Restoration                           | 75,000           |                  |                  |                   |                  | 75,000            |
| REC026 Community Halls - Building Condition Assessment | 80,000           |                  |                  |                   |                  | 80,000            |
| REC027 Community Hall Board Projects - 2026            |                  |                  |                  | 22,000            |                  | 22,000            |
| REC031 Museum Barn Foundation Restoration              |                  |                  | 75,000           |                   |                  | 75,000            |
| REC033 Blackstock Arena Replacement                    |                  | 1,300,000        |                  | 14,000,000        |                  | 15,300,000        |
| REC034 SCRC - Make Up Air Unit Replacement             |                  | 150,000          |                  |                   |                  | 150,000           |
| REC035 Accessible Change Rooms - Birdseye Pool         |                  |                  | 600,000          |                   |                  | 600,000           |
| REC036 Rodman Cabin Restoration                        |                  | 35,000           |                  |                   |                  | 35,000            |
| REC040 Community Hall Projects - 2023                  | 25,000           |                  |                  |                   |                  | 25,000            |
| <b>Total Buildings / Facility Maintenance</b>          | <b>1,912,000</b> | <b>1,543,000</b> | <b>1,112,000</b> | <b>14,267,000</b> | <b>150,000</b>   | <b>18,984,000</b> |
| <b>Parking Lots / Piers / SWM</b>                      |                  |                  |                  |                   |                  |                   |
| PUB037 Electric Vehicle Charging Stn                   | 90,000           |                  |                  |                   |                  | 90,000            |
| PUB070 Georgian Woods SWM Pond Rehab                   |                  | 250,000          |                  |                   |                  | 250,000           |
| PUB072 Honey Harbour South SWM Pond Design             |                  |                  | 30,000           |                   |                  | 30,000            |
| PUB074 Honey Harbour South SWM Pond Rehab              |                  |                  |                  | 180,000           |                  | 180,000           |
| PUB075 Baagwating SWM Pond Design                      |                  |                  |                  |                   | 30,000           | 30,000            |
| PUB077 Smart Centres SWM Pond Design                   |                  |                  |                  | 30,000            |                  | 30,000            |

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# New Project Added

\* Will proceed only with grant funding or contributions from others

^ May not proceed if sufficient DC is not collected

|   | 2023<br>Budget | 2024<br>Forecast | 2025<br>Forecast | 2026<br>Forecast | 2027<br>Forecast | Total<br>Forecast |
|---|----------------|------------------|------------------|------------------|------------------|-------------------|
| PUB078 SWM Pond Employment Area - Construction            |                |                  |                  | 1,700,000        |                  | 1,700,000         |
| PUB079 Smart Centres SWM Pond Rehab                       |                |                  |                  |                  | 500,000          | 500,000           |
| REC024 SCRC Parking Lot Reconstruction Phase 3            |                |                  |                  |                  | 400,000          | 400,000           |
| <b>Total Parking Lots /Piers / SWM</b>                    | <b>90,000</b>  | <b>250,000</b>   | <b>30,000</b>    | <b>1,910,000</b> | <b>930,000</b>   | <b>3,210,000</b>  |
| <b>Vehicles &amp; Equipment</b>                           |                |                  |                  |                  |                  |                   |
| DEV002 Animal Services Replacement Vehicle                | 22,500         |                  |                  |                  |                  | 22,500            |
| FES001 Portable Radio Replacement                         | 40,000         |                  |                  |                  |                  | 40,000            |
| FES002 Replacement of Pumper Truck #P62                   |                | 500,000          |                  |                  |                  | 500,000           |
| FES003 Heavy Extrication Equipment Replacement            | 60,000         |                  |                  |                  |                  | 60,000            |
| FES004 Replacement of Mid size SUV #Car 64                |                |                  |                  | 50,000           |                  | 50,000            |
| FES005 100' Aerial Pumper Fire Truck                      |                | 1,300,000        |                  |                  |                  | 1,300,000         |
| FES006 Firefighting Equipment                             | 15,000         |                  |                  |                  |                  | 15,000            |
| FES007 New 3/4 Ton Crew Cab Pick-up Truck                 |                | 60,000           |                  |                  |                  | 60,000            |
| FES008 Replacement of Utility Vehicle - R612              |                |                  |                  | 450,000          |                  | 450,000           |
| FES011 Replacement of Utility Vehicle - R622              |                |                  |                  | 450,000          |                  | 450,000           |
| FES012 Replacement of Mid size SUV - Car 61               |                | 40,000           | 50,000           |                  |                  | 50,000            |
| FES013 Portable Radio Replacement                         |                | 40,000           |                  |                  |                  | 40,000            |
| FES014 Portable Radio Replacement                         |                |                  | 20,000           |                  |                  | 20,000            |
| PAR009 Utility Vehicle Replacement - #15                  |                |                  |                  |                  | 30,000           | 30,000            |
| PAR013 Replacement Utility Vehicle #5115016               |                | 80,000           |                  |                  |                  | 80,000            |
| PAR016 Replacement Mini Loader for Parks #5110035         |                |                  |                  |                  |                  | 80,000            |
| PAR017 Tractor Plow Combo Replacement - #19               | 65,000         |                  | 80,000           |                  |                  | 65,000            |
| PAR018 Replacement Three Quarter Ton Pickup #5115092      |                |                  | 60,000           |                  |                  | 60,000            |
| PAR019 Replacement for Tractor Plow #5108033              |                |                  |                  |                  |                  | 60,000            |
| PAR020 Replacement of Mower #5112028                      | 35,000         |                  |                  |                  |                  | 35,000            |
| PAR021 Replacement Mower #5112043                         | 25,000         |                  |                  |                  |                  | 25,000            |
| PAR023 Replacement Mower #5113055                         |                | 25,000           |                  |                  |                  | 25,000            |
| PUB012 Replacement of Three Quarter Ton Pickup - #5013090 | 115,000        |                  |                  |                  |                  | 115,000           |
| PUB014 Replacement of Single Axle - #5015091              |                |                  |                  |                  | 350,000          | 350,000           |
| PUB016 Replacement of Front End Loader - #5010009         |                |                  | 280,000          |                  |                  | 280,000           |
| PUB017 Replacement of Tandem Axle - #5012087              | 370,000        |                  |                  |                  |                  | 370,000           |
| PUB019 Replacement of Tandem Axle - #5012088              | 370,000        |                  |                  |                  |                  | 370,000           |
| PUB020 Replacement of Tandem Axle - #5013086              |                | 370,000          |                  |                  |                  | 370,000           |
| PUB021 Replacement of Tandem Axle - #5014089              |                | 370,000          |                  |                  |                  | 370,000           |
| PUB022 Replacement of Half Ton pickup - #5016096          |                |                  |                  | 65,000           |                  | 65,000            |
| PUB023 Replacement Half Ton Pickup #5017099               |                |                  |                  |                  | 65,000           | 65,000            |
| PUB025 Replacement Wheeled Excavator - #5007078           |                |                  |                  |                  | 65,000           | 65,000            |
| PUB028 Replacement Half Ton Pickup - #5117100             |                |                  |                  |                  | 280,000          | 280,000           |
| PUB029 Replacement of Tandem Axle - #5015101              |                |                  | 370,000          |                  |                  | 370,000           |
| PUB031 Replacement of Tandem Axle - #5015102              |                |                  | 370,000          |                  |                  | 370,000           |
| PUB055 Replacement of One Ton Pickup Truck (#5015729)     |                |                  |                  |                  | 115,000          | 115,000           |
| PUB060 Replacement of Tandem Axle - 5015103               |                |                  |                  | 370,000          |                  | 370,000           |
| PUB084 New Hotbox Patcher                                 | 60,000         |                  |                  |                  |                  | 60,000            |
| PUB086 Gateway Digital Sign                               |                |                  | 100,000          |                  |                  | 100,000           |
| REC010 Spin Bike Replacement                              |                |                  |                  |                  | 10,000           | 10,000            |
| REC011 SCRC Floor Cleaning Machine Replacement            |                | 14,000           |                  |                  |                  | 14,000            |
| REC017 SCRC - New Generator Installation                  |                |                  | 170,000          |                  |                  | 170,000           |
| REC020 Pool Filter Replacements - Birdseye Pool           |                | 30,000           |                  |                  |                  | 30,000            |
| REC029 Battery Replacement for Electric Ice Resurfacer    |                |                  |                  |                  |                  | 30,000            |
| REC032 Replacement Ice Resurfacer #5206003                | 30,000         | 120,000          |                  |                  |                  | 120,000           |

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# New Project Added

\* Will proceed only with grant funding or contributions from others

^ May not proceed if sufficient DC is not collected

|   | 2023<br>Budget    | 2024<br>Forecast  | 2025<br>Forecast  | 2026<br>Forecast  | 2027<br>Forecast  | Total<br>Forecast |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Total Vehicles &amp; Equipment</b>                     | <b>1,207,500</b>  | <b>2,409,000</b>  | <b>2,040,000</b>  | <b>1,385,000</b>  | <b>915,000</b>    | <b>7,956,500</b>  |
| <b>Computer Hardware / Software</b>                       |                   |                   |                   |                   |                   |                   |
| COR001 Firewall Replacement                               |                   | 15,000            |                   |                   |                   | 15,000            |
| COR002 Microsoft Server Operating System Upgrade (2023)   | 5,000             |                   |                   |                   |                   | 5,000             |
| COR003 New Township of Scugog Website                     | 150,000           |                   |                   |                   |                   | 150,000           |
| COR004 Replace 1/3 Computers                              |                   | 25,000            |                   |                   |                   | 25,000            |
| COR005 Replace 1/3 Computers                              |                   |                   | 25,000            |                   |                   | 25,000            |
| COR006 Replace 1/3 Computers                              | 20,000            |                   |                   |                   |                   | 20,000            |
| COR007 Replace Backup Device and VM Hosts                 | 60,000            |                   |                   |                   |                   | 60,000            |
| COR008 Cameras at Parks Depot                             | 5,000             |                   |                   |                   |                   | 5,000             |
| COR009 Helpdesk Modernization                             | 27,500            |                   |                   |                   |                   | 27,500            |
| COR010 Single Sign-On Implementation                      |                   | 20,000            |                   |                   |                   | 20,000            |
| COR011 Replace Backup Device                              |                   |                   | 20,000            |                   |                   | 20,000            |
| COR012 NVRs/Security System Upgrades                      |                   |                   |                   |                   | 15,000            | 15,000            |
| COR013 Networking Infrastructure Replacement              | 30,000            |                   |                   |                   |                   | 30,000            |
| COR014 Replace 1/3 Computers                              |                   |                   |                   |                   | 25,000            | 25,000            |
| COR016 Records Management Software Replacement            | 100,000           |                   |                   |                   |                   | 100,000           |
| COR017 Implementation of Facility Bookings                |                   | 100,000           |                   |                   |                   | 100,000           |
| COR018 Projects as a result of IT Strategy                |                   |                   | 100,000           |                   |                   | 100,000           |
| COR019 Digital Strategy                                   |                   |                   |                   | 100,000           |                   | 100,000           |
| COR020 Replace 1/3 Computers                              |                   |                   |                   | 25,000            |                   | 25,000            |
| COR022 Networking Infrastructure Replacement Continuation |                   | 30,000            |                   |                   |                   | 30,000            |
| COR023 Wifi Upgrade and Replacement Continuation          | 20,000            |                   |                   |                   |                   | 20,000            |
| COR024 CRM Expansion Continued                            |                   | 100,000           |                   |                   |                   | 100,000           |
| COR025 Website Update                                     |                   |                   |                   |                   | 100,000           | 100,000           |
| <b>Total Computer Hardware / Software</b>                 | <b>417,500</b>    | <b>290,000</b>    | <b>145,000</b>    | <b>125,000</b>    | <b>140,000</b>    | <b>1,117,500</b>  |
| <b>Grand Total</b>  | <b>11,924,000</b> | <b>13,302,000</b> | <b>11,199,000</b> | <b>23,077,000</b> | <b>11,525,000</b> | <b>71,027,000</b> |

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# General Government & Administration

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |                                       |
|------------------------|---------------------------------------|
| <b>Project Name</b>    | Service Level Review                  |
| <b>Department</b>      | Office of the CAO                     |
| <b>Project Manager</b> | Ken Nix, Chief Administrative Officer |
| <b>Start Year</b>      | 2023                                  |
| <b>Project Number</b>  | CAO001                                |

**Project Description and Rationale**

As part of the ongoing efforts to improve and modernize the Township’s operations and the ability to provide quality services to Township residents at the right time, for the right price and in the right way, it has been recommended that an overall review of the Townships operations be undertaken.

The project will involve a significant investment of staff resources in addition to the hiring of a consultant to conduct a review of the existing structure and service delivery model, and provide recommended changes to enhance service delivery.

The overall goal of the Service Level Review is to provide an objective view of services to better understand the municipal services and service levels delivered by Scugog, and establish the right level and mix of services to ensure the effective delivery of services that meet the expectations of our residents.

The Service Level Review will accomplish this by investigating current services, service levels and their delivery approach, the resources available, identifying potential changes to service delivery methods and/or service levels and recommending changes that will improve efficiency or effectiveness across the Corporation.

The key focus is to determine if the municipality has resources and opportunities to: a. improve services and outcomes; b. meet new or increased demands from customers for services; c. improve service delivery mechanisms and processes; d. maintain existing service levels in the face of competing priorities or decreasing revenues; e. reduce costs; and/or improve revenue.

**Reference:**

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

|                               | <b>Budget</b>  |                |      |      |      |      |
|-------------------------------|----------------|----------------|------|------|------|------|
|                               | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
| <b>Expenditures</b>           |                |                |      |      |      |      |
| Capital Expenditure (Non-TCA) | 100,000        | 100,000        |      |      |      |      |
| <b>Expenditures Total</b>     | <b>100,000</b> | <b>100,000</b> |      |      |      |      |
| <b>Funding</b>                |                |                |      |      |      |      |
| Municipal Projects Reserve    | 100,000        | 100,000        |      |      |      |      |
| <b>Funding Total</b>          | <b>100,000</b> | <b>100,000</b> |      |      |      |      |

# Corporate Services

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |                             |
|------------------------|-----------------------------|
| <b>Project Name</b>    | Firewall Replacement        |
| <b>Department</b>      | Corporate Services          |
| <b>Project Manager</b> | Dan Popham, Network Analyst |
| <b>Start Year</b>      | 2024                        |
| <b>Project Number</b>  | COR001                      |

**Project Description and Rationale**

The Township currently has firewalls installed at the Municipal Office, Port Perry Fire Hall (Station 61), and Scugog Community Recreation Centre. The remaining locations have a device that creates a VPN connected to the Municipal Office. The age of this equipment in some instances is from 2017. The average lifespan of these firewalls is 5-7 years.

This project would see the replacement and implementation of modern firewalls at each Township location prior to critical failure and provide a secure network.

Expected start would be Fall 2024 with completion by Winter 2024.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                            | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
|----------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>        |               |      |               |      |      |      |
| Capital Expenditure (TCA)  | 15,000        |      | 15,000        |      |      |      |
| <b>Expenditures Total</b>  | <b>15,000</b> |      | <b>15,000</b> |      |      |      |
| <b>Funding</b>             |               |      |               |      |      |      |
| Municipal Projects Reserve | 15,000        |      | 15,000        |      |      |      |
| <b>Funding Total</b>       | <b>15,000</b> |      | <b>15,000</b> |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Microsoft Server Operating System Upgrade (2023) |
| <b>Department</b>      | Corporate Services                               |
| <b>Project Manager</b> | Dan Popham, Network Analyst                      |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | COR002   |

**Project Description and Rationale**

Microsoft Server Operating Systems typically continue to receive updates for approximately 10 years. This project would see the last remaining production virtual machines running older operating systems upgraded to the current version of Microsoft Server. This will ensure the production environment continues to accept Microsoft Updates to avoid potential security and vulnerabilities gaps.

Expected start date is Summer 2023 and completed by Fall 2023, prior to the operating systems end of life date.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                            | Total        | 2023         | 2024 | 2025 | 2026 | 2027 |
|----------------------------|--------------|--------------|------|------|------|------|
| <b>Expenditures</b>        |              |              |      |      |      |      |
| Capital Expenditure (TCA)  | 5,000        | 5,000        |      |      |      |      |
| <b>Expenditures Total</b>  | <b>5,000</b> | <b>5,000</b> |      |      |      |      |
| <b>Funding</b>             |              |              |      |      |      |      |
| Municipal Projects Reserve | 5,000        | 5,000        |      |      |      |      |
| <b>Funding Total</b>       | <b>5,000</b> | <b>5,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | New Township of Scugog Website                 |
| <b>Department</b>      | Corporate Services                             |
| <b>Project Manager</b> | Becky Jamieson, Director of Corporate Services |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | COR003   |

**Project Description and Rationale**

The Township of Scugog's main website, www.scugog.ca, was developed in 2016. Since then it has had one (1) refresh done in early 2021 to make it accessible with the AODA as well as a few minor improvements including e-commerce, updated news module and marriage licence module. In addition, we have many micro-sites that are not connected so we plan to bring the sites together.

It is recommended that websites be redone every five (5) years.

The Township's IT Strategy and 5 year Roadmap identifies the need for a new, user friendly website. The project will take a while to complete as it will involve developing a whole new website layout.

Expected start is January 2023 and completed by Summer 2023.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                               | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|-------------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>           |                |                |      |      |      |      |
| Capital Expenditure (Non-TCA) | 150,000        | 150,000        |      |      |      |      |
| <b>Expenditures Total</b>     | <b>150,000</b> | <b>150,000</b> |      |      |      |      |
| <b>Funding</b>                |                |                |      |      |      |      |
| Municipal Projects Reserve    | 150,000        | 150,000        |      |      |      |      |
| <b>Funding Total</b>          | <b>150,000</b> | <b>150,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |                             |
|------------------------|-----------------------------|
| <b>Project Name</b>    | Replace 1/3 Computers       |
| <b>Department</b>      | Corporate Services          |
| <b>Project Manager</b> | Dan Popham, Network Analyst |
| <b>Start Year</b>      | 2024                        |
| <b>Project Number</b>  | COR004                      |

**Project Description and Rationale**

Replace 1/3 of the Township's computers every 3 years. Computers will be upgraded and the current computers will be sold.

This will ensure that IT equipment is kept up to date and will significantly reduce the possibility of IT failure.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                            | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
|----------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>        |               |      |               |      |      |      |
| Capital Expenditure (TCA)  | 25,000        |      | 25,000        |      |      |      |
| <b>Expenditures Total</b>  | <b>25,000</b> |      | <b>25,000</b> |      |      |      |
| <b>Funding</b>             |               |      |               |      |      |      |
| Municipal Projects Reserve | 25,000        |      | 25,000        |      |      |      |
| <b>Funding Total</b>       | <b>25,000</b> |      | <b>25,000</b> |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |                             |
|------------------------|-----------------------------|
| <b>Project Name</b>    | Replace 1/3 Computers       |
| <b>Department</b>      | Corporate Services          |
| <b>Project Manager</b> | Dan Popham, Network Analyst |
| <b>Start Year</b>      | 2025                        |
| <b>Project Number</b>  | COR005                      |

**Project Description and Rationale**

Replace 1/3 of the Township's computers every 3 years. Computers will be upgraded and the current computers will be sold.

This will ensure that IT equipment is kept up to date and will significantly reduce the possibility of IT failure.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                            | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
|----------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>        |               |      |      |               |      |      |
| Capital Expenditure (TCA)  | 25,000        |      |      | 25,000        |      |      |
| <b>Expenditures Total</b>  | <b>25,000</b> |      |      | <b>25,000</b> |      |      |
| <b>Funding</b>             |               |      |      |               |      |      |
| Municipal Projects Reserve | 25,000        |      |      | 25,000        |      |      |
| <b>Funding Total</b>       | <b>25,000</b> |      |      | <b>25,000</b> |      |      |



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |                             |
|------------------------|-----------------------------|
| <b>Project Name</b>    | Replace 1/3 Computers       |
| <b>Department</b>      | Corporate Services          |
| <b>Project Manager</b> | Dan Popham, Network Analyst |
| <b>Start Year</b>      | 2023                        |
| <b>Project Number</b>  | COR006                      |

**Project Description and Rationale**

Replace 1/3 of the Township's computers every 3 years. Computers will be upgraded and the current computers will be sold.

This will ensure that IT equipment is kept up to date and will significantly reduce the possibility of IT failure.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                            | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>        |               |               |      |      |      |      |
| Capital Expenditure (TCA)  | 20,000        | 20,000        |      |      |      |      |
| <b>Expenditures Total</b>  | <b>20,000</b> | <b>20,000</b> |      |      |      |      |
| <b>Funding</b>             |               |               |      |      |      |      |
| Municipal Projects Reserve | 20,000        | 20,000        |      |      |      |      |
| <b>Funding Total</b>       | <b>20,000</b> | <b>20,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |                                    |
|------------------------|------------------------------------|
| <b>Project Name</b>    | Replace Backup Device and VM Hosts |
| <b>Department</b>      | Corporate Services                 |
| <b>Project Manager</b> | Dan Popham, Network Analyst        |
| <b>Start Year</b>      | 2023                               |
| <b>Project Number</b>  | COR007                             |

**Project Description and Rationale**

Begin the rotation of replacing the core computing platform and backup storage every 5 years. The 3 existing servers will be moved to be the critical spare/backups, and the servers 2 generations old will be sold. The existing backup device will have its data migrated onto the new device, and then sold.

A 5-year rotation of computer and backup infrastructure helps ensure that no catastrophic failures occur on core hardware, and maintains uptime and reliability.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                            | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>        |               |               |      |      |      |      |
| Capital Expenditure (TCA)  | 60,000        | 60,000        |      |      |      |      |
| <b>Expenditures Total</b>  | <b>60,000</b> | <b>60,000</b> |      |      |      |      |
| <b>Funding</b>             |               |               |      |      |      |      |
| Municipal Projects Reserve | 60,000        | 60,000        |      |      |      |      |
| <b>Funding Total</b>       | <b>60,000</b> | <b>60,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |                             |
|------------------------|-----------------------------|
| <b>Project Name</b>    | Cameras at Parks Depot      |
| <b>Department</b>      | Corporate Services          |
| <b>Project Manager</b> | Dan Popham, Network Analyst |
| <b>Start Year</b>      | 2023                        |
| <b>Project Number</b>  | COR008                      |

**Project Description and Rationale**

Currently there are no security cameras located at the Parks Depot on Old Rail Lane. This project would see the installation of an NVR and security cameras to provide additional security to the building to help protect Township assets.

The expected start date of this project would be in the Spring of 2023 and completed before Summer.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                           | Total        | 2023         | 2024 | 2025 | 2026 | 2027 |
|---------------------------|--------------|--------------|------|------|------|------|
| <b>Expenditures</b>       |              |              |      |      |      |      |
| Capital Expenditure (TCA) | 5,000        | 5,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>5,000</b> | <b>5,000</b> |      |      |      |      |
| <b>Funding</b>            |              |              |      |      |      |      |
| Contingency Reserve       | 5,000        | 5,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>5,000</b> | <b>5,000</b> |      |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |                             |
|------------------------|-----------------------------|
| <b>Project Name</b>    | Helpdesk Modernization      |
| <b>Department</b>      | Corporate Services          |
| <b>Project Manager</b> | Dan Popham, Network Analyst |
| <b>Start Year</b>      | 2023                        |
| <b>Project Number</b>  | COR009                      |

**Project Description and Rationale**

This project would see the implementation of more robust and modern tools to be used by the helpdesk to provide an enhanced user experience to the Township staff. As part of this project, we would be looking at implementing the following:

IT Service Management tool following ITIL standards and providing a feature rich service desk including IT ticket tracking, IT asset tracking, knowledgebase, automated workflows and more.

Email Filtering service which would allow for more secure inbound and outbound email transfers, provide enhanced checking for phishing, spam and other malicious emails, and give the end user an intuitive portal to view their quarantine and manage the allow and block lists.

Remote Desktop Software application that will provide a better experience for the Township staff when IT needs to remotely connect to their devices. This new software would provide unattended access, mobile support compatibility with Android and iOS devices, and more features on the back end for IT Staff.

Network Monitoring to provides a monitoring solution which notify the IT department of any issues, errors, outages, or other anomaly across the network and server infrastructure throughout the Township. This solution will help to minimize downtime and reduce risk of potential outages or other system failures.

This project would run from early 2023 until Summer of 2023.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

|                            |  | <b>Budget</b> |               |      |      |      |      |
|----------------------------|--|---------------|---------------|------|------|------|------|
|                            |  | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
| <b>Expenditures</b>        |  |               |               |      |      |      |      |
| Capital Expenditure (TCA)  |  | 27,500        | 27,500        |      |      |      |      |
| <b>Expenditures Total</b>  |  | <b>27,500</b> | <b>27,500</b> |      |      |      |      |
| <b>Funding</b>             |  |               |               |      |      |      |      |
| Municipal Projects Reserve |  | 27,500        | 27,500        |      |      |      |      |
| <b>Funding Total</b>       |  | <b>27,500</b> | <b>27,500</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |                               |
|------------------------|-------------------------------|
| <b>Project Name</b>    | Single Sign-On Implementation |
| <b>Department</b>      | Corporate Services            |
| <b>Project Manager</b> | Dan Popham, Network Analyst   |
| <b>Start Year</b>      | 2024                          |
| <b>Project Number</b>  | COR010                        |

**Project Description and Rationale**

Single Sign-On provides a centralized authentication service allowing Township Staff to use a single set of credentials to access multiple applications such as eScribe, M365, Cloud Permit, and more. By implementing SSO, the Township will benefit by greater security as well as it will help productivity, and user management from the IT perspective.

This is something that was identified within the Township of Scugog's ITSP and 5-Year Workplan.

This project would be implemented in the first quarter of 2024.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                           | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
|---------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure (TCA) | 20,000        |      | 20,000        |      |      |      |
| <b>Expenditures Total</b> | <b>20,000</b> |      | <b>20,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Contingency Reserve       | 20,000        |      | 20,000        |      |      |      |
| <b>Funding Total</b>      | <b>20,000</b> |      | <b>20,000</b> |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |                             |
|------------------------|-----------------------------|
| <b>Project Name</b>    | Replace Backup Device       |
| <b>Department</b>      | Corporate Services          |
| <b>Project Manager</b> | Dan Popham, Network Analyst |
| <b>Start Year</b>      | 2025                        |
| <b>Project Number</b>  | COR011                      |

**Project Description and Rationale**

The current backup device was implemented in 2020. This device runs the backup software for the production environment, including M365 mailboxes, it provides the storage for the backup, and has the capability to restore mission critical virtual machines in the event a disaster of the production environment is declared. Server hardware has a typical lifespan of 5-7 years.

This project would see the replacement of the backup device prior to any critical failures and will also provide a new device to grow with the increase in backup space required.

Expected start is Summer 2025.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                            | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
|----------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>        |               |      |      |               |      |      |
| Capital Expenditure (TCA)  | 20,000        |      |      | 20,000        |      |      |
| <b>Expenditures Total</b>  | <b>20,000</b> |      |      | <b>20,000</b> |      |      |
| <b>Funding</b>             |               |      |      |               |      |      |
| Municipal Projects Reserve | 20,000        |      |      | 20,000        |      |      |
| <b>Funding Total</b>       | <b>20,000</b> |      |      | <b>20,000</b> |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |                               |
|------------------------|-------------------------------|
| <b>Project Name</b>    | NVRs/Security System Upgrades |
| <b>Department</b>      | Corporate Services            |
| <b>Project Manager</b> | Dan Popham, Network Analyst   |
| <b>Start Year</b>      | 2027                          |
| <b>Project Number</b>  | COR012                        |

**Project Description and Rationale**

The Township saw an overhaul of the NVR and Cameras in 2017-2018. This project would see the replacement of the NVRs and cameras throughout the Township. By doing so, it ensures the devices are replaced before failures begin in order to ensure the continued protection of Township property.

Expected start would be Spring of 2027 and completed by Fall 2027.

**Budget**

|                            | Total         | 2023 | 2024 | 2025 | 2026 | 2027          |
|----------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>        |               |      |      |      |      |               |
| Capital Expenditure (TCA)  | 15,000        |      |      |      |      | 15,000        |
| <b>Expenditures Total</b>  | <b>15,000</b> |      |      |      |      | <b>15,000</b> |
| <b>Funding</b>             |               |      |      |      |      |               |
| Municipal Projects Reserve | 15,000        |      |      |      |      | 15,000        |
| <b>Funding Total</b>       | <b>15,000</b> |      |      |      |      | <b>15,000</b> |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |                                       |
|------------------------|---------------------------------------|
| <b>Project Name</b>    | Networking Infrastructure Replacement |
| <b>Department</b>      | Corporate Services                    |
| <b>Project Manager</b> | Dan Popham, Network Analyst           |
| <b>Start Year</b>      | 2023                                  |
| <b>Project Number</b>  | COR013                                |

**Project Description and Rationale**

The Township saw a full overhaul of the network infrastructure in 2017 and 2018. Networking equipment generally has a lifespan of 5 – 7 years. This project would see the entirety of the networking infrastructure replaced before critical failures start to occur.

Expected start is Summer 2023, and project completion Fall, 2023 (approximately 4 months).

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                            | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>        |               |               |      |      |      |      |
| Capital Expenditure (TCA)  | 30,000        | 30,000        |      |      |      |      |
| <b>Expenditures Total</b>  | <b>30,000</b> | <b>30,000</b> |      |      |      |      |
| <b>Funding</b>             |               |               |      |      |      |      |
| Municipal Projects Reserve | 30,000        | 30,000        |      |      |      |      |
| <b>Funding Total</b>       | <b>30,000</b> | <b>30,000</b> |      |      |      |      |



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |                             |
|------------------------|-----------------------------|
| <b>Project Name</b>    | Replace 1/3 Computers       |
| <b>Department</b>      | Corporate Services          |
| <b>Project Manager</b> | Dan Popham, Network Analyst |
| <b>Start Year</b>      | 2027                        |
| <b>Project Number</b>  | COR014                      |

**Project Description and Rationale**

Replace 1/3 of the Township's computers every 3 years. Computers will be upgraded and the current computers will be sold.

This will ensure that IT equipment is kept up to date and will significantly reduce the possibility of IT failure.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                            | Total         | 2023 | 2024 | 2025 | 2026 | 2027          |
|----------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>        |               |      |      |      |      |               |
| Capital Expenditure (TCA)  | 25,000        |      |      |      |      | 25,000        |
| <b>Expenditures Total</b>  | <b>25,000</b> |      |      |      |      | <b>25,000</b> |
| <b>Funding</b>             |               |      |      |      |      |               |
| Municipal Projects Reserve | 25,000        |      |      |      |      | 25,000        |
| <b>Funding Total</b>       | <b>25,000</b> |      |      |      |      | <b>25,000</b> |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | CRM Expansion                                  |
| <b>Department</b>      | Corporate Services                             |
| <b>Project Manager</b> | Becky Jamieson, Director of Corporate Services |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | COR015   |

**Project Description and Rationale**

In 2022, the Township launched Phase 1 of its Customer Relationship Management (CRM) Software, [myscugogconnected.ca](http://myscugogconnected.ca). The goal of this CRM is to continue to develop and enhance it to offer new services that will provide more efficient, effective and user friendly services to the residents.

In addition, this will allow the existing Project Coordinator to stay on to see the completion of the CRM expansion phases.

Expected start date: January 2023; Completion: December 2023

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                           | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure (TCA) | 150,000        | 150,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>150,000</b> | <b>150,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| Contingency Reserve       | 150,000        | 150,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>150,000</b> | <b>150,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Records Management Software Replacement        |
| <b>Department</b>      | Corporate Services                             |
| <b>Project Manager</b> | Becky Jamieson, Director of Corporate Services |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | COR016   |

**Project Description and Rationale**

The Township of Scugog's current records management software is old and outdated. It has not been updated in over five (5) years and there are limits to the number of staff that can use it. This project will see an RFP being issued for a new records management software and include the implementation of the software.

This project is identified within the Township of Scugog's ITSP and Five-Year Roadmap.

Expected start date: Spring 2023; Expected completion: December 2023

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                            | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|----------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>        |                |                |      |      |      |      |
| Capital Expenditure (TCA)  | 100,000        | 100,000        |      |      |      |      |
| <b>Expenditures Total</b>  | <b>100,000</b> | <b>100,000</b> |      |      |      |      |
| <b>Funding</b>             |                |                |      |      |      |      |
| Municipal Projects Reserve | 100,000        | 100,000        |      |      |      |      |
| <b>Funding Total</b>       | <b>100,000</b> | <b>100,000</b> |      |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Implementation of Facility Bookings            |
| <b>Department</b>      | Corporate Services                             |
| <b>Project Manager</b> | Becky Jamieson, Director of Corporate Services |
| <b>Start Year</b>      | 2024   |
| <b>Project Number</b>  | COR017   |

**Project Description and Rationale**

Expand the use of our recreation software to provide the ability for staff and customers to book meeting rooms, ice pads, and program rooms online.

This project is identified within the Township of Scugog's ITSP and Five-Year Roadmap.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                               | Total          | 2023 | 2024           | 2025 | 2026 | 2027 |
|-------------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>           |                |      |                |      |      |      |
| Capital Expenditure (Non-TCA) | 100,000        |      | 100,000        |      |      |      |
| <b>Expenditures Total</b>     | <b>100,000</b> |      | <b>100,000</b> |      |      |      |
| <b>Funding</b>                |                |      |                |      |      |      |
| Municipal Projects Reserve    | 100,000        |      | 100,000        |      |      |      |
| <b>Funding Total</b>          | <b>100,000</b> |      | <b>100,000</b> |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Projects as a result of IT Strategy            |
| <b>Department</b>      | Corporate Services                             |
| <b>Project Manager</b> | Becky Jamieson, Director of Corporate Services |
| <b>Start Year</b>      | 2025   |
| <b>Project Number</b>  | COR018   |

**Project Description and Rationale**

As part of the ongoing efforts to strengthen the Township's position in IT, we need to be prepared for projects that arise out of the Perry Group's IT Audit and IT Strategy that are currently not on our roadmap.

This budget would allow for the Township to be agile in the adoption of the recommendations as a result of the new IT Strategy.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                               | Total          | 2023 | 2024 | 2025           | 2026 | 2027 |
|-------------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>           |                |      |      |                |      |      |
| Capital Expenditure (Non-TCA) | 100,000        |      |      | 100,000        |      |      |
| <b>Expenditures Total</b>     | <b>100,000</b> |      |      | <b>100,000</b> |      |      |
| <b>Funding</b>                |                |      |      |                |      |      |
| Municipal Projects Reserve    | 100,000        |      |      | 100,000        |      |      |
| <b>Funding Total</b>          | <b>100,000</b> |      |      | <b>100,000</b> |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Digital Strategy                               |
| <b>Department</b>      | Corporate Services                             |
| <b>Project Manager</b> | Becky Jamieson, Director of Corporate Services |
| <b>Start Year</b>      | 2026   |
| <b>Project Number</b>  | COR019   |

**Project Description and Rationale**

A consultant would be hired to assist the Township in the development of a Digital Strategy. A Digital Strategy builds on a strong technical foundation enabling enhanced digital service delivery through the digitization and optimization of business processes.

This project is identified in the Township of Scugog's ITSP and Five-Year Roadmap.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                               | Total          | 2023 | 2024 | 2025 | 2026           | 2027 |
|-------------------------------|----------------|------|------|------|----------------|------|
| <b>Expenditures</b>           |                |      |      |      |                |      |
| Capital Expenditure (Non-TCA) | 100,000        |      |      |      | 100,000        |      |
| <b>Expenditures Total</b>     | <b>100,000</b> |      |      |      | <b>100,000</b> |      |
| <b>Funding</b>                |                |      |      |      |                |      |
| Municipal Projects Reserve    | 100,000        |      |      |      | 100,000        |      |
| <b>Funding Total</b>          | <b>100,000</b> |      |      |      | <b>100,000</b> |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |                             |
|------------------------|-----------------------------|
| <b>Project Name</b>    | Replace 1/3 Computers       |
| <b>Department</b>      | Corporate Services          |
| <b>Project Manager</b> | Dan Popham, Network Analyst |
| <b>Start Year</b>      | 2026                        |
| <b>Project Number</b>  | COR020                      |

**Project Description and Rationale**

Replace 1/3 of the Township's computers every 3 years. Computers will be upgraded and the current computers will be sold.

This will ensure that IT equipment is kept up to date and will significantly reduce the possibility of IT failure.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                            | Total         | 2023 | 2024 | 2025 | 2026          | 2027 |
|----------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>        |               |      |      |      |               |      |
| Capital Expenditure (TCA)  | 25,000        |      |      |      | 25,000        |      |
| <b>Expenditures Total</b>  | <b>25,000</b> |      |      |      | <b>25,000</b> |      |
| <b>Funding</b>             |               |      |      |      |               |      |
| Municipal Projects Reserve | 25,000        |      |      |      | 25,000        |      |
| <b>Funding Total</b>       | <b>25,000</b> |      |      |      | <b>25,000</b> |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Networking Infrastructure Replacement Continuation |
| <b>Department</b>      | Corporate Services                                 |
| <b>Project Manager</b> | Dan Popham, Network Analyst                        |
| <b>Start Year</b>      | 2024   |
| <b>Project Number</b>  | COR022   |

**Project Description and Rationale**

The Township saw a full overhaul of the network infrastructure in 2017 and 2018. Networking equipment generally has a lifespan of 5 – 7 years. This project would see the entirety of the networking infrastructure replaced before critical failures start to occur. This would be the second half of the project. The first part would be completed in 2023.

Expected start is Summer 2024, and project completion Fall, 2024 (approximately 4 months).

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                            | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
|----------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>        |               |      |               |      |      |      |
| Capital Expenditure (TCA)  | 30,000        |      | 30,000        |      |      |      |
| <b>Expenditures Total</b>  | <b>30,000</b> |      | <b>30,000</b> |      |      |      |
| <b>Funding</b>             |               |      |               |      |      |      |
| Municipal Projects Reserve | 30,000        |      | 30,000        |      |      |      |
| <b>Funding Total</b>       | <b>30,000</b> |      | <b>30,000</b> |      |      |      |



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Wifi Upgrade and Replacement Continuation |
| <b>Department</b>      | Corporate Services                        |
| <b>Project Manager</b> | Dan Popham, Network Analyst               |
| <b>Start Year</b>      | 2023                                      |
| <b>Project Number</b>  | COR023                                    |

**Project Description and Rationale**

The current WiFi system the Township has implemented was installed in 2017. WiFi access points generally have a life span of 3 – 5 years, after which they have degraded service or become non-functional. This project would see the full replacement of all wireless access points throughout the Township, as well as a refactor of the public WiFi spaces to be more secure.

Due to current challenges with WiFi, the project was moved from 2024 to 2022. Costs came in higher in 2022 and therefore additional budget is required to complete all the work we need.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                            | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>        |               |               |      |      |      |      |
| Capital Expenditure (TCA)  | 20,000        | 20,000        |      |      |      |      |
| <b>Expenditures Total</b>  | <b>20,000</b> | <b>20,000</b> |      |      |      |      |
| <b>Funding</b>             |               |               |      |      |      |      |
| Municipal Projects Reserve | 20,000        | 20,000        |      |      |      |      |
| <b>Funding Total</b>       | <b>20,000</b> | <b>20,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | CRM Expansion Continued                        |
| <b>Department</b>      | Corporate Services                             |
| <b>Project Manager</b> | Becky Jamieson, Director of Corporate Services |
| <b>Start Year</b>      | 2024   |
| <b>Project Number</b>  | COR024   |

**Project Description and Rationale**

In 2022, the Township launched Phase 1 of its Customer Relationship Management (CRM) Software, [myscugogconnected.ca](http://myscugogconnected.ca). The goal of this CRM is to continue to develop and enhance it to offer new services that will provide more efficient, effective and user friendly services to the residents.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                           | Total          | 2023 | 2024           | 2025 | 2026 | 2027 |
|---------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure (TCA) | 100,000        |      | 100,000        |      |      |      |
| <b>Expenditures Total</b> | <b>100,000</b> |      | <b>100,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| Contingency Reserve       | 100,000        |      | 100,000        |      |      |      |
| <b>Funding Total</b>      | <b>100,000</b> |      | <b>100,000</b> |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Website Update                                 |
| <b>Department</b>      | Corporate Services                             |
| <b>Project Manager</b> | Becky Jamieson, Director of Corporate Services |
| <b>Start Year</b>      | 2027   |
| <b>Project Number</b>  | COR025   |

**Project Description and Rationale**

The Township of Scugog's main website, www.scugog.ca, is set to be updated in 2023. It is recommended that the website's be redone every five (5) years.

The Township's IT Strategy and 5 year Roadmap identifies the need for a new, user friendly website. The project will take almost a year to complete as it will involve developing a whole new website layout.

Expected start is Fall 2027 and completed by Spring 2028 .

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

| <b>Budget</b>              |                |      |      |      |      |                |
|----------------------------|----------------|------|------|------|------|----------------|
|                            | Total          | 2023 | 2024 | 2025 | 2026 | 2027           |
| <b>Expenditures</b>        |                |      |      |      |      |                |
| Capital Expenditure (TCA)  | 100,000        |      |      |      |      | 100,000        |
| <b>Expenditures Total</b>  | <b>100,000</b> |      |      |      |      | <b>100,000</b> |
| <b>Funding</b>             |                |      |      |      |      |                |
| Municipal Projects Reserve | 100,000        |      |      |      |      | 100,000        |
| <b>Funding Total</b>       | <b>100,000</b> |      |      |      |      | <b>100,000</b> |

Finance

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | DC Background Study                          |
| <b>Department</b>      | Finance                                      |
| <b>Project Manager</b> | Laura Barta, Director of Finance / Treasurer |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | FIN001                                       |

**Project Description and Rationale**

In accordance with Provincial Legislation, a Development Charge Background Study and Development Charge By-law must be completed, at minimum, every 5 years. While the new regulations in Bill 23 require of the by-laws to run for up to 10 years, the current by-law includes an expiry date of May 27, 2024. The current DC By-law became effective on May 27, 2019 and a new by-law is required to be in place by May 27, 2024. The next scheduled Background Study will begin in 2023 to support the 2024 By-Law.

The Background Study is a lengthy process that involves input from various studies and continuous communication with the development community. The completion of the Development Charge Background Study and By-law ensures capital projects required by growth are funded by new development to the fullest extent possible. The study and By-law supports the guiding principle of managing growth and corporate goal to support infrastructure development.

Major milestones of this project include: engaging consulting services for the updating of the Development Charge Background Study; review and update of growth forecast; meetings with Development Industry; completion of Background Study; Public Meeting of Council; Council consideration of By-law; new DC By-law becomes effective.

It is expected that the Development Charge Background Study will be initiated by mid 2023.

**Reference:**

Strategic Direction #2 - Financial Sustainability to "Improve the financial sustainability of the Township through "smart" growth and development, and innovation funding and delivery of services."

Township of Scugog, Development Charge Background Study, 2019, Appendix B-6, Item 6.1.5

|                               |                           | <b>Budget</b> |               |      |      |      |      |
|-------------------------------|---------------------------|---------------|---------------|------|------|------|------|
|                               |                           | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
| <b>Expenditures</b>           |                           |               |               |      |      |      |      |
| Capital Expenditure (Non-TCA) |                           | 40,000        | 40,000        |      |      |      |      |
|                               | <b>Expenditures Total</b> | <b>40,000</b> | <b>40,000</b> |      |      |      |      |
| <b>Funding</b>                |                           |               |               |      |      |      |      |
| DC - General Government       |                           | 40,000        | 40,000        |      |      |      |      |
|                               | <b>Funding Total</b>      | <b>40,000</b> | <b>40,000</b> |      |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Chart of Accounts Reconfiguration            |
| <b>Department</b>      | Finance                                      |
| <b>Project Manager</b> | Laura Barta, Director of Finance / Treasurer |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | FIN002                                       |

**Project Description and Rationale**

The Township implemented Great Plains Financial Software in 2013 and set up a Chart Of Accounts (COA) at that time. This was based on an understanding of how the software worked and what was required to produce the Financial Information Return for the Province. Staff have utilized this COA in its existing format for almost 10 years and are finding it very difficult to expand its capabilities and create reports due to its limitations. A solutions to the issue is the reconfiguration of the COA so that it is more reportable and searchable. This would involve renumbering each active account in the new format and transferring the history of the old account to the new number. Inactive accounts would also be reallocated to new numbers that would then be archived so the data remains searchable. While the renumbering is not difficult, the system configuration relies on the numbers to integrate modules and tables for reporting. This behind-the-scenes work must be done by trained programmers that know the software.

In addition to the reconfiguration of the financial software, all of the related programs that feed into the software or pull data from the software will also need to be updated to reflect the new numbering. The budget software was built based on the existing numbering set up and will also need to be updated.

The project will involve the hiring of a consultants to assist staff in the design and implementation of the new numbering for the financial system. They will complete the reconfiguration of all connecting software integrations to ensure reports can be generated without interruption.

It is anticipated that this project will take 6 to 9 months to complete and will start with the financial software followed by the budget software update.

**Reference:**

Strategic Direction #2 – Financial Sustainability “Provide services that are efficient and effective”.

|                               |                           | <b>Budget</b>  |                |      |      |      |      |
|-------------------------------|---------------------------|----------------|----------------|------|------|------|------|
|                               |                           | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
| <b>Expenditures</b>           |                           |                |                |      |      |      |      |
| Capital Expenditure (Non-TCA) |                           | 120,000        | 120,000        |      |      |      |      |
|                               | <b>Expenditures Total</b> | <b>120,000</b> | <b>120,000</b> |      |      |      |      |
| <b>Funding</b>                |                           |                |                |      |      |      |      |
| Contingency Reserve           |                           | 120,000        | 120,000        |      |      |      |      |
|                               | <b>Funding Total</b>      | <b>120,000</b> | <b>120,000</b> |      |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |                                   |
|------------------------|-----------------------------------|
| <b>Project Name</b>    | Fees and Charges Study            |
| <b>Department</b>      | Finance                           |
| <b>Project Manager</b> | Sarah Durward, Manager of Finance |
| <b>Start Year</b>      | 2023                              |
| <b>Project Number</b>  | FIN003                            |

**Project Description and Rationale**

Municipalities in Ontario are responsible for ensuring that the delivery of local services is undertaken in accordance with the requirements of Provincial legislation. The Township of Scugog offers a broad range of services with hundreds or user fees including recreation program fees, admission fees, permit fees, rental fees, and fees from the sale of other products. Municipalities are permitted to charge fees to offset the cost of providing services. The Township has levied such fees for many years and the fees are updated annually to account for the effects of inflations while being on par with neighbouring municipalities. The Township has not, however, updated the methodology used to establish fees for some time.

Results of the public budget survey indicated a review of fees and services would be well received and encouraged.

This study would establish the full cost of providing services in the Township of Scugog and calculate appropriate fee rates for recovering those costs. The review will focus on fees imposed under the Planning Act, the Building Code Act and the Municipal Act. A high-level review of municipal leading practices with respect to some of the fees considered will also be included in this study.

**Reference:**

Strategic Direction #2 - Financial Sustainability to "Improve the financial sustainability of the Township through "smart" growth and development, and innovative funding and delivery of services."

|                               |                           | <b>Budget</b> |               |      |      |      |      |
|-------------------------------|---------------------------|---------------|---------------|------|------|------|------|
|                               |                           | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
| <b>Expenditures</b>           |                           |               |               |      |      |      |      |
| Capital Expenditure (Non-TCA) |                           | 55,000        | 55,000        |      |      |      |      |
|                               | <b>Expenditures Total</b> | <b>55,000</b> | <b>55,000</b> |      |      |      |      |
| <b>Funding</b>                |                           |               |               |      |      |      |      |
| Municipal Projects Reserve    |                           | 55,000        | 55,000        |      |      |      |      |
|                               | <b>Funding Total</b>      | <b>55,000</b> | <b>55,000</b> |      |      |      |      |

# Fire & Emergency Services



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |                            |
|------------------------|----------------------------|
| <b>Project Name</b>    | Portable Radio Replacement |
| <b>Department</b>      | Fire & Emergency Services  |
| <b>Project Manager</b> | Mark Berney, Fire Chief    |
| <b>Start Year</b>      | 2023                       |
| <b>Project Number</b>  | FES001                     |

**Project Description and Rationale**

This project will initiate the replacement of intrinsically safe portable radios used by firefighters. Fire and Emergency Services has in total 47 portable radios providing every firefighter arriving in a fire truck with the ability to send and receive information they need to do their jobs safely, particularly in environments which are immediately dangerous to life or health.

All portable radios and batteries used in Fire Services are intrinsically safe, meaning they are incapable of generating heat or a spark sufficient to cause explosions or ignite flammable atmospheres.

A portable radio battery lifecycle is expected to be seven (7) to ten (10) years depending on usage, wear/tear and charging habits. In August 2020, the radio system manufacturer announced the discontinuation of intrinsically safe batteries for the portable radio styles used by Fire Services. Staff were able to put into service 25 new intrinsically safe batteries leaving 22/47 portable radios with batteries nearing the end of their life cycle. To ensure firefighters have reliable portable radios, a portable radio replacement program must be introduced. Because non-intrinsically safe batteries are readily available, the department portable radios will be repurposed within Township departments or sold.

Portable radio replacement will need to continue for several years.

**Reference:**

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 40,000        | 40,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>40,000</b> | <b>40,000</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| Self-Insurance Loss Reserve | 10,000        | 10,000        |      |      |      |      |
| Vehicle & Equipment Reserve | 30,000        | 30,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>40,000</b> | <b>40,000</b> |      |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |                                  |
|------------------------|----------------------------------|
| <b>Project Name</b>    | Replacement of Pumper Truck #P62 |
| <b>Department</b>      | Fire & Emergency Services        |
| <b>Project Manager</b> | Mark Berney, Fire Chief          |
| <b>Start Year</b>      | 2025                             |
| <b>Project Number</b>  | FES002                           |

**Project Description and Rationale**

This project will replace the 2005 Fire apparatus (Pumper Truck) presently in-service at the Port Perry Fire Station.

Pumper trucks are emergency vehicles that respond to all incident types and are relied on to transport equipment and firefighters safely to and from the incident and to operate reliably and properly to support the mission of Fire Services. The pumper truck carries water and is also responsible for pressurizing supplied water during firefighting applications.

Fire Underwriters Survey (FUS) organization is to assess the performance ability and acceptability of older fire apparatus as a component of determining a municipalities fire insurance grading. Information obtained from FUS indicates that major fire apparatus should have a life expectancy of 20 years for service as a front line response vehicle in small communities and rural centres, and an additional 5 years as a reserve apparatus, representing a total life expectancy of 25-years with no credit in Grading. Reserve apparatus are noted as apparatus utilized at major fires, or alternatively as a temporary replacement for out-of-service front line apparatus.

**Reference:**

Strategic Direction #4 - Municipal Services " Provide services that are efficient and effective.  
Township of Scugog Asset Management Plan, Fire Master Plan, 2017 Recommendation #36

**Budget**

|                             | Total          | 2023 | 2024 | 2025           | 2026 | 2027 |
|-----------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>         |                |      |      |                |      |      |
| Capital Expenditure (TCA)   | 500,000        |      |      | 500,000        |      |      |
| <b>Expenditures Total</b>   | <b>500,000</b> |      |      | <b>500,000</b> |      |      |
| <b>Funding</b>              |                |      |      |                |      |      |
| Vehicle & Equipment Reserve | 500,000        |      |      | 500,000        |      |      |
| <b>Funding Total</b>        | <b>500,000</b> |      |      | <b>500,000</b> |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement of Pumper Truck #P62  
**Department** Fire & Emergency Services  
**Project Manager** Mark Berney, Fire Chief  
**Start Year** 2025  
**Project Number** FES002

Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Heavy Extrication Equipment Replacement |
| <b>Department</b>      | Fire & Emergency Services               |
| <b>Project Manager</b> | Mark Berney, Fire Chief                 |
| <b>Start Year</b>      | 2023                                    |
| <b>Project Number</b>  | FES003                                  |

**Project Description and Rationale**

This project concludes the replacement of the departments heavy extrication tools. Responding to motor vehicle collisions represent 26.3% of the departments call volume (2018 - 2021).

It is well established that a patient suffering traumatic injuries chances of survival are greatest if they receive care within a short period of time. Replacing this equipment will improve a firefighter's operational efficiency when faced with situations requiring forcible entry, disentanglement, and extrication, prevent excessive maintenance costs and provide firefighters with reliable equipment thereby contributing to patients reaching a trauma centre within the 'golden hour'. The 2023 purchases are to include an individual electric spreader, electric cutter, and electric rams.

The department will maintain one set of heavy hydraulic equipment however, it is anticipated maintenance costs will be dramatically reduced as we move from a technology that incorporated gasoline power plants, pumps, hoses and hydraulic energy to a line of battery powered rescue tools.

**Reference:**

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 60,000        | 60,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>60,000</b> | <b>60,000</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| Vehicle & Equipment Reserve | 60,000        | 60,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>60,000</b> | <b>60,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |                                     |
|------------------------|-------------------------------------|
| <b>Project Name</b>    | Replacement of Mid size SUV #Car 64 |
| <b>Department</b>      | Fire & Emergency Services           |
| <b>Project Manager</b> | Mark Berney, Fire Chief             |
| <b>Start Year</b>      | 2026                                |
| <b>Project Number</b>  | FES004                              |

**Project Description and Rationale**

This project will replace Fire Vehicle (2018, Mid Size SUV) presently in-service at the Port Perry Fire Station.

This vehicle is used to perform departmental operations such as Fire Prevention inspections and assist with emergency calls. The asset will have reach the end of its useful life due to its age and usage. Replacement will ensure the municipality does not incur excessive maintenance costs . Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023 | 2024 | 2025 | 2026          | 2027 |
|-----------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>         |               |      |      |      |               |      |
| Capital Expenditure (TCA)   | 50,000        |      |      |      | 50,000        |      |
| <b>Expenditures Total</b>   | <b>50,000</b> |      |      |      | <b>50,000</b> |      |
| <b>Funding</b>              |               |      |      |      |               |      |
| Vehicle & Equipment Reserve | 50,000        |      |      |      | 50,000        |      |
| <b>Funding Total</b>        | <b>50,000</b> |      |      |      | <b>50,000</b> |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Mid size SUV #Car 64  
**Department** Fire & Emergency Services  
**Project Manager** Mark Berney, Fire Chief  
**Start Year** 2026  
**Project Number** FES004

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |                               |
|------------------------|-------------------------------|
| <b>Project Name</b>    | 100' Aerial Pumper Fire Truck |
| <b>Department</b>      | Fire & Emergency Services     |
| <b>Project Manager</b> | Mark Berney, Fire Chief       |
| <b>Start Year</b>      | 2024                          |
| <b>Project Number</b>  | FES005                        |

**Project Description and Rationale**

The acquisition of a 100' aerial pumper fire truck will enhance the Fire Department's suppression capabilities by providing elevated exposure protection, elevated fire suppression hose stream capabilities, firefighter rescue from elevated levels and occupant rescue from elevated levels. The aerial pumper fire truck will be utilized for structure fires in multi-storey units, apartment buildings, higher structures and vulnerable occupancies. A 100' aerial pumper fire truck is sufficient to accommodate the 1 to 6 storey buildings presently constructed in Scugog. It will also enhance our ability to protect and preserve the historic Port Perry downtown district in the event of a fire.

An aerial pumper fire truck increases efficiencies by requiring fewer firefighters to operate it while allowing greater reach.

Although the Scugog Fire Department currently has access to an aerial pumper fire truck through participation in the Regional Mutual Aid program, there would be an extended response time for an aerial to travel from another municipality to the Township of Scugog.

Due to the growth in the community, both in size of buildings and height of buildings, with more low-rise buildings (4 - 6 storeys) being planned, this project is considered an important enhancement to the Department's fleet.

**Reference:**

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Fire Master Plan, 2017, Recommendation # 38.

|                           | <b>Budget</b>    |      |                  |      |      |      |
|---------------------------|------------------|------|------------------|------|------|------|
|                           | Total            | 2023 | 2024             | 2025 | 2026 | 2027 |
| <b>Expenditures</b>       |                  |      |                  |      |      |      |
| Capital Expenditure (TCA) | 1,300,000        |      | 1,300,000        |      |      |      |
| <b>Expenditures Total</b> | <b>1,300,000</b> |      | <b>1,300,000</b> |      |      |      |
| <b>Funding</b>            |                  |      |                  |      |      |      |
| DC - Fire Services        | 1,300,000        |      | 1,300,000        |      |      |      |
| <b>Funding Total</b>      | <b>1,300,000</b> |      | <b>1,300,000</b> |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |                           |
|------------------------|---------------------------|
| <b>Project Name</b>    | Firefighting Equipment    |
| <b>Department</b>      | Fire & Emergency Services |
| <b>Project Manager</b> | Mark Berney, Fire Chief   |
| <b>Start Year</b>      | 2023                      |
| <b>Project Number</b>  | FES006                    |

**Project Description and Rationale**

This project will replace worn equipment and purchase equipment to complement the delivery of rescue services.

**Firefighting Equipment**

All fire hose must be tested annually. Testing provides an opportunity for hose to be visually inspected for damage and pressure tested, thereby exposing deficiencies. In 2022, 10 lengths of hose failed beyond repair. In addition, 3 gate valves broke beyond repair and the departments marine firefighting pump failed beyond repair. This equipment needs to be replaced.

**Rescue Equipment**

Firefighters perform rescue operations that include transporting injured persons from off road to a waiting ambulance. To assist with transport, rescuers would benefit from having GPS devices, low angle rescue equipment including a basket trailer. Used in conjunction with rescue baskets the department presently has, a basket trailer would provide transport stability, allow rescuers to move heavy loads over greater distances with minor effort or fatigue and can be used in combination with an ATV. The low angle rescue equipment would be used to secure a rescue basket while being raised up an embankment to a roadway and provide rescuers with some fall protection. GPS device would permit rescuers to locate victims and exit routes. This equipment would reduce risks to persons involved rescues.

**Reference:**

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 15,000        | 15,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>15,000</b> | <b>15,000</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| Vehicle & Equipment Reserve | 15,000        | 15,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>15,000</b> | <b>15,000</b> |      |      |      |      |



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |                                    |
|------------------------|------------------------------------|
| <b>Project Name</b>    | New 3/4 Ton Crew Cab Pick-up Truck |
| <b>Department</b>      | Fire & Emergency Services          |
| <b>Project Manager</b> | Mark Berney, Fire Chief            |
| <b>Start Year</b>      | 2024                               |
| <b>Project Number</b>  | FES007                             |

**Project Description and Rationale**

This project is for an additional pick-up truck that will be out fitted with fire suppression and remote rescue equipment.

This combination will enhance the department's ability to respond to wildland fires, remote rescues of hikers, motocross and all-terrain vehicle users within the Township's forests and wildlands.

This size of truck will provide operational flexibility from both stations; reduce maintenance costs associated to larger trucks; and provide operational efficiency as this size of truck is less expensive to operate and maintain.

**Reference:**

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Township of Scugog, Development Charge Background Study, 2019 Appendix B-2; Item 2.2.2

**Budget**

|                           | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
|---------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure (TCA) | 60,000        |      | 60,000        |      |      |      |
| <b>Expenditures Total</b> | <b>60,000</b> |      | <b>60,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| DC - Fire Services        | 60,000        |      | 60,000        |      |      |      |
| <b>Funding Total</b>      | <b>60,000</b> |      | <b>60,000</b> |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |                                       |
|------------------------|---------------------------------------|
| <b>Project Name</b>    | Replacement of Utility Vehicle - R612 |
| <b>Department</b>      | Fire & Emergency Services             |
| <b>Project Manager</b> | Mark Berney, Fire Chief               |
| <b>Start Year</b>      | 2026                                  |
| <b>Project Number</b>  | FES008                                |

**Project Description and Rationale**

This project will replace the 2006 Fire apparatus (Rescue Truck #R612) presently in-service at the Port Perry Fire Station.

The rescue truck will be used for responses to multiple-casualty incidents, chemical spills and other situations. The rescue truck carries specialized rescue tools for all kinds of technical rescues including rope, water rescue equipment, various cutting and prying tools and other equipment useful in all kinds of rescue situations. The Rescue Truck acts as a incident command vehicle during technical rescues.

Fire Underwriters Survey (FUS) organization is to assess the performance ability and acceptability of older fire apparatus as a component of determining a municipalities fire insurance grading. Information obtained from FUS indicates that major fire apparatus should have a life expectancy of 20 years for service as a front line response vehicle in small communities and rural centres, and an additional 5 years as a reserve apparatus, representing a total life expectancy of 25-years with no credit in Grading. Reserve apparatus are noted as apparatus utilized at major fires, or alternatively as a temporary replacement for out-of-service front line apparatus.

**Reference:**

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective.

Fire Master Plan, 2017 Recommendation # 36

**Budget**

|                             | Total          | 2023 | 2024 | 2025 | 2026           | 2027 |
|-----------------------------|----------------|------|------|------|----------------|------|
| <b>Expenditures</b>         |                |      |      |      |                |      |
| Capital Expenditure (TCA)   | 450,000        |      |      |      | 450,000        |      |
| <b>Expenditures Total</b>   | <b>450,000</b> |      |      |      | <b>450,000</b> |      |
| <b>Funding</b>              |                |      |      |      |                |      |
| Vehicle & Equipment Reserve | 450,000        |      |      |      | 450,000        |      |
| <b>Funding Total</b>        | <b>450,000</b> |      |      |      | <b>450,000</b> |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Utility Vehicle - R612  
**Department** Fire & Emergency Services  
**Project Manager** Mark Berney, Fire Chief  
**Start Year** 2026  
**Project Number** FES008

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |                           |
|------------------------|---------------------------|
| <b>Project Name</b>    | Community Risk Assessment |
| <b>Department</b>      | Fire & Emergency Services |
| <b>Project Manager</b> | Mark Berney, Fire Chief   |
| <b>Start Year</b>      | 2023                      |
| <b>Project Number</b>  | FES010                    |

**Project Description and Rationale**

This project will provide Council with a community risk assessment.

As per O.Reg. 378/18, on July 1, 2019, all municipalities or fire departments are required to complete a Community Risk Assessment every five years. The Community Risk Assessment must be reviewed annually and revised as necessary. The Community Risk Assessment due July 1, 2024, focuses on the identification of fire hazards, along with other emergencies that the Fire Department will need to respond to. By identifying these hazards, council, on the advice of the Fire Chief, can ascertain an appropriate level of responses (to these emergencies). By identifying all fire and life safety risks in their community, prioritizing them based on the probability of them occurring and the impact they would have if they occurred, fire departments are able to determine which risks to address and how best to address them. Risk assessments allow fire department to ensure their level of service, programs, and activities for public fire safety education, Fire Code inspections and enforcement, and emergency response directly address the identified risks and are most effective at preventing and mitigating them.

**Reference:**

Strategic Direction #4 - Municipal Services “Provide services that are efficient and effective.

Strategic Direction #6 – Complete Community “Enhance our communities to be inclusive, healthy, safe and connected”

|                               | <b>Budget</b> |               |      |      |      |      |
|-------------------------------|---------------|---------------|------|------|------|------|
|                               | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
| <b>Expenditures</b>           |               |               |      |      |      |      |
| Capital Expenditure (Non-TCA) | 50,000        | 50,000        |      |      |      |      |
| <b>Expenditures Total</b>     | <b>50,000</b> | <b>50,000</b> |      |      |      |      |
| <b>Funding</b>                |               |               |      |      |      |      |
| Municipal Projects Reserve    | 50,000        | 50,000        |      |      |      |      |
| <b>Funding Total</b>          | <b>50,000</b> | <b>50,000</b> |      |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |                                       |
|------------------------|---------------------------------------|
| <b>Project Name</b>    | Replacement of Utility Vehicle - R622 |
| <b>Department</b>      | Fire & Emergency Services             |
| <b>Project Manager</b> | Mark Berney, Fire Chief               |
| <b>Start Year</b>      | 2026                                  |
| <b>Project Number</b>  | FES011                                |

**Project Description and Rationale**

This project will replace the 2006 Fire apparatus (Rescue Truck #R622) presently in-service at the Caesarea Fire Station.

The Rescue truck will be used for responses to multiple-casualty incidents, chemical spills and other situations. The rescue truck carries specialized rescue tools for all kinds of technical rescues including rope, water rescue equipment, various cutting and prying tools and other equipment useful in all kinds of rescue situations. The Rescue Truck acts as a incident command vehicle during technical rescues.

Fire Underwriters Survey (FUS) organization is to assess the performance ability and acceptability of older fire apparatus as a component of determining a municipalities fire insurance grading. Information obtained from FUS indicates that major fire apparatus should have a life expectancy of 20 years for service as a front line response vehicle in small communities and rural centres, and an additional 5 years as a reserve apparatus, representing a total life expectancy of 25-years with no credit in Grading. Reserve apparatus are noted as apparatus utilized at major fires, or alternatively as a temporary replacement for out-of-service front line apparatus.

**Reference:**

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective.

Fire Master Plan, 2017 Recommendation # 36

**Budget**

|                             | Total          | 2023 | 2024 | 2025 | 2026           | 2027 |
|-----------------------------|----------------|------|------|------|----------------|------|
| <b>Expenditures</b>         |                |      |      |      |                |      |
| Capital Expenditure (TCA)   | 450,000        |      |      |      | 450,000        |      |
| <b>Expenditures Total</b>   | <b>450,000</b> |      |      |      | <b>450,000</b> |      |
| <b>Funding</b>              |                |      |      |      |                |      |
| Vehicle & Equipment Reserve | 450,000        |      |      |      | 450,000        |      |
| <b>Funding Total</b>        | <b>450,000</b> |      |      |      | <b>450,000</b> |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Utility Vehicle - R622  
**Department** Fire & Emergency Services  
**Project Manager** Mark Berney, Fire Chief  
**Start Year** 2026  
**Project Number** FES011

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |                                      |
|------------------------|--------------------------------------|
| <b>Project Name</b>    | Replacement of Mid size SUV - Car 61 |
| <b>Department</b>      | Fire & Emergency Services            |
| <b>Project Manager</b> | Mark Berney, Fire Chief              |
| <b>Start Year</b>      | 2025                                 |
| <b>Project Number</b>  | FES012                               |

**Project Description and Rationale**

This project will replace Fire Vehicle (2017, Mid Size SUV) presently in-service at the Port Perry Fire Station.

This vehicle is used to perform departmental operations such as Fire Prevention inspections and assist with emergency calls. The asset will have reached the end of its useful life due to its age and usage. Replacement will ensure the municipality does not incur excessive maintenance costs . Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

| <b>Budget</b>               |               |      |      |               |      |      |
|-----------------------------|---------------|------|------|---------------|------|------|
|                             | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
| <b>Expenditures</b>         |               |      |      |               |      |      |
| Capital Expenditure (TCA)   | 50,000        |      |      | 50,000        |      |      |
| <b>Expenditures Total</b>   | <b>50,000</b> |      |      | <b>50,000</b> |      |      |
| <b>Funding</b>              |               |      |      |               |      |      |
| Vehicle & Equipment Reserve | 50,000        |      |      | 50,000        |      |      |
| <b>Funding Total</b>        | <b>50,000</b> |      |      | <b>50,000</b> |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Mid size SUV - Car 61  
**Department** Fire & Emergency Services  
**Project Manager** Mark Berney, Fire Chief  
**Start Year** 2025  
**Project Number** FES012

**Gallery**





**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |                            |
|------------------------|----------------------------|
| <b>Project Name</b>    | Portable Radio Replacement |
| <b>Department</b>      | Fire & Emergency Services  |
| <b>Project Manager</b> | Mark Berney, Fire Chief    |
| <b>Start Year</b>      | 2024                       |
| <b>Project Number</b>  | FES013                     |

**Project Description and Rationale**

This project will continue the replacement of intrinsically safe portable radios used by firefighters

Fire and Emergency Services has in total 47 portable radios providing every firefighter arriving in a fire truck with the ability to send and receive information they need to do their jobs safely, particularly in environments which are immediately dangerous to life or health.

All portable radios and batteries used in Fire Services are intrinsically safe, meaning they are incapable of generating heat or a spark sufficient to cause explosions or ignite flammable atmospheres.

A portable radio battery lifecycle is expected to be seven (7) to ten (10) years depending on usage, wear/tear and charging habits. In August 2020, the radio system manufacturer announced the discontinuation of intrinsically safe batteries for the portable radio styles used by the Fire Service. Staff were able to put into 25 new intrinsically safe batteries leaving 22/47 portable radios with batteries nearing the end of their life cycle. To ensure firefighters have reliable portable radios, a portable radio replacement program must be introduced. Because non-intrinsically safe batteries are readily available, the departments portable radios will be repurposed within Township departments or sold.

Portable radio replacement will need to continue for several years.

**Reference:**

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

|                             | <b>Budget</b> |      |               |      |      |      |
|-----------------------------|---------------|------|---------------|------|------|------|
|                             | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
| <b>Expenditures</b>         |               |      |               |      |      |      |
| Capital Expenditure (TCA)   | 40,000        |      | 40,000        |      |      |      |
| <b>Expenditures Total</b>   | <b>40,000</b> |      | <b>40,000</b> |      |      |      |
| <b>Funding</b>              |               |      |               |      |      |      |
| Self-Insurance Loss Reserve | 10,000        |      | 10,000        |      |      |      |
| Vehicle & Equipment Reserve | 30,000        |      | 30,000        |      |      |      |
| <b>Funding Total</b>        | <b>40,000</b> |      | <b>40,000</b> |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |                            |
|------------------------|----------------------------|
| <b>Project Name</b>    | Portable Radio Replacement |
| <b>Department</b>      | Fire & Emergency Services  |
| <b>Project Manager</b> | Mark Berney, Fire Chief    |
| <b>Start Year</b>      | 2025                       |
| <b>Project Number</b>  | FES014                     |

**Project Description and Rationale**

This project will continue the replacement of intrinsically safe portable radios used by firefighters

Fire and Emergency Services has in total 47 portable radios providing every firefighter arriving in a fire truck with the ability to send and receive information they need to do their jobs safely, particularly in environments which are immediately dangerous to life or health.

All portable radios and batteries used in Fire Services are intrinsically safe, meaning they are incapable of generating heat or a spark sufficient to cause explosions or ignite flammable atmospheres.

A portable radio battery lifecycle is expected to be seven (7) to ten (10) years depending on usage, wear/tear and charging habits. In August 2020, the radio system manufacturer announced the discontinuation of intrinsically safe batteries for the portable radio styles used by the Fire Service. Staff were able to put into 25 new intrinsically safe batteries leaving 22/47 portable radios with batteries nearing the end of their life cycle. To ensure firefighters have reliable portable radios, a portable radio replacement program must be introduced. Because non-intrinsically safe batteries are readily available, the departments portable radios will be repurposed within Township departments or sold.

Portable radio replacement will need to continue for several years.

**Reference:**

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

|                             | <b>Budget</b> |      |      |               |      |      |
|-----------------------------|---------------|------|------|---------------|------|------|
|                             | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
| <b>Expenditures</b>         |               |      |      |               |      |      |
| Capital Expenditure (TCA)   | 40,000        |      |      | 40,000        |      |      |
| <b>Expenditures Total</b>   | <b>40,000</b> |      |      | <b>40,000</b> |      |      |
| <b>Funding</b>              |               |      |      |               |      |      |
| Self-Insurance Loss Reserve | 10,000        |      |      | 10,000        |      |      |
| Vehicle & Equipment Reserve | 30,000        |      |      | 30,000        |      |      |
| <b>Funding Total</b>        | <b>40,000</b> |      |      | <b>40,000</b> |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |                           |
|------------------------|---------------------------|
| <b>Project Name</b>    | Fire Master Plan          |
| <b>Department</b>      | Fire & Emergency Services |
| <b>Project Manager</b> | Mark Berney, Fire Chief   |
| <b>Start Year</b>      | 2024                      |
| <b>Project Number</b>  | FES015                    |

**Project Description and Rationale**

The purpose of this project is to provide Council with a strategic long range plan that provides a framework to guide future policy, organizational, capital and operational planning decisions that address the hazards identified in the Community Risk Assessment.

A Fire Master Plan includes plans for future needs relating to fire apparatus, equipment, facilities, human resources, fire prevention and public safety, emergency communications, emergency response and training as well as discussing the many external influences that impact on the fire service.

The completion of a Community Risk Assessment and Fire Master Plan provides a clear vision for strategic considerations related to public fire safety education, emergency communications, emergency response, fire administration and emergency planning over the next 10 years for the Township.

Previous master fire plans were completed in 2004 and 2017. An organizational review of the Townships fire department was conducted in 2014

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective.

Strategic Direction #6 – Complete Community "Enhance our communities to be inclusive, healthy, safe and connected"

|                               | <b>Budget</b> |      |               |      |      |      |
|-------------------------------|---------------|------|---------------|------|------|------|
|                               | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
| <b>Expenditures</b>           |               |      |               |      |      |      |
| Capital Expenditure (Non-TCA) | 85,000        |      | 85,000        |      |      |      |
| <b>Expenditures Total</b>     | <b>85,000</b> |      | <b>85,000</b> |      |      |      |
| <b>Funding</b>                |               |      |               |      |      |      |
| Municipal Projects Reserve    | 85,000        |      | 85,000        |      |      |      |
| <b>Funding Total</b>          | <b>85,000</b> |      | <b>85,000</b> |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |                           |
|------------------------|---------------------------|
| <b>Project Name</b>    | St 61 Station Maintenance |
| <b>Department</b>      | Fire & Emergency Services |
| <b>Project Manager</b> | Mark Berney, Fire Chief   |
| <b>Start Year</b>      | 2023                      |
| <b>Project Number</b>  | FES016                    |

**Project Description and Rationale**

This project will provide Fire Station (Port Perry) with needed updates thereby allowing it to continue serve the community.

This station is the Fire and Emergency Service Headquarters and Municipal Emergency Operations Centre. Originally built in 1964, a significant renovation was completed in 2001.

This project would replace 10 single pane windows, paint and reseal the buildings north wall, and replace washroom and kitchen floors located off the apparatus bay.

**Reference:**

Strategic Direction #1 Roads and Municipal Services “Leverage and Improve Transportation , Infrastructure and Facilities”

**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 30,000        | 30,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>30,000</b> | <b>30,000</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| Facility & Building Reserve | 30,000        | 30,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>30,000</b> | <b>30,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |                           |
|------------------------|---------------------------|
| <b>Project Name</b>    | St 62 Station Maintenance |
| <b>Department</b>      | Fire & Emergency Services |
| <b>Project Manager</b> | Mark Berney, Fire Chief   |
| <b>Start Year</b>      | 2023                      |
| <b>Project Number</b>  | FES017                    |

**Project Description and Rationale**

This project will provide Fire Station 62 (Caesarea) with needed updates thereby allowing it to continue serve the community.

This station was built in 1969 and renovated and expanded several times over the past 53 years.

This project paint and reseal the buildings south wall, and install door closure devices on the remaining three doors.

**Reference:**

Strategic Direction #1 Roads and Municipal Services “Leverage and Improve Transportation, Infrastructure and Facilities”

**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 10,000        | 10,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>10,000</b> | <b>10,000</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| Facility & Building Reserve | 10,000        | 10,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>10,000</b> | <b>10,000</b> |      |      |      |      |

# Public Works

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Gravel Roads Resurfacing - 2027          |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2027                                     |
| <b>Project Number</b>  | PUB001                                   |

**Project Description and Rationale**

The scope of work for this project will include the addition of a new granular surface to existing gravel roads. Roads will be determined from an updated State Of The Infrastructure report scheduled for 2024.

The resurfacing of municipal gravel roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes and synergies with works by others.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                           | Total            | 2023 | 2024 | 2025 | 2026 | 2027             |
|---------------------------|------------------|------|------|------|------|------------------|
| <b>Expenditures</b>       |                  |      |      |      |      |                  |
| Capital Expenditure (TCA) | 1,000,000        |      |      |      |      | 1,000,000        |
| <b>Expenditures Total</b> | <b>1,000,000</b> |      |      |      |      | <b>1,000,000</b> |
| <b>Funding</b>            |                  |      |      |      |      |                  |
| Roads Levy Reserve        | 1,000,000        |      |      |      |      | 1,000,000        |
| <b>Funding Total</b>      | <b>1,000,000</b> |      |      |      |      | <b>1,000,000</b> |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Second Access Scugog Island - South Link          |
| <b>Department</b>      | Public Works and Infrastructure Services          |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | PUB002  |

**Project Description and Rationale**

The scope of work for this project involves the construction of the southern leg of the second access road to Scugog Island. In 2007, the Township completed a Schedule 'C' Class EA entitled, *Proposed Second Access Road to Scugog Island*. The study was undertaken to address concerns about emergency services accessing the island, high traffic levels and congestion and the potential for an accident blocking access to the island. The study recommends two connections, a southern connection from Highway 7A to Head Road and a northern connection from Ma Brown's Road to Pine Point Road. The expansion of the Great Blue Heron Casino and potential development on the island have increased the need for this second access.

The Second Island Access will form part of the Township's Active Transportation network.

An update to the Class EA and the detailed design is currently underway and construction is planned for 2023 or 2024 pending approval of the EA Addendum and permits from the Ministry of Transportation.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Proposed Second Access Road to Scugog Island, Class Environmental Report, 2007

Township of Scugog, Development Charges Background Study, 2019, Item 6.1.12 and 6.1.13

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

|                           | Total            | 2023             | 2024 | 2025 | 2026 | 2027 |
|---------------------------|------------------|------------------|------|------|------|------|
| <b>Expenditures</b>       |                  |                  |      |      |      |      |
| Capital Expenditure (TCA) | 2,510,000        | 2,510,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>2,510,000</b> | <b>2,510,000</b> |      |      |      |      |
| <b>Funding</b>            |                  |                  |      |      |      |      |
| DC - Engineering          | 2,259,000        | 2,259,000        |      |      |      |      |
| Roads Levy Reserve        | 251,000          | 251,000          |      |      |      |      |
| <b>Funding Total</b>      | <b>2,510,000</b> | <b>2,510,000</b> |      |      |      |      |



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name**      Second Access Scugog Island - South Link  
**Department**      Public Works and Infrastructure Services  
**Project Manager**   Carol Coleman, Director of Public Works and Infr.  
**Start Year**          2023  
**Project Number**   PUB002

Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Nestleton Rd Rehabilitation - Highway 7A to R.R. 57 |
| <b>Department</b>      | Public Works and Infrastructure Services            |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects        |
| <b>Start Year</b>      | 2024  |
| <b>Project Number</b>  | PUB003  |

**Project Description and Rationale**

The scope of work for this project will include pulverizing, ditching, culvert replacements, addition of granular, grading and hard surface treatment and paving of Nestleton Road between Highway 7A and Regional Road 57.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog, Development Charge Background Study, 2019 Item 6.1.6

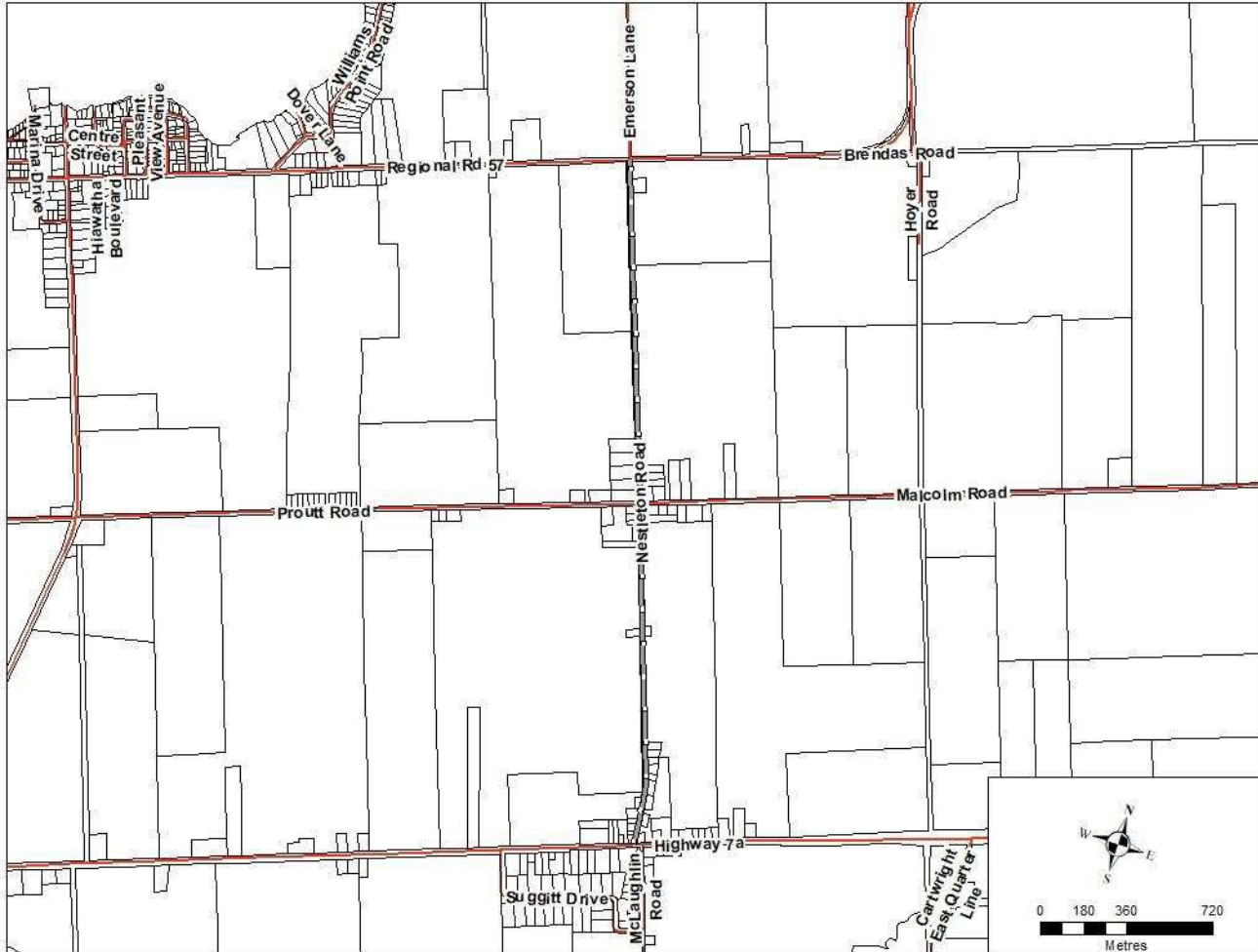
**Budget**

|                           | Total          | 2023 | 2024           | 2025 | 2026 | 2027 |
|---------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure (TCA) | 890,000        |      | 890,000        |      |      |      |
| <b>Expenditures Total</b> | <b>890,000</b> |      | <b>890,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| DC - Engineering          | 364,900        |      | 364,900        |      |      |      |
| Roads Levy Reserve        | 525,100        |      | 525,100        |      |      |      |
| <b>Funding Total</b>      | <b>890,000</b> |      | <b>890,000</b> |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Nestleton Rd Rehabilitation - Highway 7A to R.R. 57  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2024  
**Project Number** PUB003

## Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Second Access Scugog Island - North Link          |
| <b>Department</b>      | Public Works and Infrastructure Services          |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | PUB004  |

**Project Description and Rationale**

The scope of work for this project involves the construction of the southern leg of the second access road to Scugog Island. In 2007, the Township completed a Schedule 'C' Class EA entitled, *Proposed Second Access Road to Scugog Island*. The study was undertaken to address concerns about emergency services accessing the island, high traffic levels and congestion and the potential for an accident blocking access to the island. The study recommends two connections, a southern connection from Highway 7A to Head Road and a northern connection from Ma Brown's Road to Pine Point Road. The expansion of the Great Blue Heron Casino and potential development on the island have increased the need for this second access.

The Second Island Access will form part of the Township's Active Transportation network.

An update to the Class EA and the detailed design is currently underway and construction is planned for 2025.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Proposed Second Access Road to Scugog Island, Class Environmental Report, 2007

Township of Scugog, Development Charges Background Study, 2019, Item 6.1.12 and 6.1.13

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

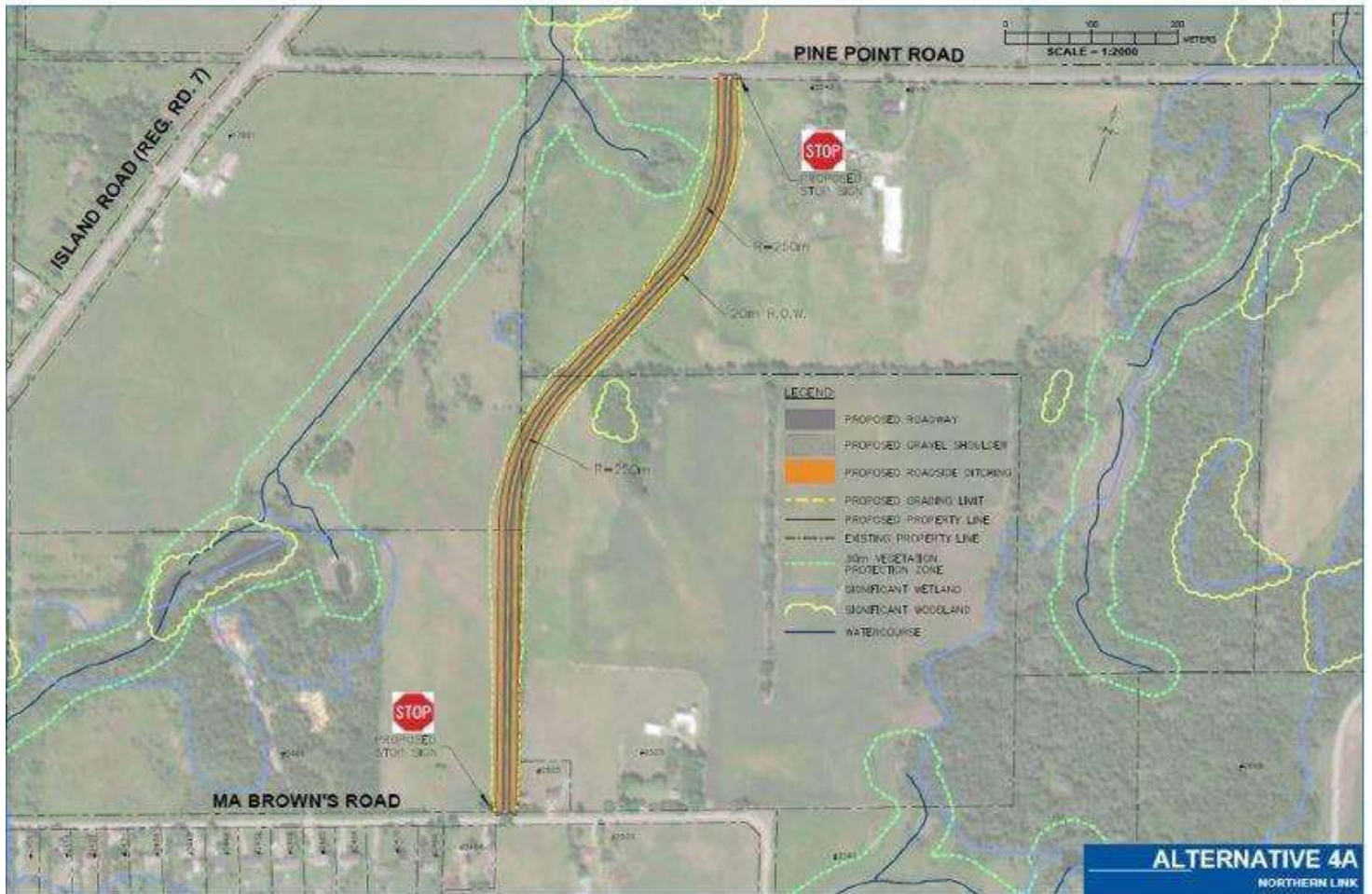
|                           | Total            | 2023 | 2024 | 2025             | 2026 | 2027 |
|---------------------------|------------------|------|------|------------------|------|------|
| <b>Expenditures</b>       |                  |      |      |                  |      |      |
| Capital Expenditure (TCA) | 1,360,000        |      |      | 1,360,000        |      |      |
| <b>Expenditures Total</b> | <b>1,360,000</b> |      |      | <b>1,360,000</b> |      |      |
| <b>Funding</b>            |                  |      |      |                  |      |      |
| DC - Engineering          | 1,224,000        |      |      | 1,224,000        |      |      |
| Roads Levy Reserve        | 136,000          |      |      | 136,000          |      |      |
| <b>Funding Total</b>      | <b>1,360,000</b> |      |      | <b>1,360,000</b> |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Second Access Scugog Island - North Link  
**Department** Public Works and Infrastructure Services  
**Project Manager** Carol Coleman, Director of Public Works and Infr.  
**Start Year** 2025  
**Project Number** PUB004

### Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Queen Street Corridor Operation and Design Study |
| <b>Department</b>      | Public Works and Infrastructure Services         |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects     |
| <b>Start Year</b>      | 2025   |
| <b>Project Number</b>  | PUB005   |

**Project Description and Rationale**

Designated as a Collector road in the Township Official Plan, Queen Street serves both as the “main street” of historic downtown Port Perry and its primary access route to and from the west. Given its central location, Queen Street provides a strategic connection in the Port Perry Urban Area road and cycling networks despite its relatively short length, somewhat narrow pavement width, unique geometry, and moderately challenging grades. The roadway also provides needed circulation to key employment and institutional uses in Scugog, including several schools. As a result, the roadway can sometimes experience less than desirable operating conditions in meeting the competing needs of different road users.

Completing a corridor study for Queen Street would enable the Township to further investigate and confirm the function of the roadway considering the myriad roles the street serves. In addition to revisiting street design, the study would update the traffic and parking analysis completed for the Paxton Street and School Area Transportation Review. The study will also include a review of the Queen Street/ Scugog Street/ Scugog Line 6 intersection. The atypical configuration of this intersection raises the potential for future operational and safety concerns especially as active transportation use in the area continues to grow

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Active Transportation and Transportation Master Plans - Recommendation 5.6 adopted in 2021

Township of Scugog, Development Charge Background Study, 2019 Item 6.5.4

|                               | <b>Budget</b> |      |      |               |      |      |
|-------------------------------|---------------|------|------|---------------|------|------|
|                               | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
| <b>Expenditures</b>           |               |      |      |               |      |      |
| Capital Expenditure (Non-TCA) | 80,000        |      |      | 80,000        |      |      |
| <b>Expenditures Total</b>     | <b>80,000</b> |      |      | <b>80,000</b> |      |      |
| <b>Funding</b>                |               |      |      |               |      |      |
| DC - Engineering              | 60,000        |      |      | 60,000        |      |      |
| Roads Levy Reserve            | 20,000        |      |      | 20,000        |      |      |
| <b>Funding Total</b>          | <b>80,000</b> |      |      | <b>80,000</b> |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Cedar Grove Dr Reconstruction - Cedar Grove Dr to Summit Dr |
| <b>Department</b>      | Public Works and Infrastructure Services                    |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects                |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | PUB006  |

**Project Description and Rationale**

The project will include detailed design and tender preparation for the reconstruction and partial urbanization of Cedar Grove Drive from Cedar Grove Drive to Summit Drive. The scope of work will include storm sewers, ditching, culvert installation and replacement, curbs, and new asphalt.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                           | Total            | 2023 | 2024 | 2025          | 2026 | 2027             |
|---------------------------|------------------|------|------|---------------|------|------------------|
| <b>Expenditures</b>       |                  |      |      |               |      |                  |
| Capital Expenditure (TCA) | 1,320,000        |      |      | 70,000        |      | 1,250,000        |
| <b>Expenditures Total</b> | <b>1,320,000</b> |      |      | <b>70,000</b> |      | <b>1,250,000</b> |
| <b>Funding</b>            |                  |      |      |               |      |                  |
| Roads Levy Reserve        | 1,320,000        |      |      | 70,000        |      | 1,250,000        |
| <b>Funding Total</b>      | <b>1,320,000</b> |      |      | <b>70,000</b> |      | <b>1,250,000</b> |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Cedar Grove Dr Reconstruction - Cedar Grove Dr to Summit Dr  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2025  
**Project Number** PUB006

### Gallery





**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Road Resurfacing - 2023                      |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | PUB007                                       |

**Project Description and Rationale**

The scope of work for this project will include the resurfacing of the following roads in partnership with the Region of Durham.

- Elgin Street - Ella St to Simcoe St
- Clark Street - Caleb St to Simcoe St
- Caleb Street - Queen St to Scugog St
- Bigelow Street - Kellett St to Reach St
- Kellett Street - Bigelow St to Simcoe St
- Beech Street - Simcoe St to Lakeshore Dr

Works will include pulverizing, ditching, culvert replacement, replacement of watermain, addition of granular, grading and repaving. The projects will be managed by the Region of Durham or the Township of Scugog. Project timing is dependant on the Region of Durham and is dependant on their workload and budget approvals.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

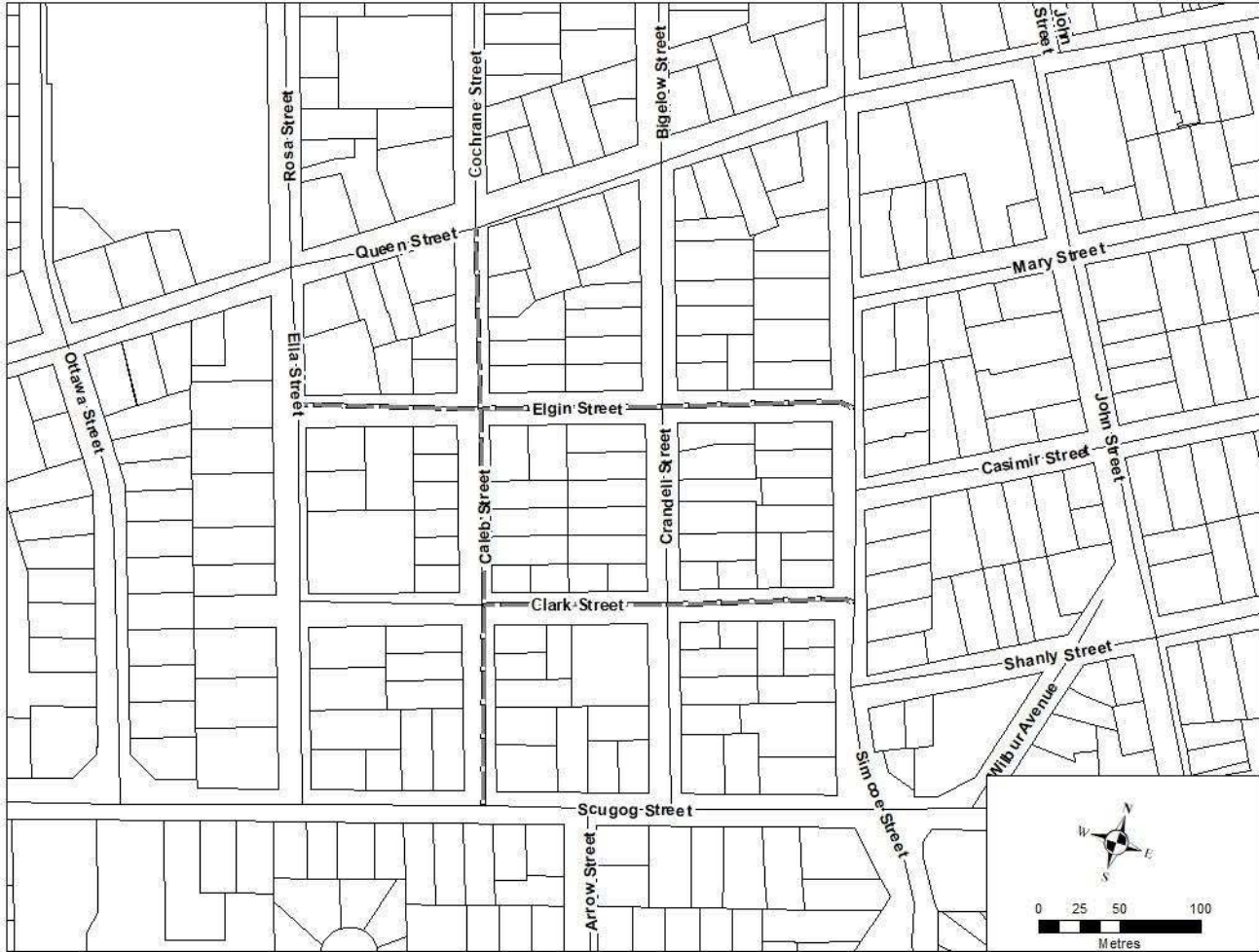
Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

|                           | <b>Budget</b>  |                |      |      |      |      |
|---------------------------|----------------|----------------|------|------|------|------|
|                           | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure (TCA) | 650,000        | 650,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>650,000</b> | <b>650,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| Roads Levy Reserve        | 650,000        | 650,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>650,000</b> | <b>650,000</b> |      |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Road Resurfacing - 2023  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2023  
**Project Number** PUB007

## Gallery

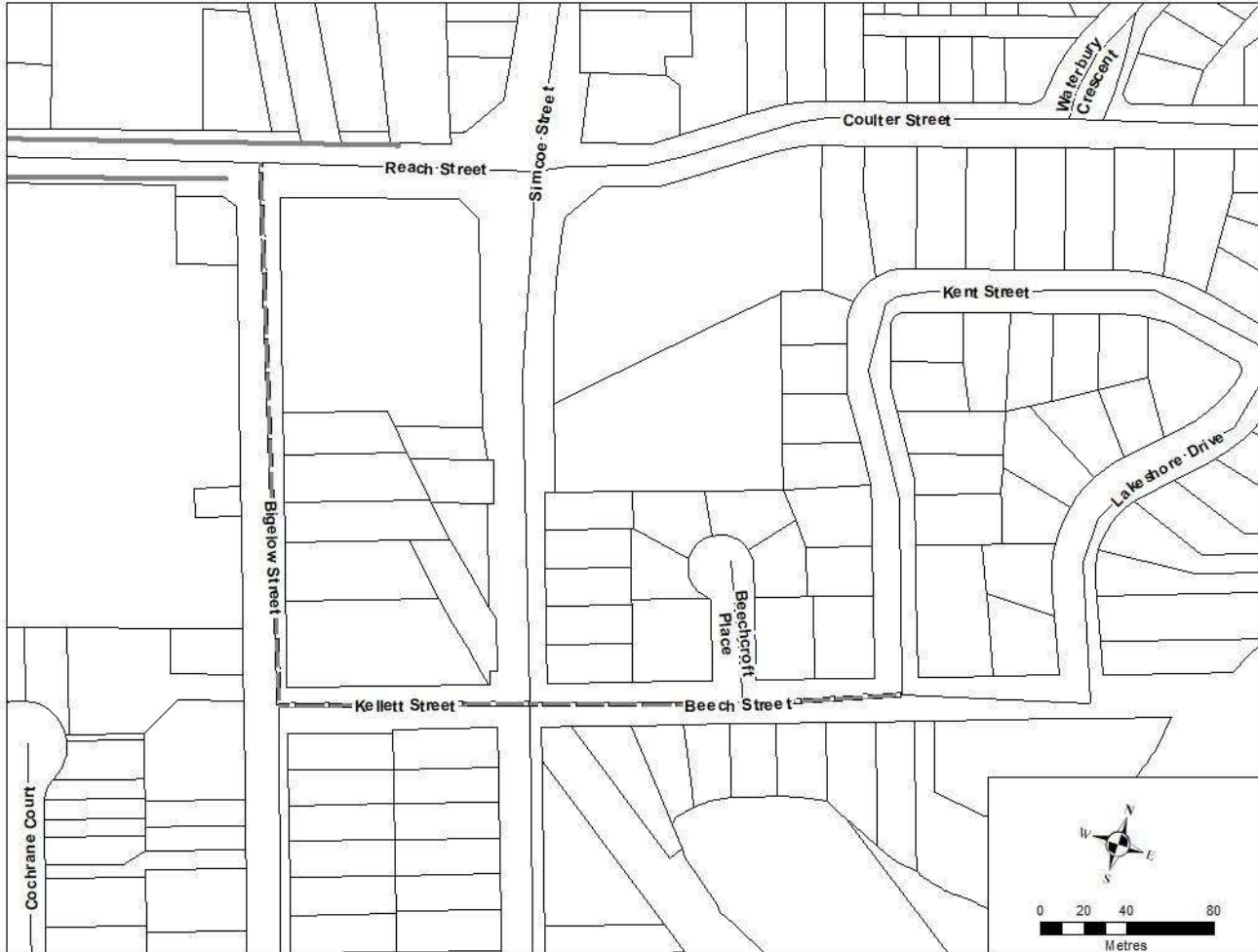


# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Road Resurfacing - 2023  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2023  
**Project Number** PUB007

### Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Road Resurfacing - 2025                      |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2025   |
| <b>Project Number</b>  | PUB008                                       |

**Project Description and Rationale**

The scope of work for this project will include the resurfacing of the following roads in partnership with the Region of Durham.

Bay Street - Old Simcoe Rd to Simcoe St  
Rosa Street - Paxton St to Dead End

Works will include pulverizing, ditching, culvert replacement, restoration of watermain trench, addition of granular, grading and repaving. The projects will be managed by the Region of Durham or the Township of Scugog. Project timing is dependant on the Region of Durham and is dependant on their workload and budget approvals.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

|                           | <b>Budget</b>  |      |      |                |      |      |
|---------------------------|----------------|------|------|----------------|------|------|
|                           | Total          | 2023 | 2024 | 2025           | 2026 | 2027 |
| <b>Expenditures</b>       |                |      |      |                |      |      |
| Capital Expenditure (TCA) | 250,000        |      |      | 250,000        |      |      |
| <b>Expenditures Total</b> | <b>250,000</b> |      |      | <b>250,000</b> |      |      |
| <b>Funding</b>            |                |      |      |                |      |      |
| Roads Levy Reserve        | 250,000        |      |      | 250,000        |      |      |
| <b>Funding Total</b>      | <b>250,000</b> |      |      | <b>250,000</b> |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Road Resurfacing - 2025  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2025  
**Project Number** PUB008

## Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement of Culvert 206                   |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2024   |
| <b>Project Number</b>  | PUB009                                       |

**Project Description and Rationale**

The scope of work includes the design and construction for the replacement of the culvert, regrading of the road, and installation of guiderails. Culvert No. 206 was installed in 1960 and is located on Old Simcoe Road 0.60 km North of Durward Road. The steel arch culvert is in poor to fair condition with cracking at bolt locations and noticeable evidence of structural distress. This structure is recommended for replacement as a high priority. If the structure is not replaced then continued deterioration will lead to weight restrictions and eventual closure of the structure. In addition, to minimize impacts to traffic, it is recommended that this culvert be replaced at the same time as Culvert No. 207.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2021 Structure Inventory and Inspection

**Budget**

|                           | Total            | 2023 | 2024           | 2025 | 2026 | 2027             |
|---------------------------|------------------|------|----------------|------|------|------------------|
| <b>Expenditures</b>       |                  |      |                |      |      |                  |
| Capital Expenditure (TCA) | 1,310,000        |      | 110,000        |      |      | 1,200,000        |
| <b>Expenditures Total</b> | <b>1,310,000</b> |      | <b>110,000</b> |      |      | <b>1,200,000</b> |
| <b>Funding</b>            |                  |      |                |      |      |                  |
| OCIF Grant                | 1,310,000        |      | 110,000        |      |      | 1,200,000        |
| <b>Funding Total</b>      | <b>1,310,000</b> |      | <b>110,000</b> |      |      | <b>1,200,000</b> |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Culvert 206  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2024  
**Project Number** PUB009

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement of Culvert 207                   |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2024   |
| <b>Project Number</b>  | PUB010                                       |

**Project Description and Rationale**

The scope of work includes the design and construction for the replacement of the culvert, regrading of the road, and installation of guiderails. Culvert No. 207 was installed in 1960 and is located on Old Simcoe Road 1.05 km North of Durward Road. The steel arch culvert is in poor condition with very wide cracking at bolt locations and noticeable evidence of structural distress. This structure is recommended for replacement as a high priority. If the structure is not replaced then continued deterioration will lead to weight restrictions and eventual closure of the structure. In addition, to minimize impacts to traffic, it is recommended that this culvert be replaced at the same time as Culvert No. 206.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2021 Structure Inventory and Inspection

**Budget**

|                           | Total            | 2023 | 2024           | 2025 | 2026 | 2027             |
|---------------------------|------------------|------|----------------|------|------|------------------|
| <b>Expenditures</b>       |                  |      |                |      |      |                  |
| Capital Expenditure (TCA) | 1,310,000        |      | 110,000        |      |      | 1,200,000        |
| <b>Expenditures Total</b> | <b>1,310,000</b> |      | <b>110,000</b> |      |      | <b>1,200,000</b> |
| <b>Funding</b>            |                  |      |                |      |      |                  |
| OCIF Grant                | 810,000          |      | 110,000        |      |      | 700,000          |
| Roads Levy Reserve        | 500,000          |      |                |      |      | 500,000          |
| <b>Funding Total</b>      | <b>1,310,000</b> |      | <b>110,000</b> |      |      | <b>1,200,000</b> |



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Culvert 207  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2024  
**Project Number** PUB010

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Pine Point Road Rehabilitation - Island Rd to 2 km East |
| <b>Department</b>      | Public Works and Infrastructure Services                |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects            |
| <b>Start Year</b>      | 2026  |
| <b>Project Number</b>  | PUB011  |

**Project Description and Rationale**

The scope of work will include pulverizing, ditching, addition of granular, grading and hard surface treatment of Pine Point Road between Island Road to 2 km East.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

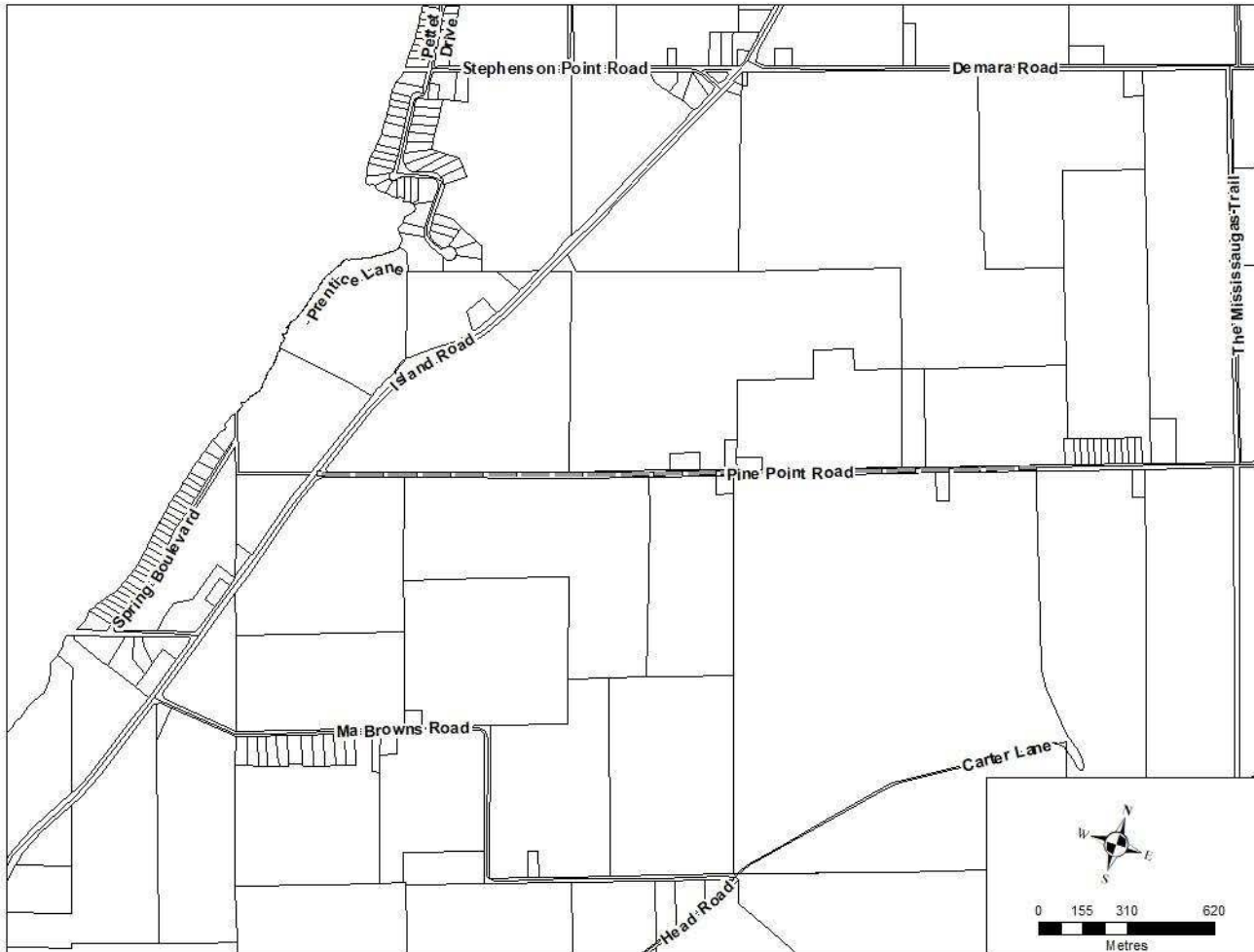
|                           | Total          | 2023 | 2024 | 2025 | 2026           | 2027 |
|---------------------------|----------------|------|------|------|----------------|------|
| <b>Expenditures</b>       |                |      |      |      |                |      |
| Capital Expenditure (TCA) | 470,000        |      |      |      | 470,000        |      |
| <b>Expenditures Total</b> | <b>470,000</b> |      |      |      | <b>470,000</b> |      |
| <b>Funding</b>            |                |      |      |      |                |      |
| Roads Levy Reserve        | 470,000        |      |      |      | 470,000        |      |
| <b>Funding Total</b>      | <b>470,000</b> |      |      |      | <b>470,000</b> |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Pine Point Road Rehabilitation - Island Rd to 2 km East  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2026  
**Project Number** PUB011

### Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement of Three Quarter Ton Pickup - #5013090 |
| <b>Department</b>      | Public Works and Infrastructure Services           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works             |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | PUB012   |

**Project Description and Rationale**

Replace existing 2013 truck with a one ton pickup truck for Public Works Staff use to perform departmental operations. The asset will have reached the end of its useful life due to its age. Replacement will ensure the municipality does not incur excessive maintenance costs. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>         |                |                |      |      |      |      |
| Capital Expenditure (TCA)   | 115,000        | 115,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>115,000</b> | <b>115,000</b> |      |      |      |      |
| <b>Funding</b>              |                |                |      |      |      |      |
| Vehicle & Equipment Reserve | 115,000        | 115,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>115,000</b> | <b>115,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Three Quarter Ton Pickup - #5013090  
**Department** Public Works and Infrastructure Services  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2023  
**Project Number** PUB012

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Old Simcoe Rd Rehabilitation - Queen St to Reach St |
| <b>Department</b>      | Public Works and Infrastructure Services            |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects        |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | PUB013  |

**Project Description and Rationale**

The scope of work will include the contract administration, inspection and rehabilitation of Old Simcoe Road between Queen Street and McDonald Street and between Paxton Street and Reach Street. The rehabilitation will include the grinding and removal of both layers of asphalt, curb repairs, catch basin and manhole resets, and asphalt repaving. It will also include improvements to the intersection of Queen Street and Old Simcoe Road and Bay Street and Old Simcoe Road. Old Simcoe Road is one of Port Perry's Arterial roads and forms part of the Active Transportation network.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog, Development Charge Background Study, 2019, Appendix C, Items 6.1.8, 6.1.9, 6.4.1, and 6.4.3

Township of Scugog Active Transportation and Transportation Master Plan

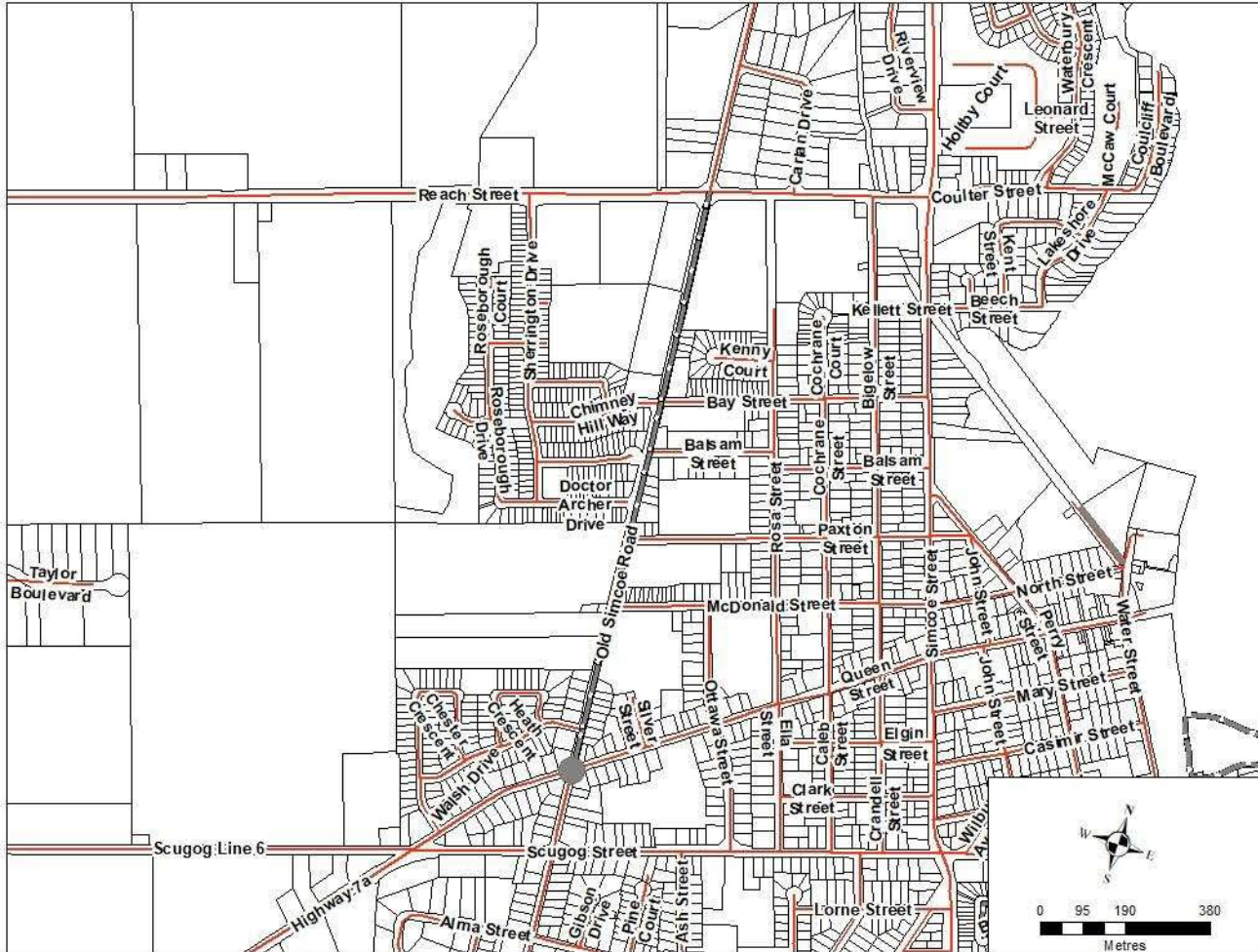
**Budget**

|                           | Total          | 2023 | 2024 | 2025           | 2026 | 2027 |
|---------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>       |                |      |      |                |      |      |
| Capital Expenditure (TCA) | 920,000        |      |      | 920,000        |      |      |
| <b>Expenditures Total</b> | <b>920,000</b> |      |      | <b>920,000</b> |      |      |
| <b>Funding</b>            |                |      |      |                |      |      |
| DC - Engineering          | 460,000        |      |      | 460,000        |      |      |
| Roads Levy Reserve        | 460,000        |      |      | 460,000        |      |      |
| <b>Funding Total</b>      | <b>920,000</b> |      |      | <b>920,000</b> |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Old Simcoe Rd Rehabilitation - Queen St to Reach St  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2025  
**Project Number** PUB013

## Gallery



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement of Single Axle - #5015091    |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2027                                     |
| <b>Project Number</b>  | PUB014                                   |

**Project Description and Rationale**

The replacement of single axle (#5015090, 2015) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023 | 2024 | 2025 | 2026 | 2027           |
|-----------------------------|----------------|------|------|------|------|----------------|
| <b>Expenditures</b>         |                |      |      |      |      |                |
| Capital Expenditure (TCA)   | 350,000        |      |      |      |      | 350,000        |
| <b>Expenditures Total</b>   | <b>350,000</b> |      |      |      |      | <b>350,000</b> |
| <b>Funding</b>              |                |      |      |      |      |                |
| Vehicle & Equipment Reserve | 350,000        |      |      |      |      | 350,000        |
| <b>Funding Total</b>        | <b>350,000</b> |      |      |      |      | <b>350,000</b> |



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Single Axle - #5015091  
**Department** Public Works and Infrastructure Services  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2027  
**Project Number** PUB014

**Gallery**

C:\Users\lfrasca\Pictures\Camera Roll\5015091.jpg



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Old Simcoe Rd Recon - King to Jeffery - Construction |
| <b>Department</b>      | Public Works and Infrastructure Services             |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects         |
| <b>Start Year</b>      | 2024   |
| <b>Project Number</b>  | PUB015   |

**Project Description and Rationale**

The scope of work will include the full reconstruction with urban upgrade of Old Simcoe Road between King Street and Jeffrey Street. This is the last section of Old Simcoe Road within the built town boundaries that still has a rural cross section. The current watermain is deemed deficient by the Region of Durham and no sanitary sewer is currently available to residents on this section of Old Simcoe Road. The watermain would be upgraded and the common works cost shared with the Region of Durham. The addition of a sanitary sewer would require a successful petition process before it would be installed. Old Simcoe Road is one of Port Perry's Arterial roads and forms part of the Active Transportation network.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog, Development Charges Background Study, 2019, Appendix C, Item 6.1.7 and 6.4.2

Township of Scugog Active Transportation and Transportation Master Plan

|                           | <b>Budget</b>    |      |                  |      |      |      |
|---------------------------|------------------|------|------------------|------|------|------|
|                           | Total            | 2023 | 2024             | 2025 | 2026 | 2027 |
| <b>Expenditures</b>       |                  |      |                  |      |      |      |
| Capital Expenditure (TCA) | 1,400,000        |      | 1,400,000        |      |      |      |
| <b>Expenditures Total</b> | <b>1,400,000</b> |      | <b>1,400,000</b> |      |      |      |
| <b>Funding</b>            |                  |      |                  |      |      |      |
| DC - Engineering          | 616,000          |      | 616,000          |      |      |      |
| Roads Levy Reserve        | 784,000          |      | 784,000          |      |      |      |
| <b>Funding Total</b>      | <b>1,400,000</b> |      | <b>1,400,000</b> |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Old Simcoe Rd Recon - King to Jeffery - Construction  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2024  
**Project Number** PUB015

### Gallery



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement of Front End Loader - #5010009 |
| <b>Department</b>      | Public Works and Infrastructure Services   |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works     |
| <b>Start Year</b>      | 2025                                       |
| <b>Project Number</b>  | PUB016                                     |

**Project Description and Rationale**

The replacement of the front end loader (#5010009, 2010) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023 | 2024 | 2025           | 2026 | 2027 |
|-----------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>         |                |      |      |                |      |      |
| Capital Expenditure (TCA)   | 280,000        |      |      | 280,000        |      |      |
| <b>Expenditures Total</b>   | <b>280,000</b> |      |      | <b>280,000</b> |      |      |
| <b>Funding</b>              |                |      |      |                |      |      |
| Vehicle & Equipment Reserve | 280,000        |      |      | 280,000        |      |      |
| <b>Funding Total</b>        | <b>280,000</b> |      |      | <b>280,000</b> |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Front End Loader - #5010009  
**Department** Public Works and Infrastructure Services  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2025  
**Project Number** PUB016

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement of Tandem Axle - #5012087    |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2023                                     |
| <b>Project Number</b>  | PUB017                                   |

**Project Description and Rationale**

The replacement of tandem axle (#5012087, 2012) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>         |                |                |      |      |      |      |
| Capital Expenditure (TCA)   | 370,000        | 370,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>370,000</b> | <b>370,000</b> |      |      |      |      |
| <b>Funding</b>              |                |                |      |      |      |      |
| Vehicle & Equipment Reserve | 370,000        | 370,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>370,000</b> | <b>370,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Tandem Axle - #5012087  
**Department** Public Works and Infrastructure Services  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2023  
**Project Number** PUB017

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Old Simcoe Rd Rehab - Simcoe St to Line 2    |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2025   |
| <b>Project Number</b>  | PUB018                                       |

**Project Description and Rationale**

The scope of work will include pulverizing, ditching, granulars, grading and resurfacing of Old Simcoe Road from Simcoe Street to Scugog Line 2.

Old Simcoe Road is one of the Township's Arterial roads and forms part of the Township's Active Transportation network.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

|                           | Total          | 2023 | 2024 | 2025          | 2026 | 2027           |
|---------------------------|----------------|------|------|---------------|------|----------------|
| <b>Expenditures</b>       |                |      |      |               |      |                |
| Capital Expenditure (TCA) | 415,000        |      |      | 35,000        |      | 380,000        |
| <b>Expenditures Total</b> | <b>415,000</b> |      |      | <b>35,000</b> |      | <b>380,000</b> |
| <b>Funding</b>            |                |      |      |               |      |                |
| Roads Levy Reserve        | 415,000        |      |      | 35,000        |      | 380,000        |
| <b>Funding Total</b>      | <b>415,000</b> |      |      | <b>35,000</b> |      | <b>380,000</b> |



# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Old Simcoe Rd Rehab - Simcoe St to Line 2  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2025  
**Project Number** PUB018

### Gallery



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement of Tandem Axle - #5012088    |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2023                                     |
| <b>Project Number</b>  | PUB019                                   |

**Project Description and Rationale**

The replacement of tandem axle (#5012088, 2013) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>         |                |                |      |      |      |      |
| Capital Expenditure (TCA)   | 370,000        | 370,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>370,000</b> | <b>370,000</b> |      |      |      |      |
| <b>Funding</b>              |                |                |      |      |      |      |
| Vehicle & Equipment Reserve | 370,000        | 370,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>370,000</b> | <b>370,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Tandem Axle - #5012088  
**Department** Public Works and Infrastructure Services  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2023  
**Project Number** PUB019

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement of Tandem Axle - #5013086    |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2024                                     |
| <b>Project Number</b>  | PUB020                                   |

**Project Description and Rationale**

The replacement of tandem axle (#5013086, 2013) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023 | 2024           | 2025 | 2026 | 2027 |
|-----------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>         |                |      |                |      |      |      |
| Capital Expenditure (TCA)   | 370,000        |      | 370,000        |      |      |      |
| <b>Expenditures Total</b>   | <b>370,000</b> |      | <b>370,000</b> |      |      |      |
| <b>Funding</b>              |                |      |                |      |      |      |
| Vehicle & Equipment Reserve | 370,000        |      | 370,000        |      |      |      |
| <b>Funding Total</b>        | <b>370,000</b> |      | <b>370,000</b> |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Tandem Axle - #5013086  
**Department** Public Works and Infrastructure Services  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2024  
**Project Number** PUB020

**Gallery**

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**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement of Tandem Axle - #5014089    |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2024                                     |
| <b>Project Number</b>  | PUB021                                   |

**Project Description and Rationale**

The replacement of tandem axle (#5013089, 2014) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023 | 2024           | 2025 | 2026 | 2027 |
|-----------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>         |                |      |                |      |      |      |
| Capital Expenditure (TCA)   | 370,000        |      | 370,000        |      |      |      |
| <b>Expenditures Total</b>   | <b>370,000</b> |      | <b>370,000</b> |      |      |      |
| <b>Funding</b>              |                |      |                |      |      |      |
| Vehicle & Equipment Reserve | 370,000        |      | 370,000        |      |      |      |
| <b>Funding Total</b>        | <b>370,000</b> |      | <b>370,000</b> |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Tandem Axle - #5014089  
**Department** Public Works and Infrastructure Services  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2024  
**Project Number** PUB021

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Replacement of Half Ton pickup - #5016096 |
| <b>Department</b>      | Public Works and Infrastructure Services  |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works    |
| <b>Start Year</b>      | 2026                                      |
| <b>Project Number</b>  | PUB022                                    |

**Project Description and Rationale**

Replace existing 2016 half ton pickup truck for Public Works Staff use to perform departmental operations. The asset has reached the end of its useful life due to daily use. Replacement will ensure the municipality does not incur excessive maintenance costs. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023 | 2024 | 2025 | 2026          | 2027 |
|-----------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>         |               |      |      |      |               |      |
| Capital Expenditure (TCA)   | 65,000        |      |      |      | 65,000        |      |
| <b>Expenditures Total</b>   | <b>65,000</b> |      |      |      | <b>65,000</b> |      |
| <b>Funding</b>              |               |      |      |      |               |      |
| Vehicle & Equipment Reserve | 65,000        |      |      |      | 65,000        |      |
| <b>Funding Total</b>        | <b>65,000</b> |      |      |      | <b>65,000</b> |      |



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Half Ton pickup - #5016096  
**Department** Public Works and Infrastructure Services  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2026  
**Project Number** PUB022

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement Half Ton Pickup #5017099     |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2027                                     |
| <b>Project Number</b>  | PUB023                                   |

**Project Description and Rationale**

Replace existing 2017 half ton pickup truck for Public Works Staff use to perform departmental operations. The asset has reached the end of its useful life due to daily use. Replacement will ensure the municipality does not incur excessive maintenance costs. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023 | 2024 | 2025 | 2026 | 2027          |
|-----------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>         |               |      |      |      |      |               |
| Capital Expenditure (TCA)   | 65,000        |      |      |      |      | 65,000        |
| <b>Expenditures Total</b>   | <b>65,000</b> |      |      |      |      | <b>65,000</b> |
| <b>Funding</b>              |               |      |      |      |      |               |
| Vehicle & Equipment Reserve | 65,000        |      |      |      |      | 65,000        |
| <b>Funding Total</b>        | <b>65,000</b> |      |      |      |      | <b>65,000</b> |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement Half Ton Pickup #5017099  
**Department** Public Works and Infrastructure Services  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2027  
**Project Number** PUB023

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Gravel Roads Resurfacing - 2023          |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2023                                     |
| <b>Project Number</b>  | PUB024                                   |

**Project Description and Rationale**

The scope of work for this project will include the addition of a new granular surface to existing gravel roads. The following roads are planned for 2023 gravel road resurfacing:

- Blue Mountain Rd. (Marsh Hill Rd. to Lake Ridge Rd.)
- Blue Mountain Rd. (East of Marsh Hill Rd.)
- Scugog Line 12 (Hwy 7/12 to Simcoe Rd.)
- Scugog Line 4 (Hwy 7/12 to Simcoe Rd.)
- Nesbitt Line (Hwy 7A to 1km south of Con. Rd 11)
- McKee Rd. (Hwy 57 to Cartwright East Quarter Line)
- St. Christophers (North of Hwy 57)

The resurfacing of municipal gravel roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes and synergies with works by others.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                           | Total            | 2023             | 2024 | 2025 | 2026 | 2027 |
|---------------------------|------------------|------------------|------|------|------|------|
| <b>Expenditures</b>       |                  |                  |      |      |      |      |
| Capital Expenditure (TCA) | 1,000,000        | 1,000,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>1,000,000</b> | <b>1,000,000</b> |      |      |      |      |
| <b>Funding</b>            |                  |                  |      |      |      |      |
| Roads Levy Reserve        | 1,000,000        | 1,000,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>1,000,000</b> | <b>1,000,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement Wheeled Excavator - #5007078 |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2027                                     |
| <b>Project Number</b>  | PUB025                                   |

**Project Description and Rationale**

The replacement of the wheeled excavator (#5107078, 2007). The Excavator will need to be replaced for continued ditching, culvert installations and emergency winter services on Township roads. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023 | 2024 | 2025 | 2026 | 2027           |
|-----------------------------|----------------|------|------|------|------|----------------|
| <b>Expenditures</b>         |                |      |      |      |      |                |
| Capital Expenditure (TCA)   | 280,000        |      |      |      |      | 280,000        |
| <b>Expenditures Total</b>   | <b>280,000</b> |      |      |      |      | <b>280,000</b> |
| <b>Funding</b>              |                |      |      |      |      |                |
| Vehicle & Equipment Reserve | 280,000        |      |      |      |      | 280,000        |
| <b>Funding Total</b>        | <b>280,000</b> |      |      |      |      | <b>280,000</b> |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement Wheeled Excavator - #5007078  
**Department** Public Works and Infrastructure Services  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2027  
**Project Number** PUB025

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Scugog Line 8 Rehab - 150m W of Old Simcoe to Simcoe |
| <b>Department</b>      | Public Works and Infrastructure Services             |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects         |
| <b>Start Year</b>      | 2024   |
| <b>Project Number</b>  | PUB026   |

**Project Description and Rationale**

The scope of work for this project will include the detailed design, tender preparation, and construction for pulverizing, ditching, culvert replacement, addition of granular, grading and repaving of Scugog Line 8 between Old Simcoe Road and Simcoe Street. The work also includes the conversion of 150m of gravel road west of Old Simcoe Road to asphalt as it is within the urban boundary of Port Perry.

Scugog Line 8 between Old Simcoe Road and Simcoe Street was recently reclassified as an Arterial C road in the Township's Active Transportation and Transportation Master Plan and now forms part of the Active Transportation network.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog Active Transportation and Transportation Master Plan

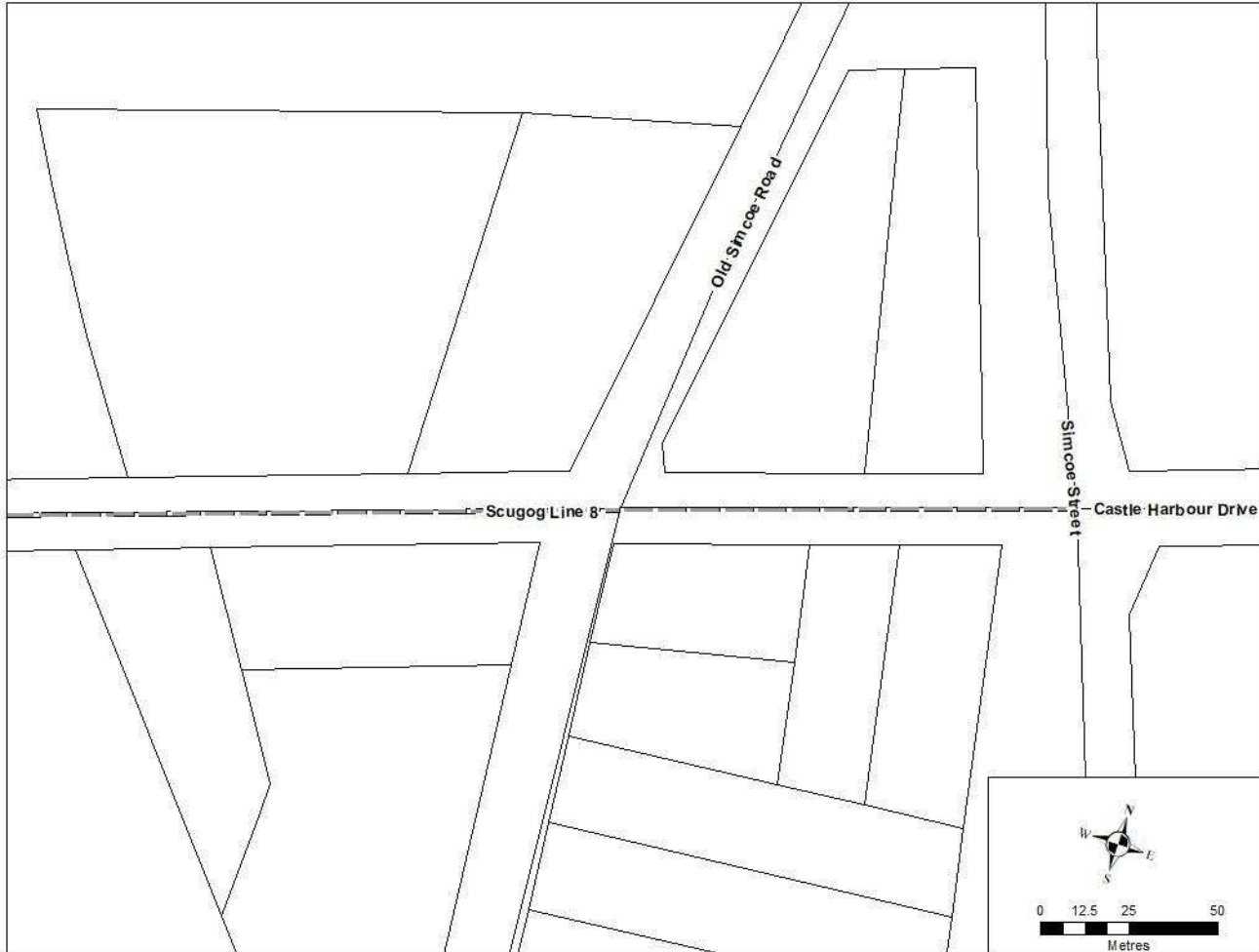
|                           | <b>Budget</b>  |      |               |      |                |      |
|---------------------------|----------------|------|---------------|------|----------------|------|
|                           | Total          | 2023 | 2024          | 2025 | 2026           | 2027 |
| <b>Expenditures</b>       |                |      |               |      |                |      |
| Capital Expenditure (TCA) | 365,000        |      | 40,000        |      | 325,000        |      |
| <b>Expenditures Total</b> | <b>365,000</b> |      | <b>40,000</b> |      | <b>325,000</b> |      |
| <b>Funding</b>            |                |      |               |      |                |      |
| Roads Levy Reserve        | 365,000        |      | 40,000        |      | 325,000        |      |
| <b>Funding Total</b>      | <b>365,000</b> |      | <b>40,000</b> |      | <b>325,000</b> |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Scugog Line 8 Rehab - 150m W of Old Simcoe to Simcoe  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2024  
**Project Number** PUB026

### Gallery





**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | McDonald Street Rehab - Simcoe St to Rosa St |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2025   |
| <b>Project Number</b>  | PUB027                                       |

**Project Description and Rationale**

The scope of work will include the design, tender preparation, contract administration, inspection and rehabilitation of the McDonald Street between Simcoe Street and Rosa Street.

The rehabilitation will include the grinding and full depth removal of the asphalt, curb repairs, catch basin and manhole resets, and asphalt repaving.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

|                           | <b>Budget</b>  |      |      |               |      |                |
|---------------------------|----------------|------|------|---------------|------|----------------|
|                           | Total          | 2023 | 2024 | 2025          | 2026 | 2027           |
| <b>Expenditures</b>       |                |      |      |               |      |                |
| Capital Expenditure (TCA) | 340,000        |      |      | 40,000        |      | 300,000        |
| <b>Expenditures Total</b> | <b>340,000</b> |      |      | <b>40,000</b> |      | <b>300,000</b> |
| <b>Funding</b>            |                |      |      |               |      |                |
| Roads Levy Reserve        | 340,000        |      |      | 40,000        |      | 300,000        |
| <b>Funding Total</b>      | <b>340,000</b> |      |      | <b>40,000</b> |      | <b>300,000</b> |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** McDonald Street Rehab - Simcoe St to Rosa St  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2025  
**Project Number** PUB027

### Gallery



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement Half Ton Pickup - #5117100   |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2027                                     |
| <b>Project Number</b>  | PUB028                                   |

**Project Description and Rationale**

Replace existing 2017 half ton pickup truck for Public Works Staff use to perform departmental operations. The asset has reached the end of its useful life due to daily use. Replacement will ensure the municipality does not incur excessive maintenance costs. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023 | 2024 | 2025 | 2026 | 2027          |
|-----------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>         |               |      |      |      |      |               |
| Capital Expenditure (TCA)   | 65,000        |      |      |      |      | 65,000        |
| <b>Expenditures Total</b>   | <b>65,000</b> |      |      |      |      | <b>65,000</b> |
| <b>Funding</b>              |               |      |      |      |      |               |
| Vehicle & Equipment Reserve | 65,000        |      |      |      |      | 65,000        |
| <b>Funding Total</b>        | <b>65,000</b> |      |      |      |      | <b>65,000</b> |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement Half Ton Pickup - #5117100  
**Department** Public Works and Infrastructure Services  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2027  
**Project Number** PUB028

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement of Tandem Axle - #5015101    |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2025                                     |
| <b>Project Number</b>  | PUB029                                   |

**Project Description and Rationale**

The replacement of tandem axle (#5015101, 2015) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023 | 2024 | 2025           | 2026 | 2027 |
|-----------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>         |                |      |      |                |      |      |
| Capital Expenditure (TCA)   | 370,000        |      |      | 370,000        |      |      |
| <b>Expenditures Total</b>   | <b>370,000</b> |      |      | <b>370,000</b> |      |      |
| <b>Funding</b>              |                |      |      |                |      |      |
| Vehicle & Equipment Reserve | 370,000        |      |      | 370,000        |      |      |
| <b>Funding Total</b>        | <b>370,000</b> |      |      | <b>370,000</b> |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Tandem Axle - #5015101  
**Department** Public Works and Infrastructure Services  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2025  
**Project Number** PUB029

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Water St Rehab - Scugog St to Queen St - Construction |
| <b>Department</b>      | Public Works and Infrastructure Services              |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects          |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | PUB030  |

**Project Description and Rationale**

The scope of work will include the contract administration, inspection and rehabilitation of Water Street between Scugog Street and Queen Street. The rehabilitation will include the removal of both layers of asphalt, base repairs, sidewalk and curb repairs, catch basin and manhole resets, and asphalt repaving. Additional works will include conversion of angle parking spaces to parallel parking spaces to accommodate a sidewalk on the east side of Water Street between Queen Street and Mary Street and bump outs at intersections.

Construction work is planned to begin in late summer to reduce economic impacts. Discussions with the BIA and business owners in the downtown area will begin in the design phase to mitigate any potential impacts.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads; Township of Scugog, Development Charge Background Study, 2019, Appendix C, Item 6.1.16; Township of Scugog Active Transportation and Transportation Master Plan; Port Perry Waterfront Action Plan

|                              | <b>Budget</b>  |                |      |      |      |      |
|------------------------------|----------------|----------------|------|------|------|------|
|                              | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
| <b>Expenditures</b>          |                |                |      |      |      |      |
| Capital Expenditure (TCA)    | 950,000        | 950,000        |      |      |      |      |
| <b>Expenditures Total</b>    | <b>950,000</b> | <b>950,000</b> |      |      |      |      |
| <b>Funding</b>               |                |                |      |      |      |      |
| DC - Engineering             | 475,000        | 475,000        |      |      |      |      |
| Federal Gas Tax Reserve Fund | 475,000        | 475,000        |      |      |      |      |
| <b>Funding Total</b>         | <b>950,000</b> | <b>950,000</b> |      |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Water St Rehab - Scugog St to Queen St - Construction  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2023  
**Project Number** PUB030

### Gallery





**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement of Tandem Axle - #5015102    |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2025                                     |
| <b>Project Number</b>  | PUB031                                   |

**Project Description and Rationale**

The replacement of tandem axle (#5015102, 2015) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023 | 2024 | 2025           | 2026 | 2027 |
|-----------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>         |                |      |      |                |      |      |
| Capital Expenditure (TCA)   | 370,000        |      |      | 370,000        |      |      |
| <b>Expenditures Total</b>   | <b>370,000</b> |      |      | <b>370,000</b> |      |      |
| <b>Funding</b>              |                |      |      |                |      |      |
| Vehicle & Equipment Reserve | 370,000        |      |      | 370,000        |      |      |
| <b>Funding Total</b>        | <b>370,000</b> |      |      | <b>370,000</b> |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Tandem Axle - #5015102  
**Department** Public Works and Infrastructure Services  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2025  
**Project Number** PUB031

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Crandell St Reconstruction - Scugog St to Queen St |
| <b>Department</b>      | Public Works and Infrastructure Services           |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects       |
| <b>Start Year</b>      | 2025   |
| <b>Project Number</b>  | PUB033   |

**Project Description and Rationale**

The scope of work for this project involves full reconstruction and urbanization of Crandell Street between Scugog Street to Queen Street. This project will include the addition of storm sewers, curb and gutters, sidewalks on the east side, and replacement of the existing culverts carrying the flow of Williams Creek below the road.

In 2014, AECOM was awarded a contract to provide design and tender documents for the reconstruction. This assignment also required the completion of a Class A+ Environmental Assessment (EA). This assignment will be finalized prior to construction and will include public consultation to satisfy the requirements of the EA.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

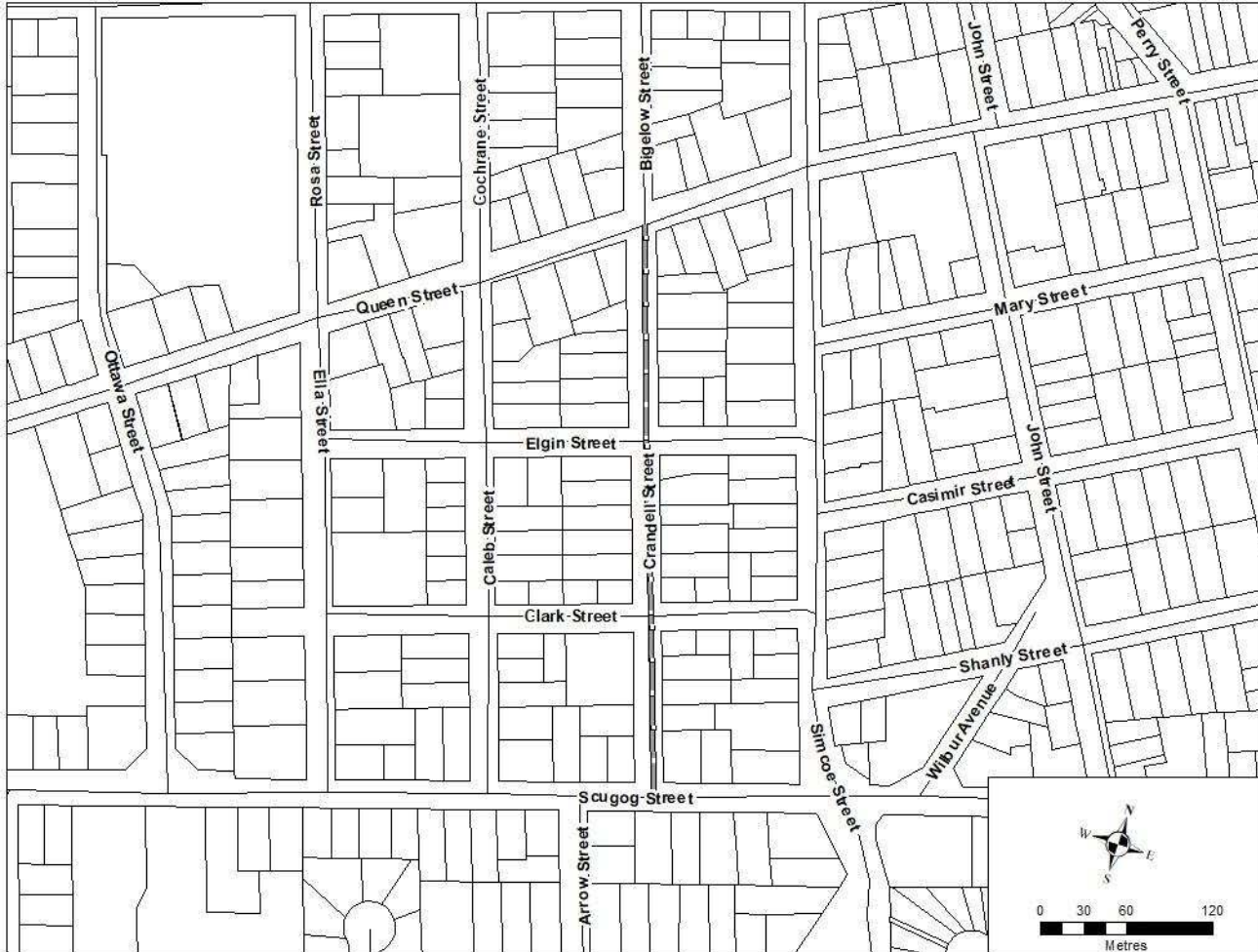
**Budget**

|                              | Total            | 2023 | 2024 | 2025          | 2026 | 2027             |
|------------------------------|------------------|------|------|---------------|------|------------------|
| <b>Expenditures</b>          |                  |      |      |               |      |                  |
| Capital Expenditure (TCA)    | 1,845,000        |      |      | 45,000        |      | 1,800,000        |
| <b>Expenditures Total</b>    | <b>1,845,000</b> |      |      | <b>45,000</b> |      | <b>1,800,000</b> |
| <b>Funding</b>               |                  |      |      |               |      |                  |
| Federal Gas Tax Reserve Fund | 1,045,000        |      |      | 45,000        |      | 1,000,000        |
| Roads Levy Reserve           | 800,000          |      |      |               |      | 800,000          |
| <b>Funding Total</b>         | <b>1,845,000</b> |      |      | <b>45,000</b> |      | <b>1,800,000</b> |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Crandell St Reconstruction - Scugog St to Queen St  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2025  
**Project Number** PUB033

## Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Old Scugog Rd Rehabilitation - Byers Rd to 0.35km North |
| <b>Department</b>      | Public Works and Infrastructure Services                |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects            |
| <b>Start Year</b>      | 2024  |
| <b>Project Number</b>  | PUB034  |

**Project Description and Rationale**

The scope of work for this project will include pulverizing, ditching, addition of granular, grading and hard surface treatment of Old Scugog Road from Byers Road to 350m north of Byers Road.

Old Scugog Road forms part of the Townships Active Transportation network.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

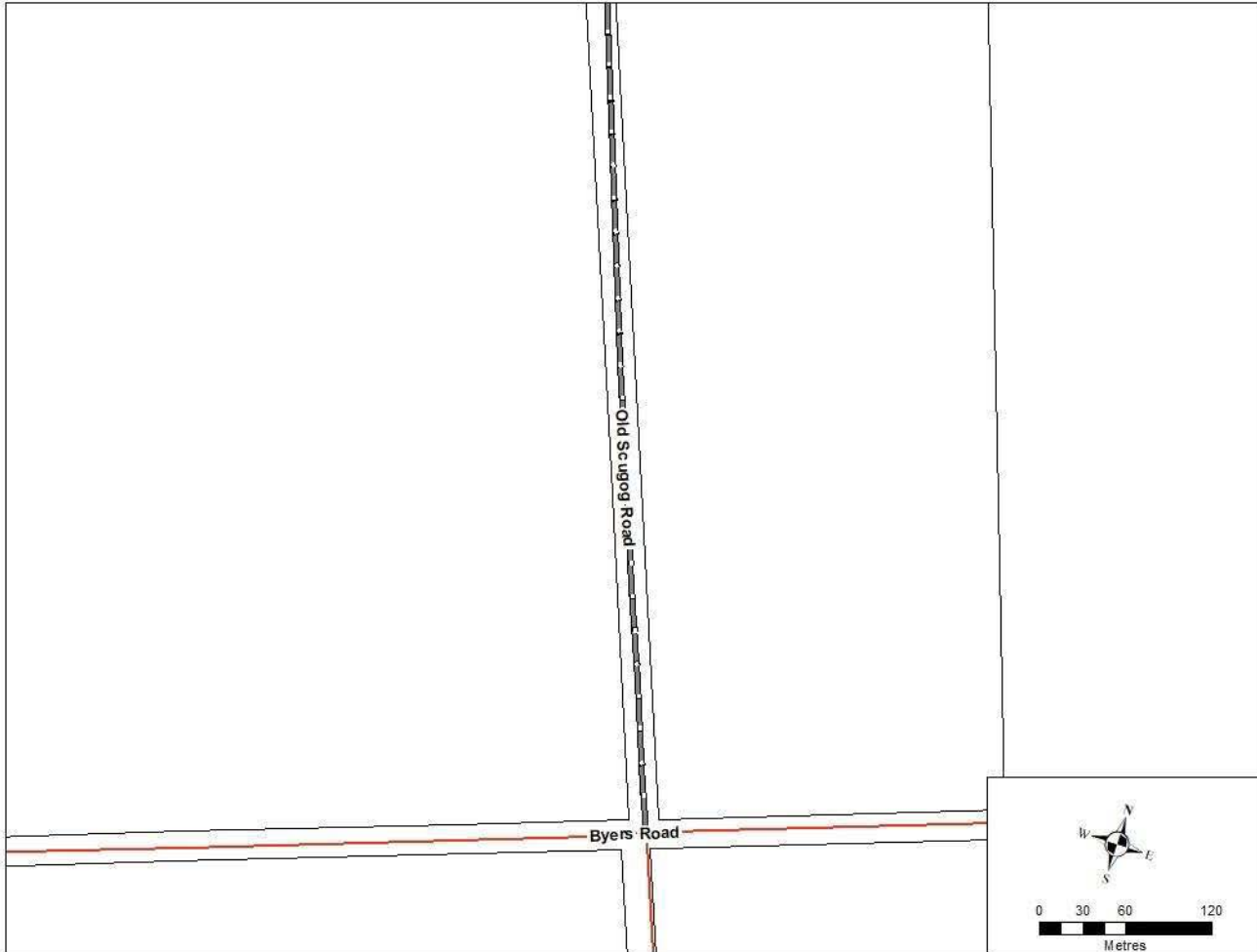
|                              | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
|------------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>          |               |      |               |      |      |      |
| Capital Expenditure (TCA)    | 95,000        |      | 95,000        |      |      |      |
| <b>Expenditures Total</b>    | <b>95,000</b> |      | <b>95,000</b> |      |      |      |
| <b>Funding</b>               |               |      |               |      |      |      |
| Federal Gas Tax Reserve Fund | 95,000        |      | 95,000        |      |      |      |
| <b>Funding Total</b>         | <b>95,000</b> |      | <b>95,000</b> |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Old Scugog Rd Rehabilitation - Byers Rd to 0.35km North  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2024  
**Project Number** PUB034

### Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | State of the Infrastructure Study - 2024     |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2024   |
| <b>Project Number</b>  | PUB035                                       |

**Project Description and Rationale**

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based primarily on the State of the Infrastructure Study. As well, the Study forms an important part of the Township's Asset Management Plan which is now a prerequisite for municipalities seeking funding assistance for capital projects by the Province of Ontario and Federal Government.

The last comprehensive update to the State of the Infrastructure Study was completed in 2022. The work will involve surveying the condition of 50% of the road network and providing recommendations for short and long term asset management of the Township of Scugog's road network.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

|                               |                           | <b>Budget</b> |             |               |             |             |             |
|-------------------------------|---------------------------|---------------|-------------|---------------|-------------|-------------|-------------|
|                               |                           | <b>Total</b>  | <b>2023</b> | <b>2024</b>   | <b>2025</b> | <b>2026</b> | <b>2027</b> |
| <b>Expenditures</b>           |                           |               |             |               |             |             |             |
| Capital Expenditure (Non-TCA) |                           | 40,000        |             | 40,000        |             |             |             |
|                               | <b>Expenditures Total</b> | <b>40,000</b> |             | <b>40,000</b> |             |             |             |
| <b>Funding</b>                |                           |               |             |               |             |             |             |
| Roads Levy Reserve            |                           | 40,000        |             | 40,000        |             |             |             |
|                               | <b>Funding Total</b>      | <b>40,000</b> |             | <b>40,000</b> |             |             |             |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Blackstock Sand Dome Repairs             |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2023                                     |
| <b>Project Number</b>  | PUB036                                   |

**Project Description and Rationale**

The sand dome structure at the Blackstock Public Works depot was constructed in approximately 1988 and is used to store a mixture of sand and salt that is used for winter road maintenance.

The structure includes a 1.2 m high concrete wall, concrete pad and a 30 m high timber dome. The structure was inspected in fall of 2022. The engineer that inspected the dome reported light deterioration of the concrete wall with isolated locations requiring repair. The concrete wall is an important element in the overall structural stability. In addition, significant repairs are required to the roofing (shingles), with minor repairs to the wood structure.

Making these repairs will extend the life of the structure for an additional 10 to 15 years, beyond the current expected life span. If repairs are not made, replacement of the dome can be expected in 2030. With the proposed repairs, replacement can be expected in 2040 at minimum.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #4: Municipal Services: to "Provide services that are efficient and effective"

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>         |                |                |      |      |      |      |
| Capital Expenditure (TCA)   | 200,000        | 200,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>200,000</b> | <b>200,000</b> |      |      |      |      |
| <b>Funding</b>              |                |                |      |      |      |      |
| Facility & Building Reserve | 200,000        | 200,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>200,000</b> | <b>200,000</b> |      |      |      |      |



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name**      Blackstock Sand Dome Repairs  
**Department**      Public Works and Infrastructure Services  
**Project Manager**   Robert Frasca, Manager of Public Works  
**Start Year**          2023  
**Project Number**    PUB036

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Electric Vehicle Charging Stn                |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | PUB037                                       |

**Project Description and Rationale**

The installation of an electric vehicle charging station promotes sustainable, low emission travel in the Township of Scugog and is supported by the Durham Community Energy Plan and the Township's Active Transportation and Transportation Master Plan.

This project includes the installation of two level II charging stations in the Palmer Park and CIBC public parking lot (Lot #5). The project is in partnership with Elexicon and the Government of Canada with funding through the Zero Emission Vehicle Infrastructure Program provided through NRCan.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #5: Natural Environment "Protect and Enhance our Natural Environment"

Township of Scugog Asset Management Plan

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

|                               | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-------------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>           |               |               |      |      |      |      |
| Capital Expenditure (TCA)     | 90,000        | 90,000        |      |      |      |      |
| <b>Expenditures Total</b>     | <b>90,000</b> | <b>90,000</b> |      |      |      |      |
| <b>Funding</b>                |               |               |      |      |      |      |
| Federal Gas Tax Reserve Fund  | 45,000        | 45,000        |      |      |      |      |
| Environmental / Solar Reserve | 20,000        | 20,000        |      |      |      |      |
| Grant                         | 25,000        | 25,000        |      |      |      |      |
| <b>Funding Total</b>          | <b>90,000</b> | <b>90,000</b> |      |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | River St Rehabilitation - Nonquon Bridge N to Simcoe St |
| <b>Department</b>      | Public Works and Infrastructure Services                |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects            |
| <b>Start Year</b>      | 2026  |
| <b>Project Number</b>  | PUB038  |

**Project Description and Rationale**

The scope of work will include the rehabilitation of River Street between Simcoe Street and the Nonquon River Bridge. The rehabilitation will include the grinding of the top layer of asphalt, grinding and removal of the base layer of asphalt in select locations, curb repairs, catch basin and manhole resets, and asphalt repaving .

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

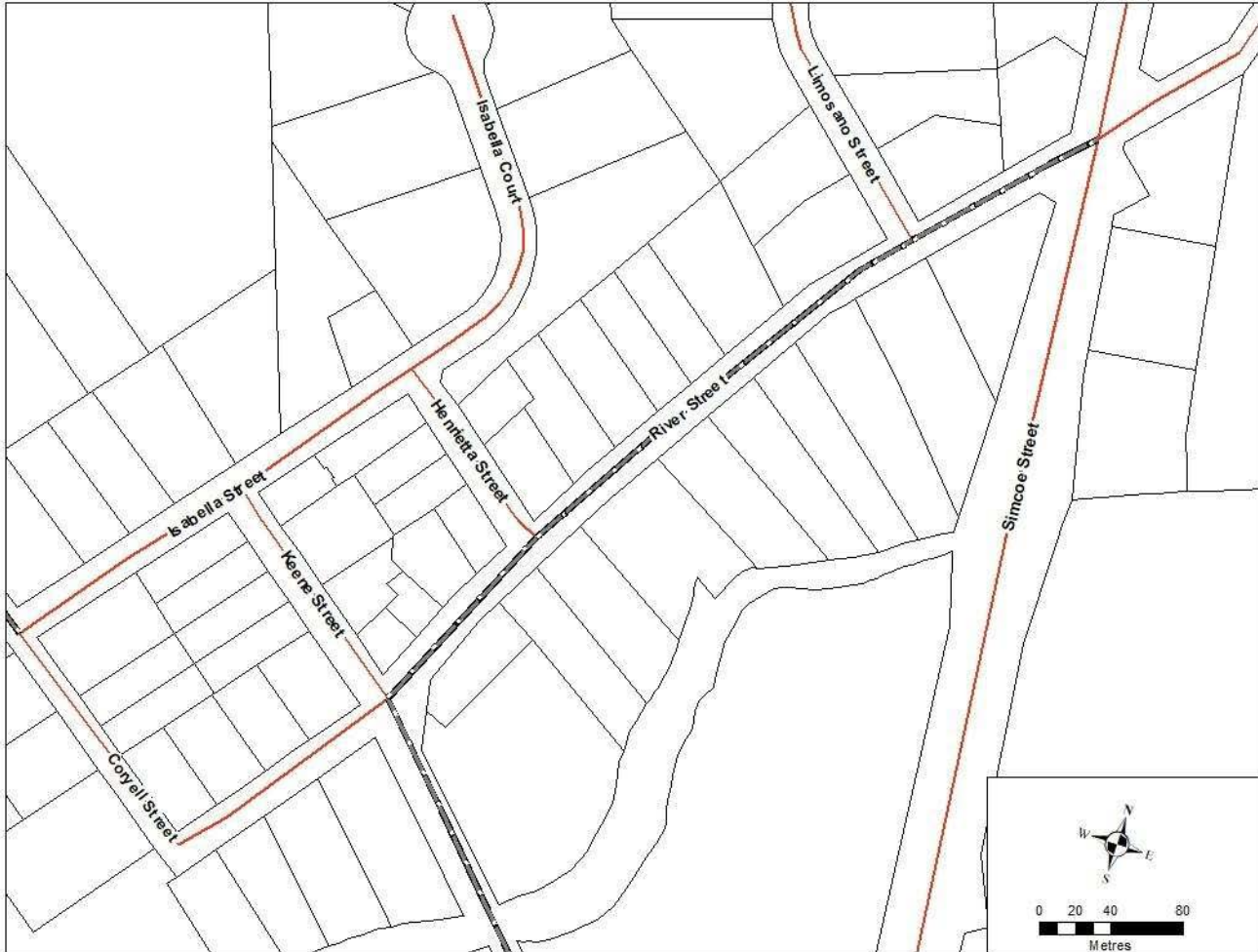
|                              | Total          | 2023 | 2024 | 2025 | 2026           | 2027 |
|------------------------------|----------------|------|------|------|----------------|------|
| <b>Expenditures</b>          |                |      |      |      |                |      |
| Capital Expenditure (TCA)    | 490,000        |      |      |      | 490,000        |      |
| <b>Expenditures Total</b>    | <b>490,000</b> |      |      |      | <b>490,000</b> |      |
| <b>Funding</b>               |                |      |      |      |                |      |
| Federal Gas Tax Reserve Fund | 490,000        |      |      |      | 490,000        |      |
| <b>Funding Total</b>         | <b>490,000</b> |      |      |      | <b>490,000</b> |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** River St Rehabilitation - Nonquon Bridge N to Simcoe St  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2026  
**Project Number** PUB038

### Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Apple Valley Subdivision - Phase 2 - Rehabilitation |
| <b>Department</b>      | Public Works and Infrastructure Services            |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects        |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | PUB039  |

**Project Description and Rationale**

The scope of work will include the rehabilitation of the following roads within Apple Valley Subdivision in Port Perry including:

- Lakeshore Drive
- Carnegie Street

The rehabilitation will include the grinding and full depth removal of the asphalt, curb repairs, catch basin and manhole resets, and asphalt repaving.

Lakeshore Drive and Carnegie Street are part of the Township's Active Transportation network

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog Active Transportation and Transportation Master Plan

|                              | <b>Budget</b>  |      |      |                |      |      |
|------------------------------|----------------|------|------|----------------|------|------|
|                              | Total          | 2023 | 2024 | 2025           | 2026 | 2027 |
| <b>Expenditures</b>          |                |      |      |                |      |      |
| Capital Expenditure (TCA)    | 685,000        |      |      | 685,000        |      |      |
| <b>Expenditures Total</b>    | <b>685,000</b> |      |      | <b>685,000</b> |      |      |
| <b>Funding</b>               |                |      |      |                |      |      |
| Federal Gas Tax Reserve Fund | 685,000        |      |      | 685,000        |      |      |
| <b>Funding Total</b>         | <b>685,000</b> |      |      | <b>685,000</b> |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Apple Valley Subdivision - Phase 2 - Rehabilitation  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2025  
**Project Number** PUB039

### Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Apple Valley Subdivision - Rehabilitation - Design |
| <b>Department</b>      | Public Works and Infrastructure Services           |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects       |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | PUB040   |

**Project Description and Rationale**

The scope of work will include the design, storm sewer review, and tender preparation for the rehabilitation of the following roads within Apple Valley Subdivision in Port Perry including:

- Orchard Road
- Ridgeview Drive
- Blossom Court
- Applewood Crescent
- Lakeshore Drive
- Carnegie Street

The rehabilitation will include the grinding and full depth removal of the asphalt, curb repairs, catch basin and manhole resets, and asphalt repaving.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                           | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure (TCA) | 100,000        | 100,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>100,000</b> | <b>100,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| Roads Levy Reserve        | 100,000        | 100,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>100,000</b> | <b>100,000</b> |      |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Apple Valley Subdivision - Rehabilitation - Design  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2023  
**Project Number** PUB040

### Gallery





**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Reach Street Active Transportation           |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2025   |
| <b>Project Number</b>  | PUB041                                       |

**Project Description and Rationale**

The work will include the addition of new sidewalks on the north side of Reach Street between Simcoe Street and the Scugog Recreation Complex and the extension of the Multi-Use Path on the south side between Bigelow Street and Old Simcoe Road replacing the existing paved trail.

The design and construction of these facilities will be completed as part of the Region of Durham's capital road reconstruction program. The cost included in the Township's capital budget represents our portion of the cost sharing to complete the works.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

Township of Scugog, Development Charge Background Study, 2019, Appendix C, Table 2, Item 6.2.3 & 6.2.4

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

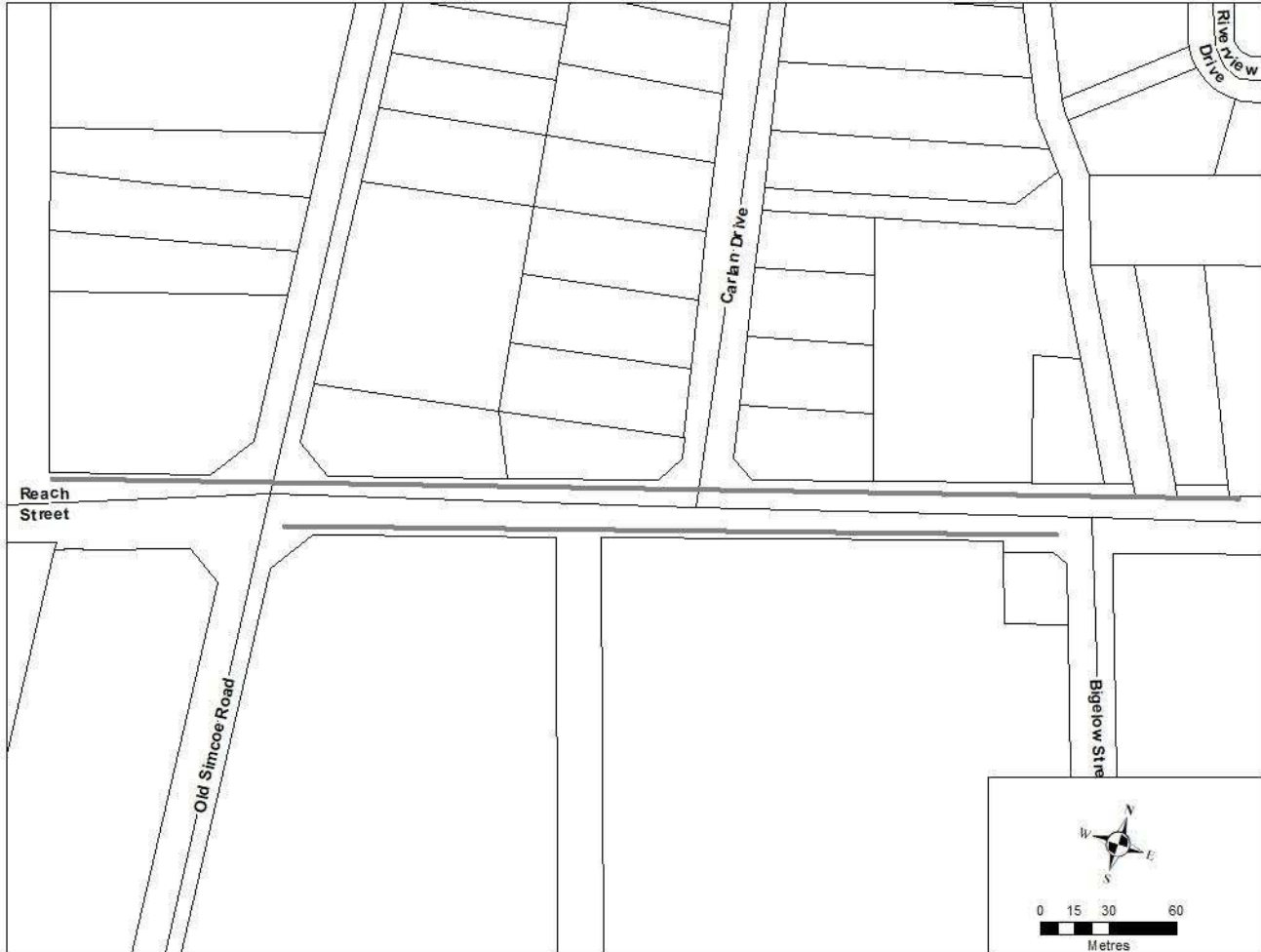
|                              | Total          | 2023 | 2024 | 2025           | 2026 | 2027 |
|------------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>          |                |      |      |                |      |      |
| Capital Expenditure (TCA)    | 200,000        |      |      | 200,000        |      |      |
| <b>Expenditures Total</b>    | <b>200,000</b> |      |      | <b>200,000</b> |      |      |
| <b>Funding</b>               |                |      |      |                |      |      |
| DC - Engineering             | 100,000        |      |      | 100,000        |      |      |
| Federal Gas Tax Reserve Fund | 100,000        |      |      | 100,000        |      |      |
| <b>Funding Total</b>         | <b>200,000</b> |      |      | <b>200,000</b> |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name**      Reach Street Active Transportation  
**Department**      Public Works and Infrastructure Services  
**Project Manager**    Kevin Arsenault, Manager of Capital Projects  
**Start Year**          2025  
**Project Number**    PUB041

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Gravel Road Resurfacing - 2025           |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2025                                     |
| <b>Project Number</b>  | PUB042                                   |

**Project Description and Rationale**

The scope of work for this project will include the addition of a new granular surface to existing gravel roads. Roads will be determined from an updated State Of The Infrastructure report scheduled for 2024.

The resurfacing of municipal gravel roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes and synergies with works by others.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

**Budget**

|                           | Total            | 2023 | 2024 | 2025             | 2026 | 2027 |
|---------------------------|------------------|------|------|------------------|------|------|
| <b>Expenditures</b>       |                  |      |      |                  |      |      |
| Capital Expenditure (TCA) | 1,000,000        |      |      | 1,000,000        |      |      |
| <b>Expenditures Total</b> | <b>1,000,000</b> |      |      | <b>1,000,000</b> |      |      |
| <b>Funding</b>            |                  |      |      |                  |      |      |
| Roads Levy Reserve        | 1,000,000        |      |      | 1,000,000        |      |      |
| <b>Funding Total</b>      | <b>1,000,000</b> |      |      | <b>1,000,000</b> |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Sidewalk Reconstruction - 2023 to 2026       |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2024   |
| <b>Project Number</b>  | PUB043                                       |

**Project Description and Rationale**

The scope of work for this project will include replacement of existing sidewalks to same or better standards. Locations will be based on the result of annual sidewalk inspections.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

|                              | Total          | 2023 | 2024           | 2025           | 2026           | 2027           |
|------------------------------|----------------|------|----------------|----------------|----------------|----------------|
| <b>Expenditures</b>          |                |      |                |                |                |                |
| Capital Expenditure (TCA)    | 600,000        |      | 150,000        | 150,000        | 150,000        | 150,000        |
| <b>Expenditures Total</b>    | <b>600,000</b> |      | <b>150,000</b> | <b>150,000</b> | <b>150,000</b> | <b>150,000</b> |
| <b>Funding</b>               |                |      |                |                |                |                |
| Federal Gas Tax Reserve Fund | 600,000        |      | 150,000        | 150,000        | 150,000        | 150,000        |
| <b>Funding Total</b>         | <b>600,000</b> |      | <b>150,000</b> | <b>150,000</b> | <b>150,000</b> | <b>150,000</b> |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Byers Rd Rehabilitation - R.R. 57 to Old Scugog Rd |
| <b>Department</b>      | Public Works and Infrastructure Services           |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects       |
| <b>Start Year</b>      | 2024   |
| <b>Project Number</b>  | PUB044   |

**Project Description and Rationale**

The scope of work for this project will include pulverizing, ditching, addition of granular, grading and hard surface treatment of Byers Road from Regional Road 57 to Old Scugog Road.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                              | Total          | 2023 | 2024           | 2025 | 2026 | 2027 |
|------------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>          |                |      |                |      |      |      |
| Capital Expenditure (TCA)    | 205,000        |      | 205,000        |      |      |      |
| <b>Expenditures Total</b>    | <b>205,000</b> |      | <b>205,000</b> |      |      |      |
| <b>Funding</b>               |                |      |                |      |      |      |
| Federal Gas Tax Reserve Fund | 205,000        |      | 205,000        |      |      |      |
| <b>Funding Total</b>         | <b>205,000</b> |      | <b>205,000</b> |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Byers Rd Rehabilitation - R.R. 57 to Old Scugog Rd  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2024  
**Project Number** PUB044

### Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Balsam Street Reconstruction - Phase 2       |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2024   |
| <b>Project Number</b>  | PUB045                                       |

**Project Description and Rationale**

The scope of work will include the completion of the reconstruction and urbanization of Balsam Street from Old Simcoe Road to Rosa Street. Work will include top lift of asphalt and concrete and landscaping works along the frontage of the development.

The adjacent developer will be responsible for a portion of the reconstruction costs based on the frontage of the new development.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, economic impact, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                              | Total          | 2023 | 2024           | 2025 | 2026 | 2027 |
|------------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>          |                |      |                |      |      |      |
| Capital Expenditure (TCA)    | 285,000        |      | 285,000        |      |      |      |
| <b>Expenditures Total</b>    | <b>285,000</b> |      | <b>285,000</b> |      |      |      |
| <b>Funding</b>               |                |      |                |      |      |      |
| Federal Gas Tax Reserve Fund | 120,000        |      | 120,000        |      |      |      |
| Contribution from Others     | 165,000        |      | 165,000        |      |      |      |
| <b>Funding Total</b>         | <b>285,000</b> |      | <b>285,000</b> |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Balsam Street Reconstruction - Phase 2  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2024  
**Project Number** PUB045

### Gallery





**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Mckee Rd Hill - Reconstruction               |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | PUB046                                       |

**Project Description and Rationale**

The scope of work for this project will be based on the detailed design currently underway. The section of road is a steep hill currently in hard surface treatment that has recurring erosion issues, winter maintenance, and geometry issues. The reconstruction will include drainage improvements, signage improvements, and asphalt paving.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                           | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure (TCA) | 250,000        | 250,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>250,000</b> | <b>250,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| Roads Levy Reserve        | 250,000        | 250,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>250,000</b> | <b>250,000</b> |      |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name** Mckee Rd Hill - Reconstruction  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2023  
**Project Number** PUB046

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Perry St Reconstruction - Queen St to Mary St - Construction |
| <b>Department</b>      | Public Works and Infrastructure Services                     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects                 |
| <b>Start Year</b>      | 2025   |
| <b>Project Number</b>  | PUB047   |

**Project Description and Rationale**

The scope of work for this project involves full reconstruction and urbanization of Perry Street from Queen Street to Mary Street. This project will include additional storm sewers, repairs to curbs and gutters and sidewalks on the east side and addition of sidewalks and curb and gutter on the west side.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                           | Total          | 2023 | 2024 | 2025           | 2026 | 2027 |
|---------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>       |                |      |      |                |      |      |
| Capital Expenditure (TCA) | 615,000        |      |      | 615,000        |      |      |
| <b>Expenditures Total</b> | <b>615,000</b> |      |      | <b>615,000</b> |      |      |
| <b>Funding</b>            |                |      |      |                |      |      |
| Roads Levy Reserve        | 615,000        |      |      | 615,000        |      |      |
| <b>Funding Total</b>      | <b>615,000</b> |      |      | <b>615,000</b> |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Perry St Reconstruction - Queen St to Mary St - Construction  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2025  
**Project Number** PUB047

### Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Old Simcoe Rd Rehabilitation - Reach St to Edinborough Dr |
| <b>Department</b>      | Public Works and Infrastructure Services                  |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects              |
| <b>Start Year</b>      | 2024  |
| <b>Project Number</b>  | PUB048  |

**Project Description and Rationale**

The scope of work for this project will include the rehabilitation of Old Simcoe Road from Reach Street to Edinborough Drive. Old Simcoe Road is one of Port Perry's Arterial roads and forms part of the Township's Active Transportation network.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog, Development Charge Background Study, 2019, Appendix C, Item 6.1.10

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

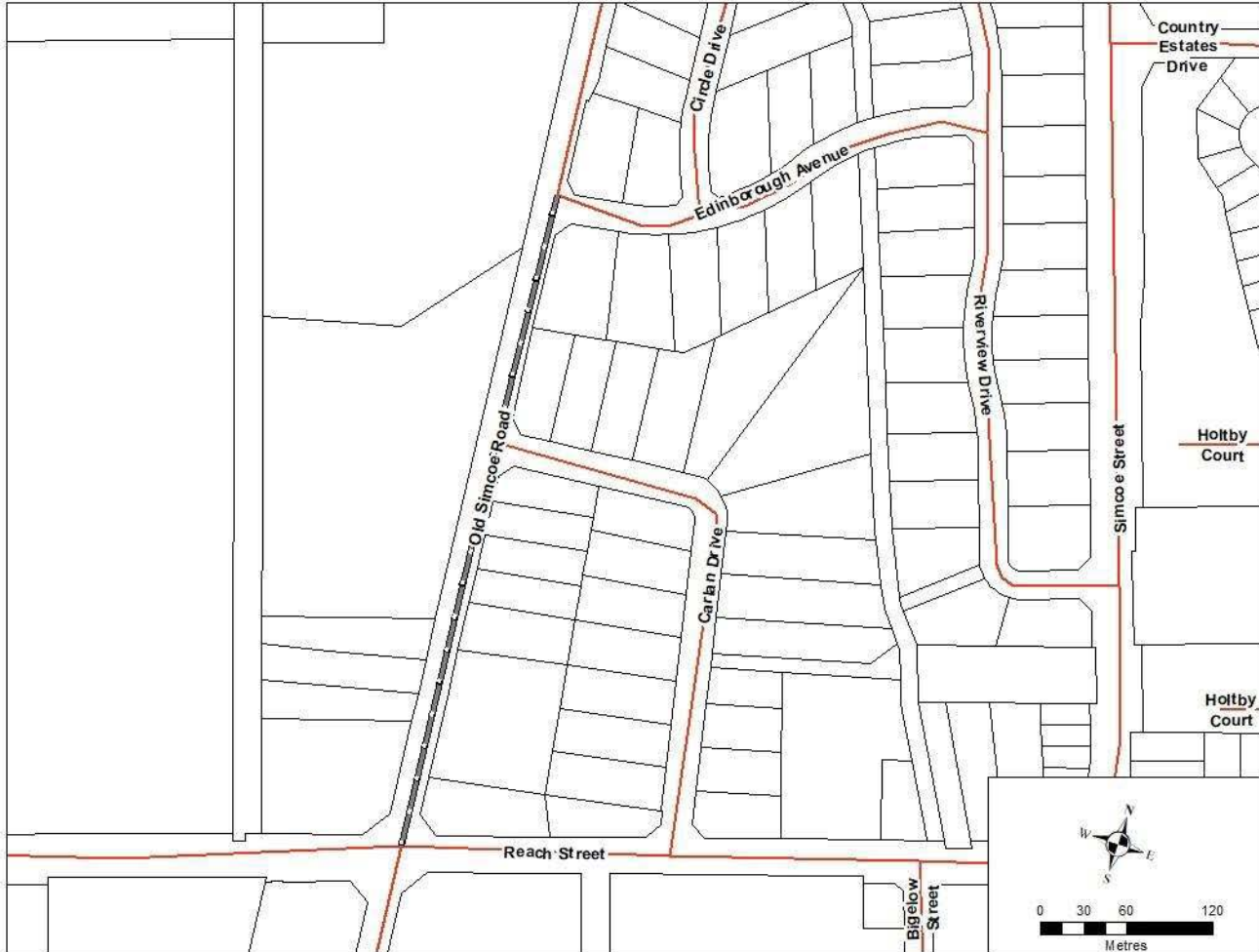
|                           | Total          | 2023 | 2024           | 2025 | 2026 | 2027 |
|---------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure (TCA) | 355,000        |      | 355,000        |      |      |      |
| <b>Expenditures Total</b> | <b>355,000</b> |      | <b>355,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| DC - Engineering          | 213,000        |      | 213,000        |      |      |      |
| Roads Levy Reserve        | 142,000        |      | 142,000        |      |      |      |
| <b>Funding Total</b>      | <b>355,000</b> |      | <b>355,000</b> |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Old Simcoe Rd Rehabilitation - Reach St to Edinborough Dr  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2024  
**Project Number** PUB048

### Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Apple Valley Subdivision - Phase 1 - Rehabilitation |
| <b>Department</b>      | Public Works and Infrastructure Services            |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects        |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | PUB049  |

**Project Description and Rationale**

The scope of work will include the rehabilitation of the following roads within Apple Valley Subdivision in Port Perry including:

- Orchard Road
- Ridgeview Drive
- Blossom Court
- Applewood Crescent

The rehabilitation will include the grinding and full depth removal of the asphalt, curb repairs, catch basin and manhole resets, and asphalt repaving.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                           | Total            | 2023 | 2024 | 2025             | 2026 | 2027 |
|---------------------------|------------------|------|------|------------------|------|------|
| <b>Expenditures</b>       |                  |      |      |                  |      |      |
| Capital Expenditure (TCA) | 1,300,000        |      |      | 1,300,000        |      |      |
| <b>Expenditures Total</b> | <b>1,300,000</b> |      |      | <b>1,300,000</b> |      |      |
| <b>Funding</b>            |                  |      |      |                  |      |      |
| Roads Levy Reserve        | 1,300,000        |      |      | 1,300,000        |      |      |
| <b>Funding Total</b>      | <b>1,300,000</b> |      |      | <b>1,300,000</b> |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Apple Valley Subdivision - Phase 1 - Rehabilitation  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2025  
**Project Number** PUB049

### Gallery





**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | State of the Infrastructure Study - 2026     |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2026   |
| <b>Project Number</b>  | PUB050                                       |

**Project Description and Rationale**

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based primarily on the State of the Infrastructure Study. As well, the Study forms an important part of the Township's Asset Management Plan which is now a prerequisite for municipalities seeking funding assistance for capital projects by the Province of Ontario and Federal Government.

The last comprehensive update to the State of the Infrastructure Study was completed in 2024. The work will involve surveying the condition of 50% of the road network and providing recommendations for short and long term asset management of the Township of Scugog's road network.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                               | Total         | 2023 | 2024 | 2025 | 2026          | 2027 |
|-------------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>           |               |      |      |      |               |      |
| Capital Expenditure (Non-TCA) | 30,000        |      |      |      | 30,000        |      |
| <b>Expenditures Total</b>     | <b>30,000</b> |      |      |      | <b>30,000</b> |      |
| <b>Funding</b>                |               |      |      |      |               |      |
| Roads Levy Reserve            | 30,000        |      |      |      | 30,000        |      |
| <b>Funding Total</b>          | <b>30,000</b> |      |      |      | <b>30,000</b> |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Union Avenue Reconstruction                  |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2024   |
| <b>Project Number</b>  | PUB051                                       |

**Project Description and Rationale**

The scope of work for this project involves full reconstruction and urbanization of Union Avenue from Josephine Street to King Street. This project will include new storm sewers, new curb and gutters and repairs and replacement of the existing sidewalk on the east side. New sidewalk on the west side will also be included. The construction is anticipated to occur in 2023 to base asphalt with top asphalt being completed once heavy construction from adjacent subdivisions have been completed.

The project will be funded through Development Charges, Federal Gas Tax funds and contribution from the developer who will be responsible for the costs associated with the installation of a new sanitary sewer along Union Avenue.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog, Development Charges Background Study, 2019, Appendix C, Item 6.1.14

|                           | <b>Budget</b>    |      |                  |      |      |      |
|---------------------------|------------------|------|------------------|------|------|------|
|                           | Total            | 2023 | 2024             | 2025 | 2026 | 2027 |
| <b>Expenditures</b>       |                  |      |                  |      |      |      |
| Capital Expenditure (TCA) | 2,300,000        |      | 2,300,000        |      |      |      |
| <b>Expenditures Total</b> | <b>2,300,000</b> |      | <b>2,300,000</b> |      |      |      |
| <b>Funding</b>            |                  |      |                  |      |      |      |
| DC - Engineering          | 966,000          |      | 966,000          |      |      |      |
| Roads Levy Reserve        | 1,334,000        |      | 1,334,000        |      |      |      |
| <b>Funding Total</b>      | <b>2,300,000</b> |      | <b>2,300,000</b> |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Union Avenue Reconstruction  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2024  
**Project Number** PUB051

## Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Municipal Structure Inventory and Inspection - 2023 |
| <b>Department</b>      | Public Works and Infrastructure Services            |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects        |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | PUB052  |

**Project Description and Rationale**

The replacement and rehabilitation of municipal bridges and culverts is a critical component of the Township's infrastructure maintenance program. The bridges and culverts to be replaced and/or reconstructed each year are prioritized based primarily on the Municipal Structure Inspection and Inventory. As well, the study forms an important part of the Township's Asset Management Plan which is now a prerequisite for municipalities seeking funding assistance for capital projects by the Province of Ontario and Federal Government.

The update to the Municipal Structure Inspection and Inventory is legislated by the Ontario Ministry of Transportation and is required every two years to ensure the safety of the public. The work will involve surveying the condition of each structure and providing recommendations for short and long term asset management.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                               | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-------------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>           |               |               |      |      |      |      |
| Capital Expenditure (Non-TCA) | 17,000        | 17,000        |      |      |      |      |
| <b>Expenditures Total</b>     | <b>17,000</b> | <b>17,000</b> |      |      |      |      |
| <b>Funding</b>                |               |               |      |      |      |      |
| Roads Levy Reserve            | 17,000        | 17,000        |      |      |      |      |
| <b>Funding Total</b>          | <b>17,000</b> | <b>17,000</b> |      |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Municipal Structure Inventory and Inspection - 2025 |
| <b>Department</b>      | Public Works and Infrastructure Services            |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects        |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | PUB053  |

**Project Description and Rationale**

The replacement and rehabilitation of municipal bridges and culverts is a critical component of the Township's infrastructure maintenance program. The bridges and culverts to be replaced and/or reconstructed each year are prioritized based primarily on the Municipal Structure Inspection and Inventory. As well, the study forms an important part of the Township's Asset Management Plan which is now a prerequisite for municipalities seeking funding assistance for capital projects by the Province of Ontario and Federal Government.

The update to the Municipal Structure Inspection and Inventory is legislated by the Ontario Ministry of Transportation and is required every two years to ensure the safety of the public. The work will involve surveying the condition of each structure and providing recommendations for short and long term asset management.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                               | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
|-------------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>           |               |      |      |               |      |      |
| Capital Expenditure (Non-TCA) | 17,000        |      |      | 17,000        |      |      |
| <b>Expenditures Total</b>     | <b>17,000</b> |      |      | <b>17,000</b> |      |      |
| <b>Funding</b>                |               |      |      |               |      |      |
| Roads Levy Reserve            | 17,000        |      |      | 17,000        |      |      |
| <b>Funding Total</b>          | <b>17,000</b> |      |      | <b>17,000</b> |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Bridge No. 11 (Cadmus) Replacement           |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2026   |
| <b>Project Number</b>  | PUB054                                       |

**Project Description and Rationale**

The scope of work for this project involves a Schedule B Municipal Class Environmental Assessment and detailed design of Bridge No. 11 on Edgerton Road, located 200 metres west of Cartwright East Quarter Line in Cadmus. Replacement is planned for 2026. The bridge currently has a weight restriction based on a load capacity evaluation completed in 2021. It is expected that if nothing is done, the bridge will continue to deteriorate and will eventually be closed.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

Township of Scugog 2021 Structure Inventory and Inspection

Edgerton Road Bridge Load Evaluation by Planmac Engineering Inc., July 2021

**Budget**

|                           | Total            | 2023 | 2024 | 2025 | 2026             | 2027 |
|---------------------------|------------------|------|------|------|------------------|------|
| <b>Expenditures</b>       |                  |      |      |      |                  |      |
| Capital Expenditure (TCA) | 1,300,000        |      |      |      | 1,300,000        |      |
| <b>Expenditures Total</b> | <b>1,300,000</b> |      |      |      | <b>1,300,000</b> |      |
| <b>Funding</b>            |                  |      |      |      |                  |      |
| Roads Levy Reserve        | 1,300,000        |      |      |      | 1,300,000        |      |
| <b>Funding Total</b>      | <b>1,300,000</b> |      |      |      | <b>1,300,000</b> |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Bridge No. 11 (Cadmus) Replacement  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2026  
**Project Number** PUB054

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement of One Ton Pickup Truck (#5015729) |
| <b>Department</b>      | Public Works and Infrastructure Services       |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works         |
| <b>Start Year</b>      | 2027   |
| <b>Project Number</b>  | PUB055   |

**Project Description and Rationale**

The replacement of One Ton Crew Cab (#5015729, 2015) will allow for continued road maintenance on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023 | 2024 | 2025 | 2026 | 2027           |
|-----------------------------|----------------|------|------|------|------|----------------|
| <b>Expenditures</b>         |                |      |      |      |      |                |
| Capital Expenditure (TCA)   | 115,000        |      |      |      |      | 115,000        |
| <b>Expenditures Total</b>   | <b>115,000</b> |      |      |      |      | <b>115,000</b> |
| <b>Funding</b>              |                |      |      |      |      |                |
| Vehicle & Equipment Reserve | 115,000        |      |      |      |      | 115,000        |
| <b>Funding Total</b>        | <b>115,000</b> |      |      |      |      | <b>115,000</b> |



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of One Ton Pickup Truck (#5015729)  
**Department** Public Works and Infrastructure Services  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2027  
**Project Number** PUB055

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Queen St Rehabilitation - Water St to Simcoe St - Construction |
| <b>Department</b>      | Public Works and Infrastructure Services                       |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects                   |
| <b>Start Year</b>      | 2025   |
| <b>Project Number</b>  | PUB056   |

**Project Description and Rationale**

The scope of work will include the contract administration, inspection and rehabilitation of Queen Street between Water Street and Simcoe Street. The rehabilitation will include the grinding of the top layer of asphalt, base repairs, curb repairs, sidewalk repairs, catch basin and manhole resets, and asphalt repaving.

Construction work is planned to occur to commence in late summer to reduce economic impacts. Discussions with the BIA and business owners in the downtown area will begin in the design phase to mitigate any potential impacts.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog, Development Charge Background Study, 2019, Appendix C, Item 6.1.11

Township of Scugog Active Transportation and Transportation Master Plans

**Budget**

|                              | Total          | 2023 | 2024 | 2025           | 2026 | 2027 |
|------------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>          |                |      |      |                |      |      |
| Capital Expenditure (TCA)    | 475,000        |      |      | 475,000        |      |      |
| <b>Expenditures Total</b>    | <b>475,000</b> |      |      | <b>475,000</b> |      |      |
| <b>Funding</b>               |                |      |      |                |      |      |
| DC - Engineering             | 237,500        |      |      | 237,500        |      |      |
| Federal Gas Tax Reserve Fund | 237,500        |      |      | 237,500        |      |      |
| <b>Funding Total</b>         | <b>475,000</b> |      |      | <b>475,000</b> |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name** Queen St Rehabilitation - Water St to Simcoe St - Construction  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2025  
**Project Number** PUB056

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Gravel Roads Resurfacing - 2024          |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2024                                     |
| <b>Project Number</b>  | PUB057                                   |

**Project Description and Rationale**

The scope of work for this project will include the addition of a new granular surface to existing gravel roads. Roads will be determined from an updated State Of The Infrastructure report completed in 2022.

The resurfacing of municipal gravel roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes and synergies with works by others.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                           | Total            | 2023 | 2024             | 2025 | 2026 | 2027 |
|---------------------------|------------------|------|------------------|------|------|------|
| <b>Expenditures</b>       |                  |      |                  |      |      |      |
| Capital Expenditure (TCA) | 1,000,000        |      | 1,000,000        |      |      |      |
| <b>Expenditures Total</b> | <b>1,000,000</b> |      | <b>1,000,000</b> |      |      |      |
| <b>Funding</b>            |                  |      |                  |      |      |      |
| Roads Levy Reserve        | 1,000,000        |      | 1,000,000        |      |      |      |
| <b>Funding Total</b>      | <b>1,000,000</b> |      | <b>1,000,000</b> |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Devitts Rd Rehabilitation - Cartwright E 1/4 Line to Manvers/Scugog |
| <b>Department</b>      | Public Works and Infrastructure Services                            |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects                        |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | PUB058  |

**Project Description and Rationale**

The scope of work will include pulverizing, addition of granular, grading and hard surface treatment of Devitts Road between Cartwright East 1/4 Line and Manvers/Scugog Townline. Truck traffic has recently increased on Devitts Road since the acquisition of an existing gravel pit and is expected to increase further.

Devitts Road forms part of the Active Transportation network.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

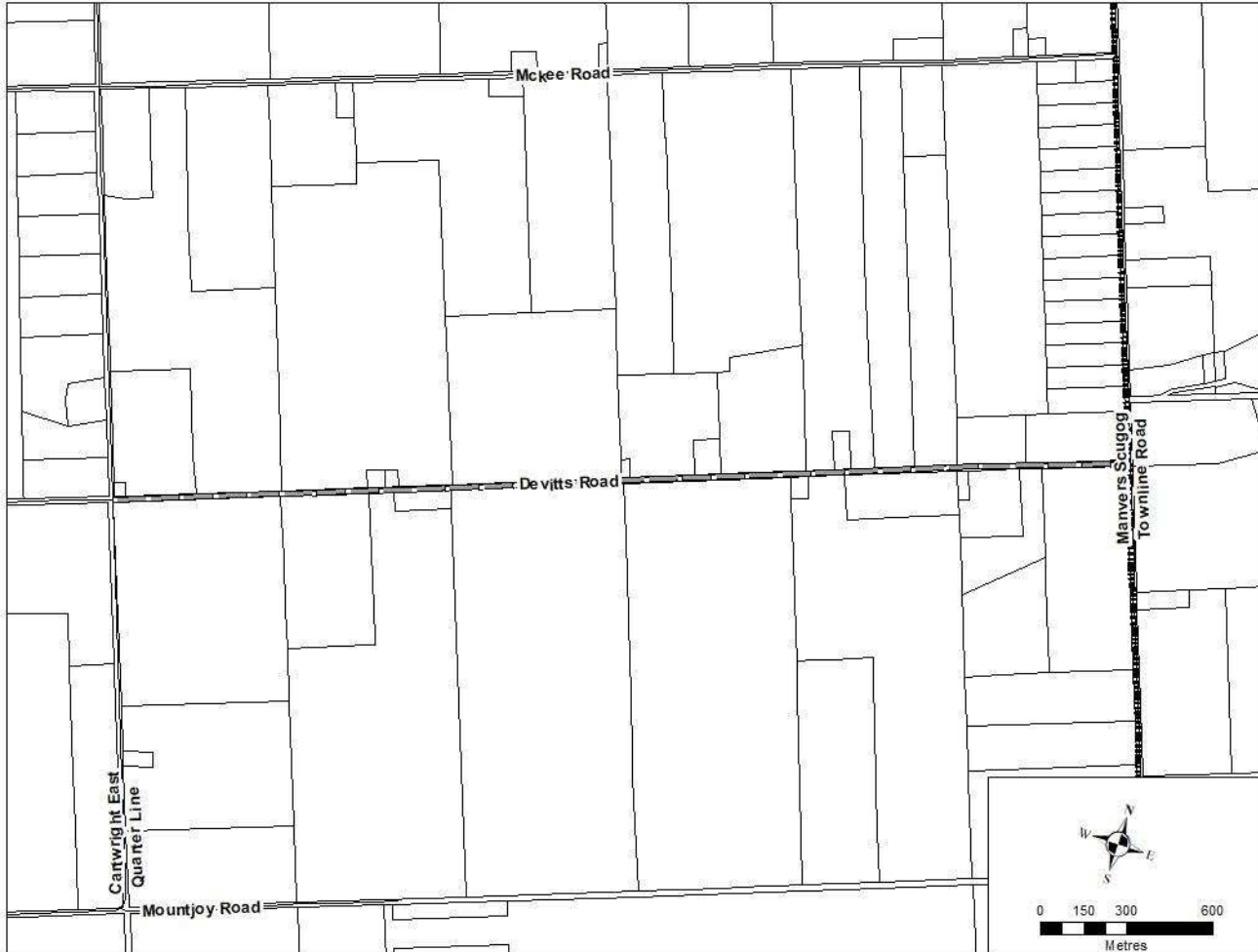
|                           | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure (TCA) | 845,000        | 845,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>845,000</b> | <b>845,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| Roads Levy Reserve        | 845,000        | 845,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>845,000</b> | <b>845,000</b> |      |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Devitts Rd Rehabilitation - Cartwright E 1/4 Line to Manvers/Scugog  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2023  
**Project Number** PUB058

### Gallery



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement of Tandem Axle - 5015103     |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2026                                     |
| <b>Project Number</b>  | PUB060                                   |

**Project Description and Rationale**

The replacement of tandem axle (#5015103, 2015) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023 | 2024 | 2025 | 2026           | 2027 |
|-----------------------------|----------------|------|------|------|----------------|------|
| <b>Expenditures</b>         |                |      |      |      |                |      |
| Capital Expenditure (TCA)   | 370,000        |      |      |      | 370,000        |      |
| <b>Expenditures Total</b>   | <b>370,000</b> |      |      |      | <b>370,000</b> |      |
| <b>Funding</b>              |                |      |      |      |                |      |
| Vehicle & Equipment Reserve | 370,000        |      |      |      | 370,000        |      |
| <b>Funding Total</b>        | <b>370,000</b> |      |      |      | <b>370,000</b> |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Tandem Axle - 5015103  
**Department** Public Works and Infrastructure Services  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2026  
**Project Number** PUB060

**Gallery**





**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Stephenson Point Rd Rehabilitation - Island Rd to Pettet Dr |
| <b>Department</b>      | Public Works and Infrastructure Services                    |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects                |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | PUB061  |

**Project Description and Rationale**

The scope of work for this project will include the detailed design, tender preparation, and construction of Stephenson Point Road between Island Road and Pettet Drive. It will include pulverizing, ditching, culvert replacement, addition of granular, grading and repaving.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

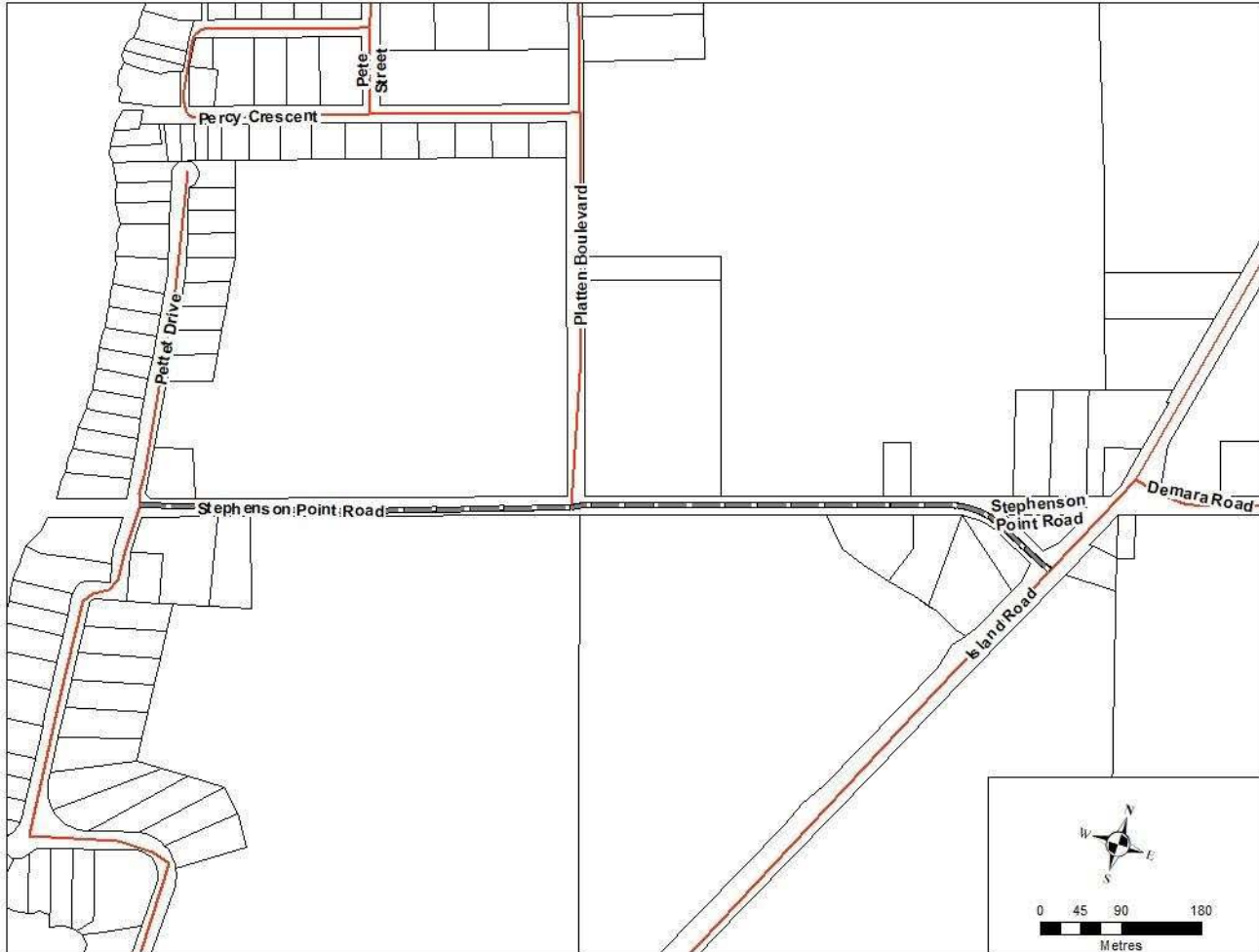
| <b>Budget</b>             |                |      |      |               |      |                |
|---------------------------|----------------|------|------|---------------|------|----------------|
|                           | Total          | 2023 | 2024 | 2025          | 2026 | 2027           |
| <b>Expenditures</b>       |                |      |      |               |      |                |
| Capital Expenditure (TCA) | 470,000        |      |      | 45,000        |      | 425,000        |
| <b>Expenditures Total</b> | <b>470,000</b> |      |      | <b>45,000</b> |      | <b>425,000</b> |
| <b>Funding</b>            |                |      |      |               |      |                |
| Roads Levy Reserve        | 470,000        |      |      | 45,000        |      | 425,000        |
| <b>Funding Total</b>      | <b>470,000</b> |      |      | <b>45,000</b> |      | <b>425,000</b> |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Stephenson Point Rd Rehabilitation - Island Rd to Pettet Dr  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2025  
**Project Number** PUB061

### Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Edgewood Cr Rehabilitation - Aldred Dr to Davidge Dr |
| <b>Department</b>      | Public Works and Infrastructure Services             |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects         |
| <b>Start Year</b>      | 2025   |
| <b>Project Number</b>  | PUB062   |

**Project Description and Rationale**

The scope of work for this project will include the detailed design, tender preparation, and construction for pulverizing, ditching, culvert replacement, addition of granular, grading and repaving of Edgewood Crescent between Aldred Drive and Davidge Drive.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Roads and Municipal Infrastructure: to "Leverage and Improve Transportation, Infrastructure and Facilities"

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                           | Total          | 2023 | 2024 | 2025          | 2026 | 2027           |
|---------------------------|----------------|------|------|---------------|------|----------------|
| <b>Expenditures</b>       |                |      |      |               |      |                |
| Capital Expenditure (TCA) | 480,000        |      |      | 30,000        |      | 450,000        |
| <b>Expenditures Total</b> | <b>480,000</b> |      |      | <b>30,000</b> |      | <b>450,000</b> |
| <b>Funding</b>            |                |      |      |               |      |                |
| Roads Levy Reserve        | 480,000        |      |      | 30,000        |      | 450,000        |
| <b>Funding Total</b>      | <b>480,000</b> |      |      | <b>30,000</b> |      | <b>450,000</b> |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Edgewood Cr Rehabilitation - Aldred Dr to Davidge Dr  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2025  
**Project Number** PUB062

## Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Davidge Dr Rehabilitation - Chandler Dr to Edgewood Dr |
| <b>Department</b>      | Public Works and Infrastructure Services               |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects           |
| <b>Start Year</b>      | 2025   |
| <b>Project Number</b>  | PUB063   |

**Project Description and Rationale**

The scope of work for this project will include the detailed design, tender preparation, and construction for pulverizing, ditching, culvert replacement, addition of granular, grading and repaving of Davidge Drive between Chandler Drive and Edgewood Crescent.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                           | Total          | 2023 | 2024 | 2025          | 2026 | 2027           |
|---------------------------|----------------|------|------|---------------|------|----------------|
| <b>Expenditures</b>       |                |      |      |               |      |                |
| Capital Expenditure (TCA) | 380,000        |      |      | 20,000        |      | 360,000        |
| <b>Expenditures Total</b> | <b>380,000</b> |      |      | <b>20,000</b> |      | <b>360,000</b> |
| <b>Funding</b>            |                |      |      |               |      |                |
| Roads Levy Reserve        | 380,000        |      |      | 20,000        |      | 360,000        |
| <b>Funding Total</b>      | <b>380,000</b> |      |      | <b>20,000</b> |      | <b>360,000</b> |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Davidge Dr Rehabilitation - Chandler Dr to Edgewood Dr  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2025  
**Project Number** PUB063

### Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Marsh Hill Rd Rehabilitation - Utica to Epsom |
| <b>Department</b>      | Public Works and Infrastructure Services      |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects  |
| <b>Start Year</b>      | 2026  |
| <b>Project Number</b>  | PUB064  |

**Project Description and Rationale**

The scope of work for this project will include pulverizing, ditching, addition of granular, grading and hard surface treatment of Marsh Hill Road between 300m South of Goodwood Road to 300m South of Reach Street.

Marsh Hill Road is part of the Greenbelt Route and forms part of the Township's Active Transportation network.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Roads and Municipal Infrastructure: to "Leverage and Improve Transportation, Infrastructure and Facilities"

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

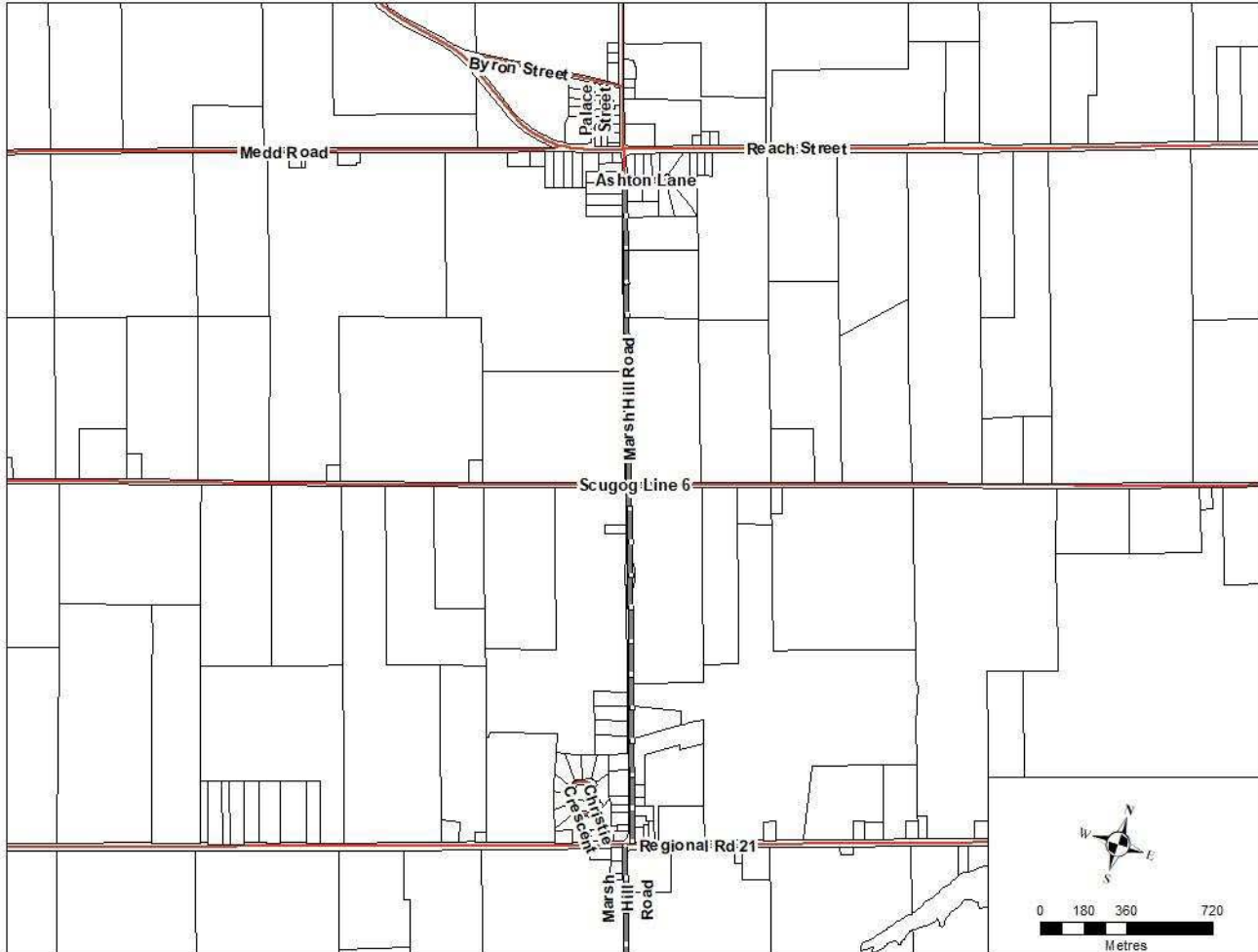
|                           | Total            | 2023 | 2024 | 2025 | 2026             | 2027 |
|---------------------------|------------------|------|------|------|------------------|------|
| <b>Expenditures</b>       |                  |      |      |      |                  |      |
| Capital Expenditure (TCA) | 1,350,000        |      |      |      | 1,350,000        |      |
| <b>Expenditures Total</b> | <b>1,350,000</b> |      |      |      | <b>1,350,000</b> |      |
| <b>Funding</b>            |                  |      |      |      |                  |      |
| DC - Engineering          | 216,000          |      |      |      | 216,000          |      |
| Roads Levy Reserve        | 1,134,000        |      |      |      | 1,134,000        |      |
| <b>Funding Total</b>      | <b>1,350,000</b> |      |      |      | <b>1,350,000</b> |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Marsh Hill Rd Rehabilitation - Utica to Epsom  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2026  
**Project Number** PUB064

### Gallery





**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Old Rail Lane Multi-Use-Trail                |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | PUB065                                       |

**Project Description and Rationale**

In partnership with Kawartha Conservation, it is proposed to construct a multiuse path with permeable pavement along the east side of Old Rail Lane between the roundabout and the boat launch. This would be considered a demonstration project to show the use and benefits of permeable pavement. The existing trees would need to be removed and replaced with a suitable species. The project will also include relocation of utilities, as required.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

|                            | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|----------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>        |                |                |      |      |      |      |
| Capital Expenditure (TCA)  | 200,000        | 200,000        |      |      |      |      |
| <b>Expenditures Total</b>  | <b>200,000</b> | <b>200,000</b> |      |      |      |      |
| <b>Funding</b>             |                |                |      |      |      |      |
| Municipal Projects Reserve | 71,607         | 71,607         |      |      |      |      |
| DC - Engineering           | 100,000        | 100,000        |      |      |      |      |
| Contribution from Others   | 28,393         | 28,393         |      |      |      |      |
| <b>Funding Total</b>       | <b>200,000</b> | <b>200,000</b> |      |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Old Rail Lane Multi-Use-Trail  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2023  
**Project Number** PUB065

## Gallery



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Brunon Avenue Rehabilitation                 |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2027   |
| <b>Project Number</b>  | PUB066                                       |

**Project Description and Rationale**

The scope of work is anticipated to include pulverizing, addition of granular, grading and hard surface treatment of Brunon Avenue for it's full length. Brunon Avenue is a boundary road shared with the City of Kawartha Lakes (CoKL). The Boundary Road Agreement states that maintenance of the road is completed by CoKL with funding being split 50/50 by both municipalities.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

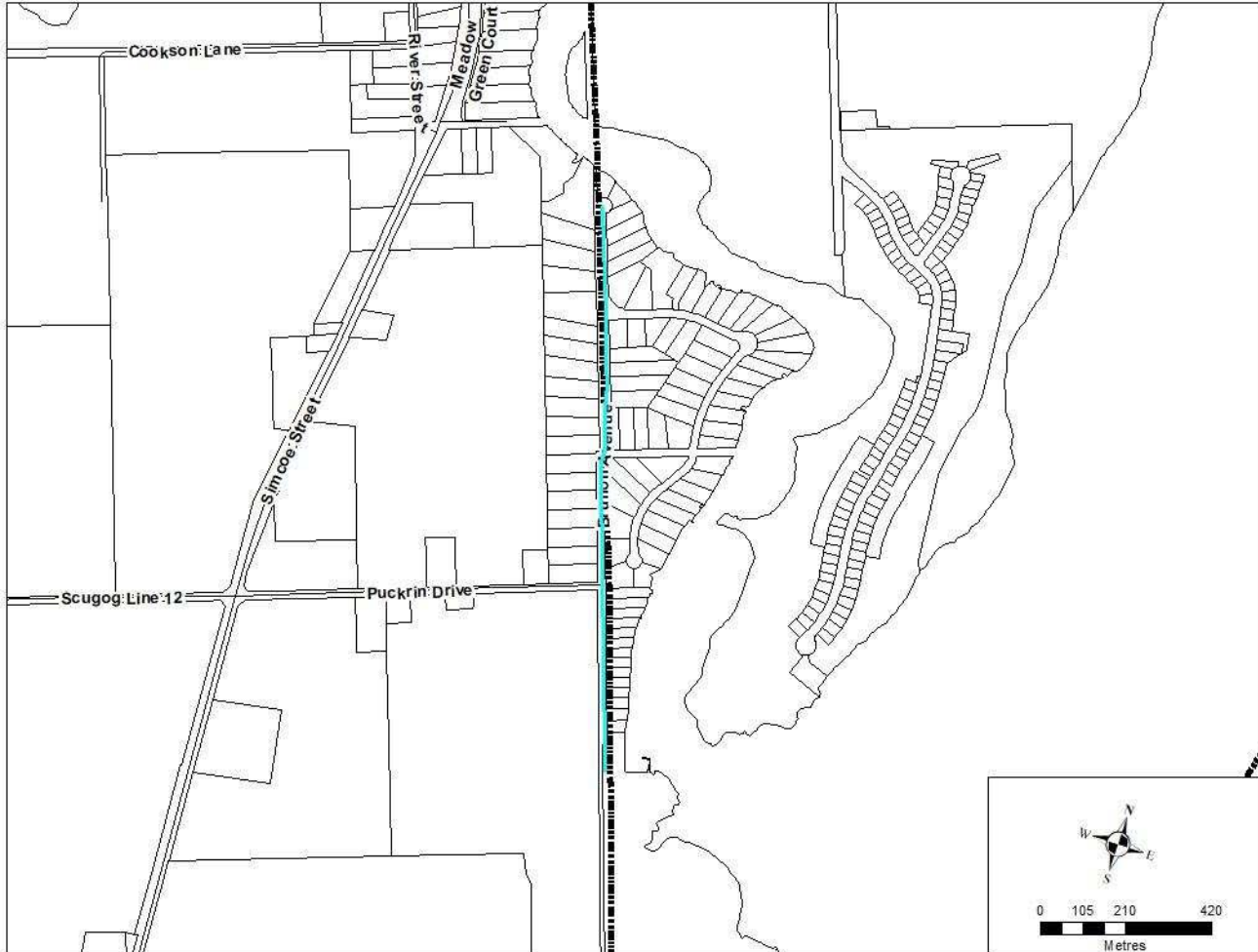
|                           | Total          | 2023 | 2024 | 2025 | 2026 | 2027           |
|---------------------------|----------------|------|------|------|------|----------------|
| <b>Expenditures</b>       |                |      |      |      |      |                |
| Capital Expenditure (TCA) | 200,000        |      |      |      |      | 200,000        |
| <b>Expenditures Total</b> | <b>200,000</b> |      |      |      |      | <b>200,000</b> |
| <b>Funding</b>            |                |      |      |      |      |                |
| Roads Levy Reserve        | 200,000        |      |      |      |      | 200,000        |
| <b>Funding Total</b>      | <b>200,000</b> |      |      |      |      | <b>200,000</b> |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Brunon Avenue Rehabilitation  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2027  
**Project Number** PUB066

### Gallery

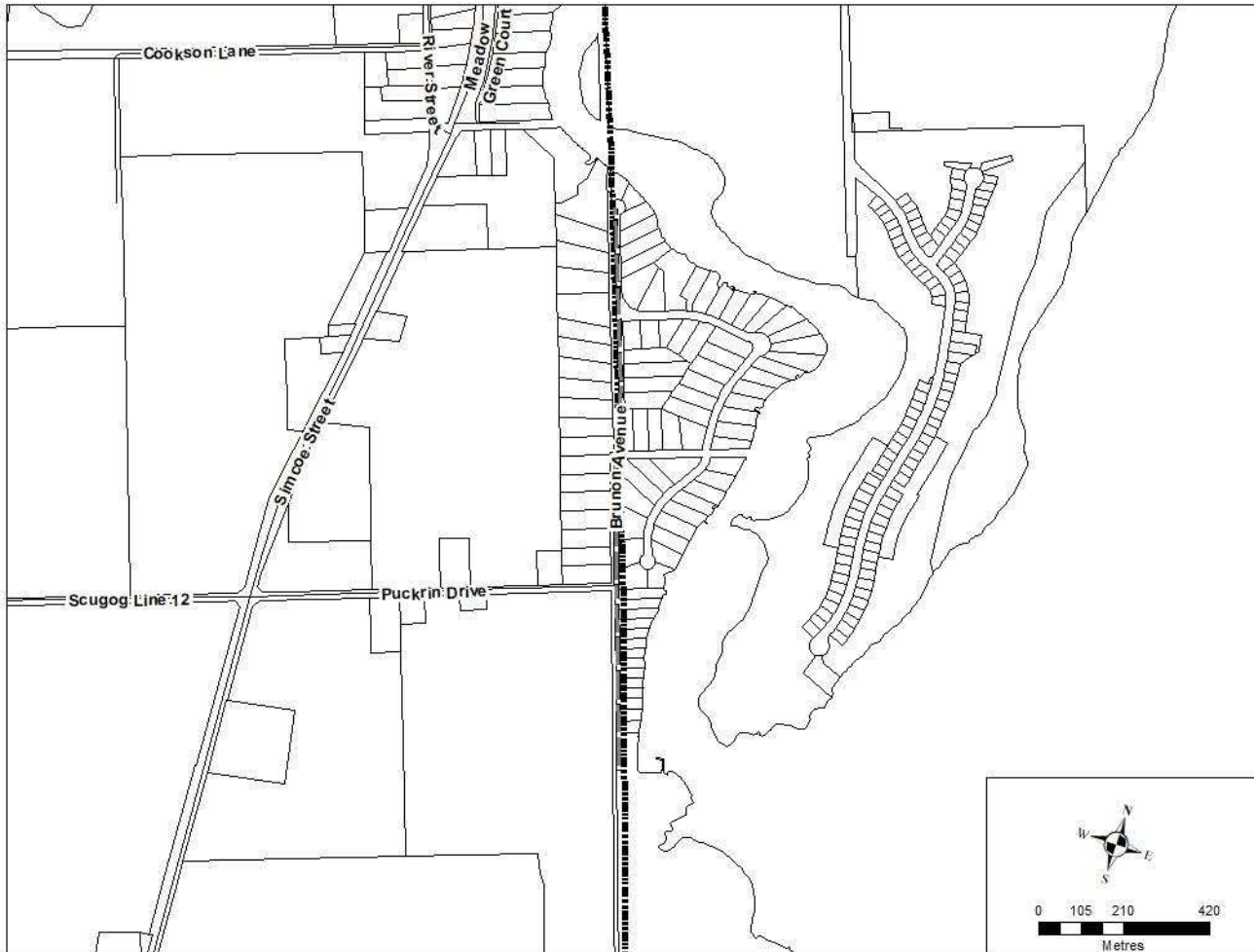


# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Brunon Avenue Rehabilitation  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2027  
**Project Number** PUB066

## Gallery

T:\Public Works and Infrastructure Services\Budget\2023 Capital Budget\Photos and Maps\PUB066 - Brunon.jpg



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Old Simcoe Rd Rehabilitation - Queen St to Reach St - Design |
| <b>Department</b>      | Public Works and Infrastructure Services                     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects                 |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | PUB067   |

**Project Description and Rationale**

The scope of work will include the detailed design and tender preparation for the rehabilitation of Old Simcoe Road between Queen Street and McDonald Street and between Paxton Street and Reach Street. The rehabilitation will include the grinding and removal of both layers of asphalt, curb repairs, catch basin and manhole resets, and asphalt repaving. It will also include improvements to the intersection of Queen Street and Old Simcoe Road and Bay Street and Old Simcoe Road. Old Simcoe Road is one of Port Perry's Arterial roads and forms part of the Active Transportation network.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog, Development Charge Background Study, 2019, Appendix C, Items 6.1.8, 6.1.9, 6.4.1, and 6.4.3

Township of Scugog Active Transportation and Transportation Master Plan

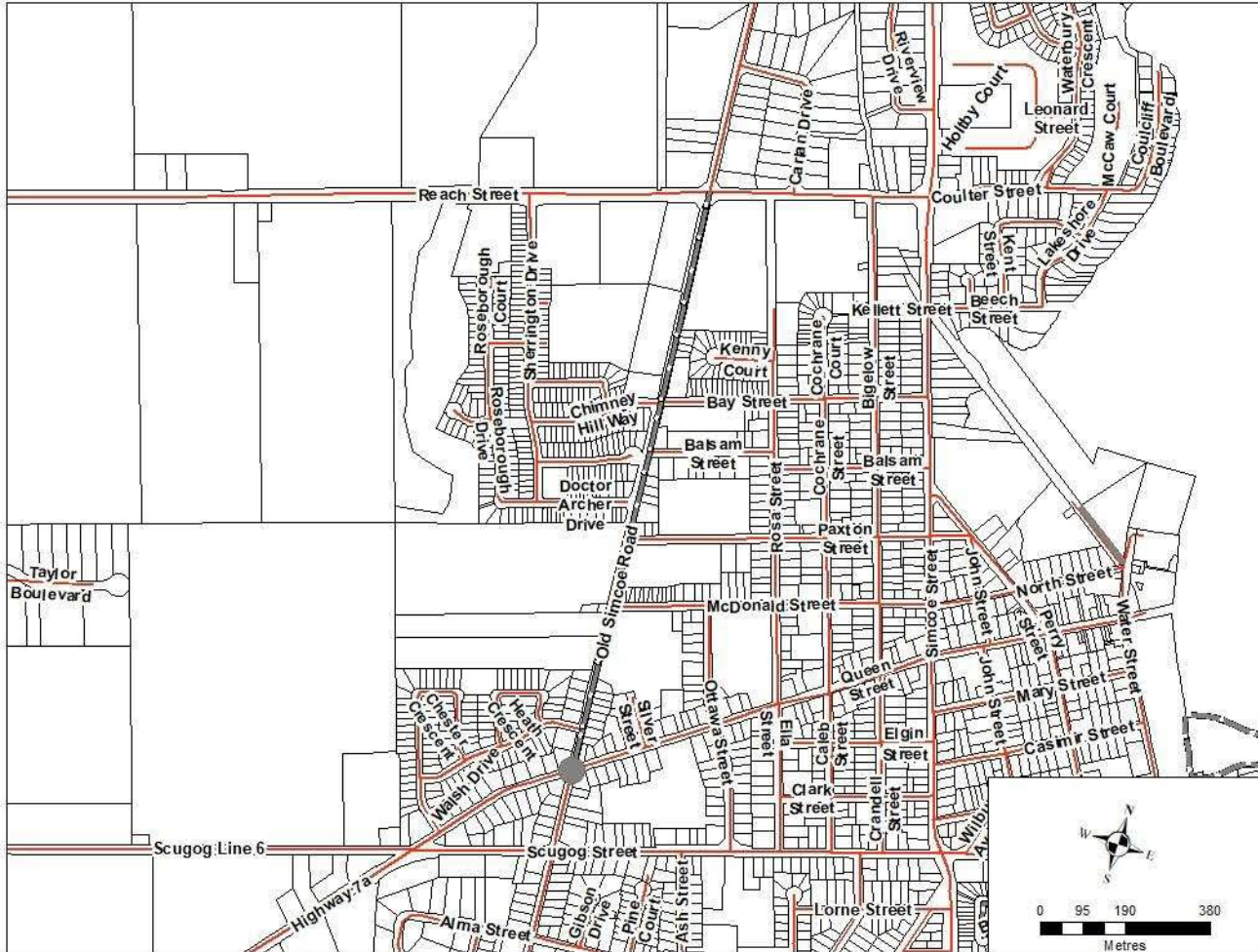
**Budget**

|                           | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure (TCA) | 120,000        | 120,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>120,000</b> | <b>120,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| DC - Engineering          | 60,000         | 60,000         |      |      |      |      |
| Roads Levy Reserve        | 60,000         | 60,000         |      |      |      |      |
| <b>Funding Total</b>      | <b>120,000</b> | <b>120,000</b> |      |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name**      Old Simcoe Rd Rehabilitation - Queen St to Reach St - Design  
**Department**      Public Works and Infrastructure Services  
**Project Manager**    Kevin Arsenault, Manager of Capital Projects  
**Start Year**          2023  
**Project Number**    PUB067

## Gallery



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Active Transportation Improvements - Design  |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2024   |
| <b>Project Number</b>  | PUB068                                       |

**Project Description and Rationale**

The scope of work will include design and tender preparation for the various improvements to the pedestrian network listed below and as identified in the Township's Active Transportation Plan and through the annual sidewalk inspections.

- Beech Street - Sidewalk infill
- Jeffrey Street - Sidewalk grade change, replacement, and drainage improvement by hall and church
- Cragg Rd - New PXO at intersection to park
- Shanly Street - Replace existing walkway beside Bayview Condo
- Caleb Street - Scugog St to Elgin St

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

|                              | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
|------------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>          |               |      |               |      |      |      |
| Capital Expenditure (TCA)    | 40,000        |      | 40,000        |      |      |      |
| <b>Expenditures Total</b>    | <b>40,000</b> |      | <b>40,000</b> |      |      |      |
| <b>Funding</b>               |               |      |               |      |      |      |
| Federal Gas Tax Reserve Fund | 40,000        |      | 40,000        |      |      |      |
| <b>Funding Total</b>         | <b>40,000</b> |      | <b>40,000</b> |      |      |      |



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Active Transportation Improvements - Construction |
| <b>Department</b>      | Public Works and Infrastructure Services          |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects      |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | PUB069  |

**Project Description and Rationale**

The scope of work will include the construction for the various improvements to the pedestrian network listed below and as identified in the Township's Active Transportation Plan and through the annual sidewalk inspections.

- Beech Street - Sidewalk infill
- Jeffrey Street - Sidewalk grade change, replacement, and drainage improvement by hall and church
- Cragg Rd - New PXO at intersection to park
- Shanly Street - Replace existing walkway beside Bayview Condo
- Caleb Street - Scugog St to Elgin St

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

|                              | Total          | 2023 | 2024 | 2025           | 2026 | 2027 |
|------------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>          |                |      |      |                |      |      |
| Capital Expenditure (TCA)    | 300,000        |      |      | 300,000        |      |      |
| <b>Expenditures Total</b>    | <b>300,000</b> |      |      | <b>300,000</b> |      |      |
| <b>Funding</b>               |                |      |      |                |      |      |
| Federal Gas Tax Reserve Fund | 300,000        |      |      | 300,000        |      |      |
| <b>Funding Total</b>         | <b>300,000</b> |      |      | <b>300,000</b> |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Georgian Woods SWM Pond Rehab                |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2024   |
| <b>Project Number</b>  | PUB070                                       |

**Project Description and Rationale**

The scope of work will involve the cleanout and rehabilitation of the Georgian Woods stormwater management pond. The pond was originally constructed in 2000 and is bounded by Mikelen Drive to the north, Brae Valley Drive to the east and Brae Valley Court to the south. Based on the Stormwater Management Pond Inventory and Condition Assessment completed in 2021, the forebays for the pond are full of sediment and phragmites. The forebays are no longer providing any sediment capture for the pond and should be cleaned out. In addition, the outlet water from the facility is laden with sediment and the clearstone around the quality outlet should be removed and replaced.

Stormwater Management (SWM) Facilities are design to mitigate impacts of urban development by providing flooding and erosion control (water quantity control) as well as water quality enhancement (water quality control). The maintenance and rehabilitation of SWM facilities is a critical component of the Township of Scugog's Asset Management Plan. A regular maintenance and capital works program for SWM facilities will improve the effectiveness and extend the overall life expectancy of the facilities.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #5 - Natural Environment: "Protect and enhance our natural environment"

2021 Stormwater Management Pond Inventory and Condition Assessment

|                             | <b>Budget</b>  |      |                |      |      |      |
|-----------------------------|----------------|------|----------------|------|------|------|
|                             | Total          | 2023 | 2024           | 2025 | 2026 | 2027 |
| <b>Expenditures</b>         |                |      |                |      |      |      |
| Capital Expenditure (TCA)   | 250,000        |      | 250,000        |      |      |      |
| <b>Expenditures Total</b>   | <b>250,000</b> |      | <b>250,000</b> |      |      |      |
| <b>Funding</b>              |                |      |                |      |      |      |
| Facility & Building Reserve | 250,000        |      | 250,000        |      |      |      |
| <b>Funding Total</b>        | <b>250,000</b> |      | <b>250,000</b> |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Georgian Woods SWM Pond Rehab  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2024  
**Project Number** PUB070

## Gallery



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Sidewalk Reconstruction - 2023               |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | PUB071                                       |

**Project Description and Rationale**

The scope of work for this project will include replacement of existing sidewalks to same or better standards. Locations will be based on the result of annual sidewalk inspections.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

|                              | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|------------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>          |                |                |      |      |      |      |
| Capital Expenditure (TCA)    | 150,000        | 150,000        |      |      |      |      |
| <b>Expenditures Total</b>    | <b>150,000</b> | <b>150,000</b> |      |      |      |      |
| <b>Funding</b>               |                |                |      |      |      |      |
| Federal Gas Tax Reserve Fund | 150,000        | 150,000        |      |      |      |      |
| <b>Funding Total</b>         | <b>150,000</b> | <b>150,000</b> |      |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Honey Harbour South SWM Pond Design          |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2025   |
| <b>Project Number</b>  | PUB072                                       |

**Project Description and Rationale**

The scope of work will involve the survey, design and tender documents for the cleanout and rehabilitation of the Honey Harbour Estates, south stormwater management pond. The pond was originally constructed in 1994 and is located between Cawkers Cove Road and Lake Scugog. Based on the Stormwater Management Pond Inventory and Condition Assessment completed in 2021, the pond is recommended for cleaning every 11 years and was last cleaned in 2002. In addition, two outlet channels need to be flushed and the outlet pipe is crushed and requires replacement.

Stormwater Management (SWM) Facilities are design to mitigate impacts of urban development by providing flooding and erosion control (water quantity control) as well as water quality enhancement (water quality control). The maintenance and rehabilitation of SWM facilities is a critical component of the Township of Scugog's Asset Management Plan. A regular maintenance and capital works program for SWM facilities will improve the effectiveness and extend the overall life expectancy of the facilities.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #5 - Natural Environment: "Protect and enhance our natural environment"

2021 Stormwater Management Pond Inventory and Condition Assessment

|                               | <b>Budget</b> |      |      |               |      |      |
|-------------------------------|---------------|------|------|---------------|------|------|
|                               | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
| <b>Expenditures</b>           |               |      |      |               |      |      |
| Capital Expenditure (TCA)     | 30,000        |      |      | 30,000        |      |      |
| <b>Expenditures Total</b>     | <b>30,000</b> |      |      | <b>30,000</b> |      |      |
| <b>Funding</b>                |               |      |      |               |      |      |
| Environmental / Solar Reserve | 30,000        |      |      | 30,000        |      |      |
| <b>Funding Total</b>          | <b>30,000</b> |      |      | <b>30,000</b> |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Honey Harbour South SWM Pond Design  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2025  
**Project Number** PUB072

## Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Municipal Structure Inventory and Inspection - 2027 |
| <b>Department</b>      | Public Works and Infrastructure Services            |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects        |
| <b>Start Year</b>      | 2027  |
| <b>Project Number</b>  | PUB073  |

**Project Description and Rationale**

The replacement and rehabilitation of municipal bridges and culverts is a critical component of the Township's infrastructure maintenance program. The bridges and culverts to be replaced and/or reconstructed each year are prioritized based primarily on the Municipal Structure Inspection and Inventory. As well, the study forms an important part of the Township's Asset Management Plan which is now a prerequisite for municipalities seeking funding assistance for capital projects by the Province of Ontario and Federal Government.

The update to the Municipal Structure Inspection and Inventory is legislated by the Ontario Ministry of Transportation and is required every two years to ensure the safety of the public. The work will involve surveying the condition of each structure and providing recommendations for short and long term asset management.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                               | Total         | 2023 | 2024 | 2025 | 2026 | 2027          |
|-------------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>           |               |      |      |      |      |               |
| Capital Expenditure (Non-TCA) | 20,000        |      |      |      |      | 20,000        |
| <b>Expenditures Total</b>     | <b>20,000</b> |      |      |      |      | <b>20,000</b> |
| <b>Funding</b>                |               |      |      |      |      |               |
| Roads Levy Reserve            | 20,000        |      |      |      |      | 20,000        |
| <b>Funding Total</b>          | <b>20,000</b> |      |      |      |      | <b>20,000</b> |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Honey Harbour South SWM Pond Rehab           |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2026   |
| <b>Project Number</b>  | PUB074                                       |

**Project Description and Rationale**

The scope of work will involve the cleanout and rehabilitation of the Honey Harbour Estates, south stormwater management pond. The pond was originally constructed in 1994 and is located between Cawkers Cove Road and Lake Scugog. Based on the Stormwater Management Pond Inventory and Condition Assessment completed in 2021, the pond is recommended for cleaning every 11 years and was last cleaned in 2002. In addition, two outlet channels need to be flushed and the outlet pipe is crushed and requires replacement.

Stormwater Management (SWM) Facilities are design to mitigate impacts of urban development by providing flooding and erosion control (water quantity control) as well as water quality enhancement (water quality control). The maintenance and rehabilitation of SWM facilities is a critical component of the Township of Scugog's Asset Management Plan. A regular maintenance and capital works program for SWM facilities will improve the effectiveness and extend the overall life expectancy of the facilities.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #5 - Natural Environment: "Protect and enhance our natural environment"

2021 Stormwater Management Pond Inventory and Condition Assessment

**Budget**

|                             | Total          | 2023 | 2024 | 2025 | 2026           | 2027 |
|-----------------------------|----------------|------|------|------|----------------|------|
| <b>Expenditures</b>         |                |      |      |      |                |      |
| Capital Expenditure (TCA)   | 180,000        |      |      |      | 180,000        |      |
| <b>Expenditures Total</b>   | <b>180,000</b> |      |      |      | <b>180,000</b> |      |
| <b>Funding</b>              |                |      |      |      |                |      |
| Facility & Building Reserve | 180,000        |      |      |      | 180,000        |      |
| <b>Funding Total</b>        | <b>180,000</b> |      |      |      | <b>180,000</b> |      |



# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Honey Harbour South SWM Pond Rehab  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2026  
**Project Number** PUB074

## Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Baagwating SWM Pond Design                   |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2027   |
| <b>Project Number</b>  | PUB075                                       |

**Project Description and Rationale**

The scope of work will involve the survey, design and tender documents for the cleanout and rehabilitation of the Baagwating Park stormwater management pond. The pond was originally constructed in 2003 and is located at the northeast corner of Water Street and Curts Street and outlets to Lake Scugog. The pond was cleaned out in 2007 and partially cleaned out again in 2013. Based on the Stormwater Management Pond Inventory and Condition Assessment completed in 2021, the pond is recommended for cleaning every 11 years. As well, vegetation needs to be cleared and repairs made to the headwall.

Stormwater Management (SWM) Facilities are design to mitigate impacts of urban development by providing flooding and erosion control (water quantity control) as well as water quality enhancement (water quality control). The maintenance and rehabilitation of SWM facilities is a critical component of the Township of Scugog's Asset Management Plan. A regular maintenance and capital works program for SWM facilities will improve the effectiveness and extend the overall life expectancy of the facilities.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #5 - Natural Environment: "Protect and enhance our natural environment"

2021 Stormwater Management Pond Inventory and Condition Assessment

**Budget**

|                               | Total         | 2023 | 2024 | 2025 | 2026 | 2027          |
|-------------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>           |               |      |      |      |      |               |
| Capital Expenditure (TCA)     | 30,000        |      |      |      |      | 30,000        |
| <b>Expenditures Total</b>     | <b>30,000</b> |      |      |      |      | <b>30,000</b> |
| <b>Funding</b>                |               |      |      |      |      |               |
| Environmental / Solar Reserve | 30,000        |      |      |      |      | 30,000        |
| <b>Funding Total</b>          | <b>30,000</b> |      |      |      |      | <b>30,000</b> |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Baagwating SWM Pond Design  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2027  
**Project Number** PUB075

## Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Bike Route Signage - Design                  |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2026   |
| <b>Project Number</b>  | PUB076                                       |

**Project Description and Rationale**

The Township of Scugog’s Active Transportation and Transportation Master Plan identified the need to install pavement markings and bike route signage on cycling routes identified in the plan.

In June 2021, Council endorsed the plans recommendations including the works outlined above.

The scope of work for this project will involve retaining a consultant to determine sign and pavement marking requirements and preparing the tender.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities"

Township of Scugog Asset Management Plan

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

|                              | Total         | 2023 | 2024 | 2025 | 2026          | 2027 |
|------------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>          |               |      |      |      |               |      |
| Capital Expenditure (TCA)    | 50,000        |      |      |      | 50,000        |      |
| <b>Expenditures Total</b>    | <b>50,000</b> |      |      |      | <b>50,000</b> |      |
| <b>Funding</b>               |               |      |      |      |               |      |
| Federal Gas Tax Reserve Fund | 50,000        |      |      |      | 50,000        |      |
| <b>Funding Total</b>         | <b>50,000</b> |      |      |      | <b>50,000</b> |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Smart Centres SWM Pond Design                |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2026   |
| <b>Project Number</b>  | PUB077                                       |

**Project Description and Rationale**

The scope of work will involve the survey, design and tender documents for the cleanout and rehabilitation of the Smart Centre stormwater management pond. The pond was originally constructed in 2009 and is located south of Highway 7A, south of the new Taylor Ford dealership, currently under construction. Based on the Stormwater Management Pond Inventory and Condition Assessment completed in 2021, it is recommended that this pond be cleaned out every 8 years. As well, the inlet grate requires repair.

Stormwater Management (SWM) Facilities are design to mitigate impacts of urban development by providing flooding and erosion control (water quantity control) as well as water quality enhancement (water quality control). The maintenance and rehabilitation of SWM facilities is a critical component of the Township of Scugog's Asset Management Plan. A regular maintenance and capital works program for SWM facilities will improve the effectiveness of the facilities and extend the overall life expectancy of the facilities.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #5 - Natural Environment: "Protect and enhance our natural environment"

2021 Stormwater Management Pond Inventory and Condition Assessment

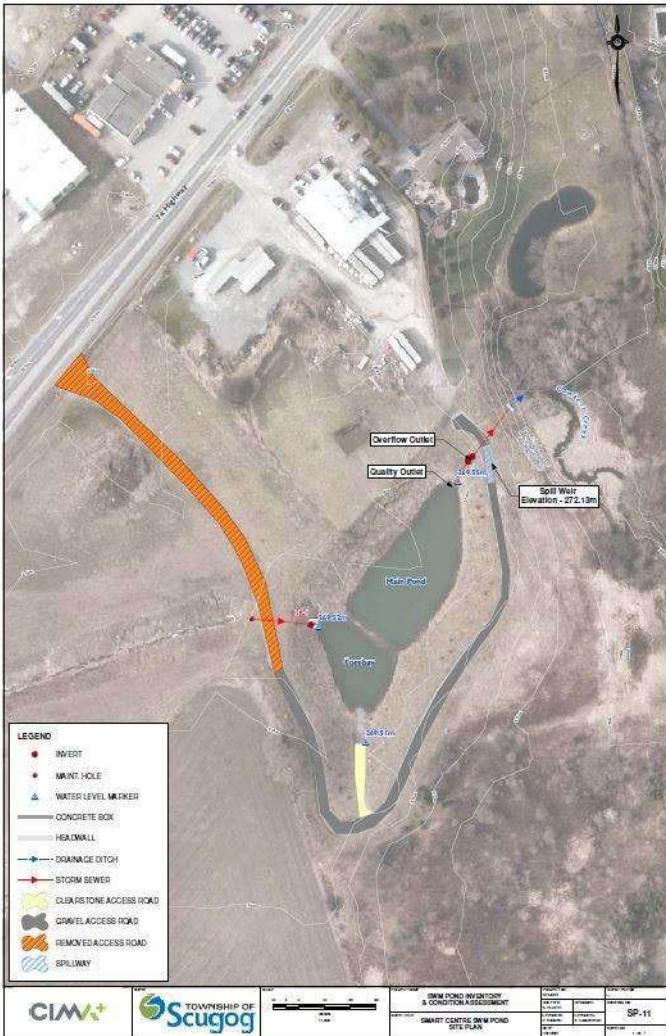
**Budget**

|                               | Total         | 2023 | 2024 | 2025 | 2026          | 2027 |
|-------------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>           |               |      |      |      |               |      |
| Capital Expenditure (TCA)     | 30,000        |      |      |      | 30,000        |      |
| <b>Expenditures Total</b>     | <b>30,000</b> |      |      |      | <b>30,000</b> |      |
| <b>Funding</b>                |               |      |      |      |               |      |
| Environmental / Solar Reserve | 30,000        |      |      |      | 30,000        |      |
| <b>Funding Total</b>          | <b>30,000</b> |      |      |      | <b>30,000</b> |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Smart Centres SWM Pond Design  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2026  
**Project Number** PUB077

## Gallery



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | SWM Pond Employment Area - Construction      |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2026   |
| <b>Project Number</b>  | PUB078                                       |

**Project Description and Rationale**

The Nonquon River Subwatershed Study and Nonquon Industrial Tributary Area Master Drainage Plan (MDP) includes a conceptual design for a centralized stormwater management facility, located adjacent to the Township Works Yard at 1350 Reach Street in Port Perry. In 2017, Chisholm, Fleming and Associates completed a Stormwater Pond Preliminary Design for this facility. The proposed Stormwater Management Facility (SWMF) will be located immediately south of Regional Road 8 (Reach Street) between the existing Northport and Reach Subdivisions. The facility will implement a modified on-line pond with a by-pass channel to allow for continuous baseflow for the passage of identified fish species between the designated Provincially Significant Wetland (downstream of Reach Street) and one of the tributaries upstream of the proposed SWMF.

The SWMF will provide stormwater quantity and quality control for the Northport and Reach Subdivisions and stormwater quality control for a portion of the lands in the Mitchell Subdivision. The facility is funded through Development Charges, historic developer contributions and the municipal projects reserve.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #5 - Natural Environment: "Protect and enhance our natural environment"

Township of Scugog, Development Charges Background Study, 2019, Item 6.3.2

Stormwater Management Facility 110, Preliminary Design Report, Township of Scugog, 2017

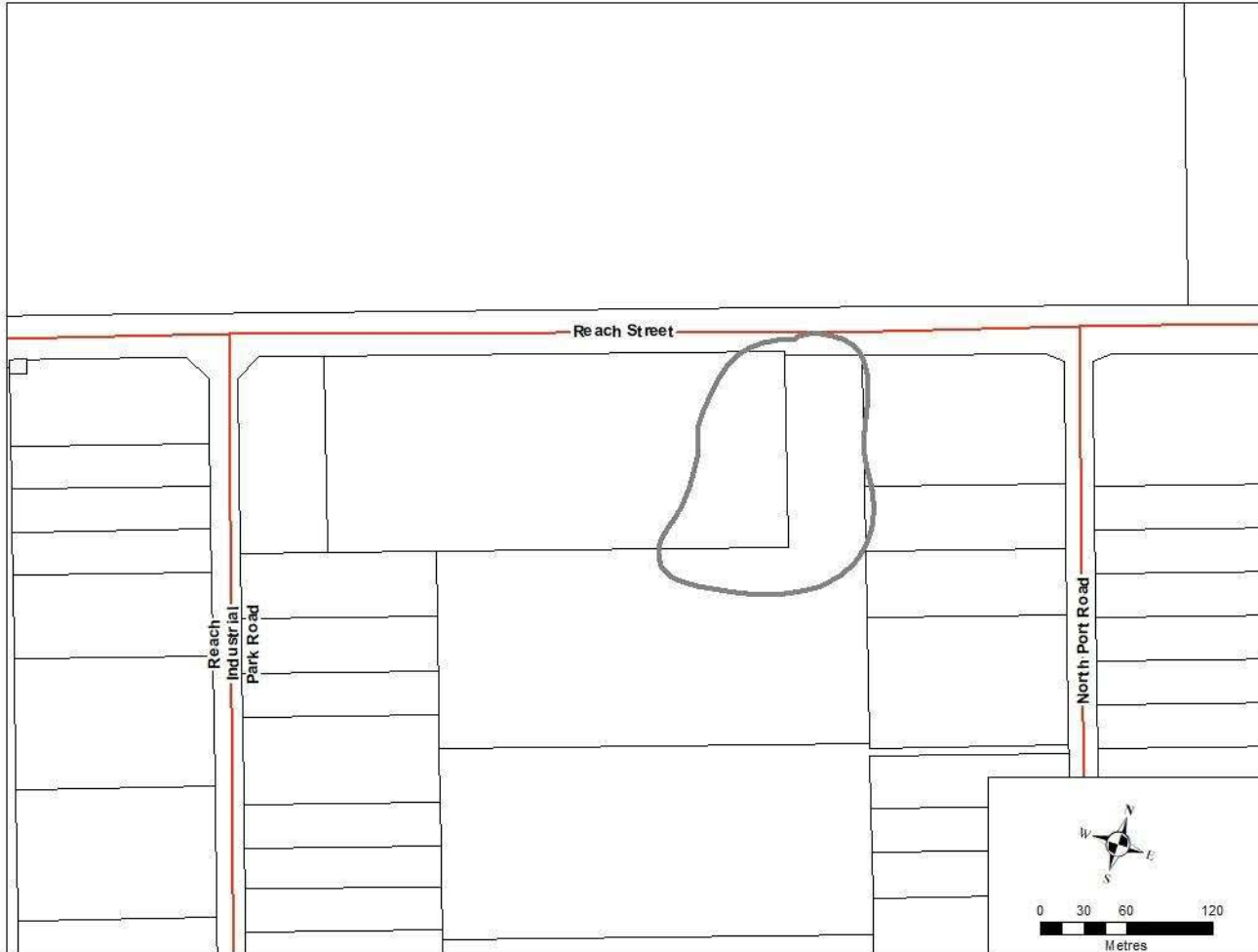
|                            | <b>Budget</b>    |      |      |      |                  |      |
|----------------------------|------------------|------|------|------|------------------|------|
|                            | Total            | 2023 | 2024 | 2025 | 2026             | 2027 |
| <b>Expenditures</b>        |                  |      |      |      |                  |      |
| Capital Expenditure (TCA)  | 1,700,000        |      |      |      | 1,700,000        |      |
| <b>Expenditures Total</b>  | <b>1,700,000</b> |      |      |      | <b>1,700,000</b> |      |
| <b>Funding</b>             |                  |      |      |      |                  |      |
| Municipal Projects Reserve | 410,400          |      |      |      | 410,400          |      |
| DC - Engineering           | 1,231,100        |      |      |      | 1,231,100        |      |
| Contribution from Others   | 58,500           |      |      |      | 58,500           |      |
| <b>Funding Total</b>       | <b>1,700,000</b> |      |      |      | <b>1,700,000</b> |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** SWM Pond Employment Area - Construction  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2026  
**Project Number** PUB078

### Gallery





**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Smart Centres SWM Pond Rehab                 |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2027   |
| <b>Project Number</b>  | PUB079                                       |

**Project Description and Rationale**

The scope of work will involve the cleanout and rehabilitation of the Smart Centre stormwater management pond. The pond was originally constructed in 2009 and is located south of Highway 7A, south of the new Taylor Ford dealership, currently under construction. Based on the Stormwater Management Pond Inventory and Condition Assessment completed in 2021, it is recommended that this pond be cleaned out every 8 years. As well, the inlet grate requires repair.

Stormwater Management (SWM) Facilities are design to mitigate impacts of urban development by providing flooding and erosion control (water quantity control) as well as water quality enhancement (water quality control). The maintenance and rehabilitation of SWM facilities is a critical component of the Township of Scugog's Asset Management Plan. A regular maintenance and capital works program for SWM facilities will improve the effectiveness and extend the overall life expectancy of the facilities.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #5 - Natural Environment: "Protect and enhance our natural environment"

2021 Stormwater Management Pond Inventory and Condition Assessment

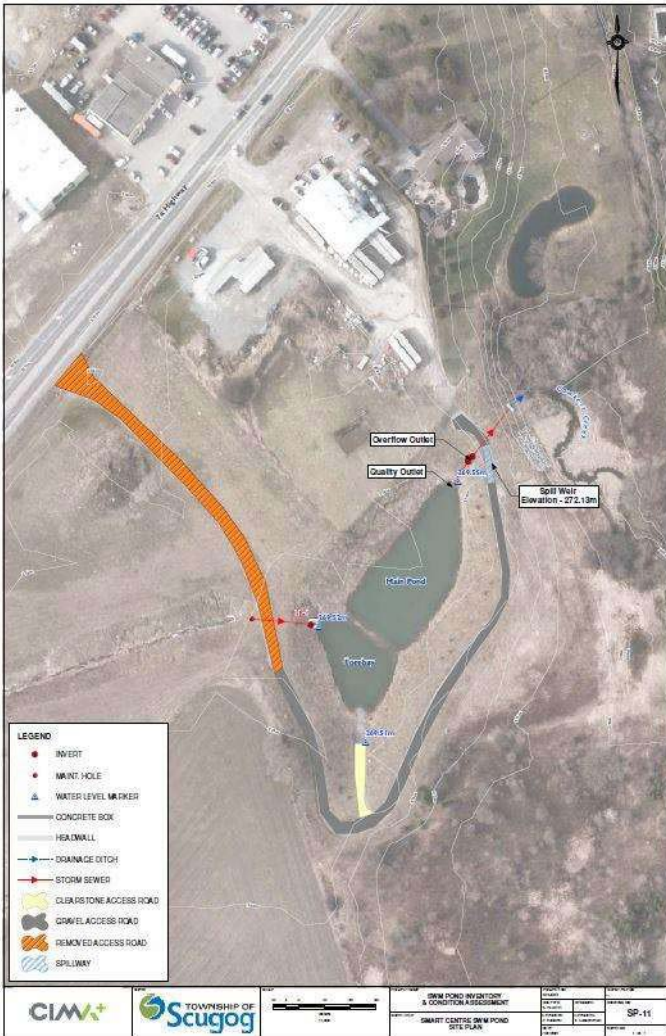
**Budget**

|                             | Total          | 2023 | 2024 | 2025 | 2026 | 2027           |
|-----------------------------|----------------|------|------|------|------|----------------|
| <b>Expenditures</b>         |                |      |      |      |      |                |
| Capital Expenditure (TCA)   | 500,000        |      |      |      |      | 500,000        |
| <b>Expenditures Total</b>   | <b>500,000</b> |      |      |      |      | <b>500,000</b> |
| <b>Funding</b>              |                |      |      |      |      |                |
| Facility & Building Reserve | 500,000        |      |      |      |      | 500,000        |
| <b>Funding Total</b>        | <b>500,000</b> |      |      |      |      | <b>500,000</b> |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Smart Centres SWM Pond Rehab  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2027  
**Project Number** PUB079

## Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | New Generators for Public Works Depots   |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2023                                     |
| <b>Project Number</b>  | PUB082                                   |

**Project Description and Rationale**

The scope of work includes the installation of two new generators for the Port Perry and Blackstock Public Works Depots. The generators will assist the department with continuing service delivery during power failures. The generators will provide power to both facilities in order to provide lights, running water, and use of equipment. Most importantly the generators will run the Townships fuel tanks which is used to supply fuel to all the Townships equipment including Fire and Emergency services.

**Reference:**

Strategic Direction #1 - Roads and Municipal Infrastructure: "leverage and improve transportation, infrastructure and facilities."

Strategic Direction #4 - Municipal Services: "Provide services that are efficient and effective".

|                             |                           | <b>Budget</b> |               |             |             |             |             |
|-----------------------------|---------------------------|---------------|---------------|-------------|-------------|-------------|-------------|
|                             |                           | <b>Total</b>  | <b>2023</b>   | <b>2024</b> | <b>2025</b> | <b>2026</b> | <b>2027</b> |
| <b>Expenditures</b>         |                           |               |               |             |             |             |             |
| Capital Expenditure (TCA)   |                           | 60,000        | 60,000        |             |             |             |             |
|                             | <b>Expenditures Total</b> | <b>60,000</b> | <b>60,000</b> |             |             |             |             |
| <b>Funding</b>              |                           |               |               |             |             |             |             |
| Facility & Building Reserve |                           | 60,000        | 60,000        |             |             |             |             |
|                             | <b>Funding Total</b>      | <b>60,000</b> | <b>60,000</b> |             |             |             |             |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Gravel Roads Resurfacing - 2026          |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2026                                     |
| <b>Project Number</b>  | PUB083                                   |

**Project Description and Rationale**

The scope of work for this project will include the addition of a new granular surface to existing gravel roads. Roads will be determined from an updated State Of The Infrastructure report scheduled for 2024.

The resurfacing of municipal gravel roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes and synergies with works by others.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                           | Total            | 2023 | 2024 | 2025 | 2026             | 2027 |
|---------------------------|------------------|------|------|------|------------------|------|
| <b>Expenditures</b>       |                  |      |      |      |                  |      |
| Capital Expenditure (TCA) | 1,000,000        |      |      |      | 1,000,000        |      |
| <b>Expenditures Total</b> | <b>1,000,000</b> |      |      |      | <b>1,000,000</b> |      |
| <b>Funding</b>            |                  |      |      |      |                  |      |
| Roads Levy Reserve        | 1,000,000        |      |      |      | 1,000,000        |      |
| <b>Funding Total</b>      | <b>1,000,000</b> |      |      |      | <b>1,000,000</b> |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | New Hotbox Patcher                       |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2023                                     |
| <b>Project Number</b>  | PUB084                                   |

**Project Description and Rationale**

The hot box patchers will be used for pothole patching, base repairs/culverts/road cut repairs and localized resurfacing. The new hot box patcher will be used to ensure the same level of service throughout the Township. The purchase of the hot box patcher will reduce the number of times required to repair the same pothole thereby reducing labour costs and reduce material usage.

**Reference:**

Strategic Direction #1, Roads & Other Infrastructure: to “Grow Township financial reserves and access senior government funding in order to effectively build and maintain municipal infrastructure and capital assets.”

Core Services and Efficiency Review - Road Patching Practices, 2017

**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 60,000        | 60,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>60,000</b> | <b>60,000</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| Self-Insurance Loss Reserve | 60,000        | 60,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>60,000</b> | <b>60,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

**Project Name**      New Hotbox Patcher  
**Department**      Public Works and Infrastructure Services  
**Project Manager**   Robert Frasca, Manager of Public Works  
**Start Year**          2023  
**Project Number**    PUB084

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | River St Rehabilitation - Nonquon Bridge N to Simcoe St - Design |
| <b>Department</b>      | Public Works and Infrastructure Services                         |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects                     |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | PUB085   |

**Project Description and Rationale**

The scope of work will include the design, tender preparation, contract administration and inspection for the rehabilitation of River Street between Simcoe Street and the Nonquon River Bridge. The rehabilitation will include the grinding of the top layer of asphalt, grinding and removal of the base layer of asphalt in select locations, curb repairs, catch basin and manhole resets, and asphalt repaving .

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

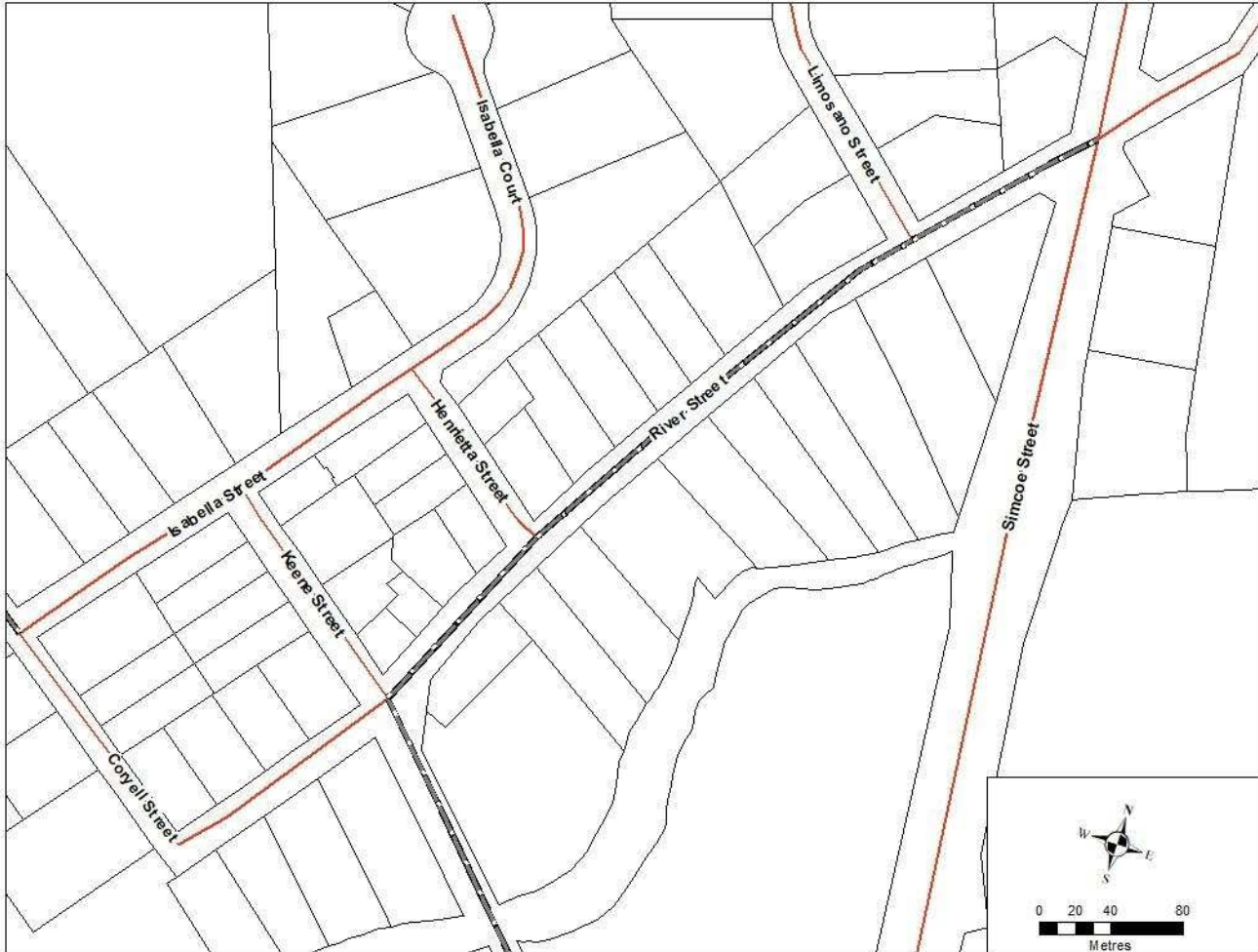
|                              | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|------------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>          |               |               |      |      |      |      |
| Capital Expenditure (TCA)    | 45,000        | 45,000        |      |      |      |      |
| <b>Expenditures Total</b>    | <b>45,000</b> | <b>45,000</b> |      |      |      |      |
| <b>Funding</b>               |               |               |      |      |      |      |
| Federal Gas Tax Reserve Fund | 45,000        | 45,000        |      |      |      |      |
| <b>Funding Total</b>         | <b>45,000</b> | <b>45,000</b> |      |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** River St Rehabilitation - Nonquon Bridge N to Simcoe St - Design  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2023  
**Project Number** PUB085

### Gallery





**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Gateway Digital Sign                              |
| <b>Department</b>      | Public Works and Infrastructure Services          |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | PUB086  |

**Project Description and Rationale**

In 2021, Council approved the Tourism Wayfinding Plan. One of the key recommendations of the plan is a Signature Digital Gateway sign to be located on Highway 7A, east of Water Street.

This signature, gateway sign communicates a community welcome and invitation to visitors as they approach the largest, economic district within the Township, Port Perry. Using digital sign technology provides the versatility to promote events, offer information and broadcast safety notices to visitors in an environmentally and inclusive channel. Information is planned to include:

- Township run public events/festivals (Canada Day, Dog Days of Summer, Canoe the Nonquon, etc.)
- Fee for use to Chamber, BIA and other third parties that would like to promote local events (Santa Claus Parade, Candlelight walk, Fishing Derbies or Tourist events etc.)
- Township recreation/program registration information
- Facility and/or Road Closures
- Service Interruption
- Emergency Management messaging

**Reference:**

Strategic Direction #3 - Economic Development and Tourism to "Create, Grow and Attract Employment Opportunities"

Strategic Direction #4 - Municipal Services to "Provide services that are efficient and effective"

|                            | <b>Budget</b>  |      |      |                |      |      |
|----------------------------|----------------|------|------|----------------|------|------|
|                            | Total          | 2023 | 2024 | 2025           | 2026 | 2027 |
| <b>Expenditures</b>        |                |      |      |                |      |      |
| Capital Expenditure (TCA)  | 100,000        |      |      | 100,000        |      |      |
| <b>Expenditures Total</b>  | <b>100,000</b> |      |      | <b>100,000</b> |      |      |
| <b>Funding</b>             |                |      |      |                |      |      |
| Municipal Projects Reserve | 100,000        |      |      | 100,000        |      |      |
| <b>Funding Total</b>       | <b>100,000</b> |      |      | <b>100,000</b> |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Implementation of Wayfinding Signs - Phase 2      |
| <b>Department</b>      | Public Works and Infrastructure Services          |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2024  |
| <b>Project Number</b>  | PUB087  |

**Project Description and Rationale**

The scope of work involves Phase 2 of the implementation of the Tourism Wayfinding Strategy; Downtown directional signage major. The Tourism Wayfinding Strategy has been identified as one of the key action items in the Council adopted 2018 Scugog Community Tourism Plan. The Township is partnering with Central Counties Tourism to facilitate sessions with our Wayfinding Working Group to complete an analysis of the current signage and traffic patterns and to consider key trip motivators, such as attractions, shopping districts, cultural and natural assets and agri-culinary offerings.

The transient visitor will typically only stop to fulfill a specific need. Common needs include: fuel, food, bathroom break, gifts. They travel on major thoroughfares. They will be motivated to leave the main routes if they believe their needs will be met.

**Objectives:**

- Provide wayfinding signage to increase the number of visitors to key attractions and tourism businesses in the Township;
- Boost the local economy by providing signage to increase spending
- Enhance the overall image of Scugog as a destination;
- Enhance the overall awareness of the destination; and
- Create a sense of community and connectivity throughout the destination

Central Counties has a partnership fund that supports 1) design, 2) fabrication and 3) installation of wayfinding signage at a rate of 2 to 1.

**Reference:**

Strategic Direction #3 - Economic Development & Tourism to "Create, grow and attract employment opportunities".

|                               | <b>Budget</b> |      |               |      |      |      |
|-------------------------------|---------------|------|---------------|------|------|------|
|                               | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
| <b>Expenditures</b>           |               |      |               |      |      |      |
| Capital Expenditure (Non-TCA) | 45,000        |      | 45,000        |      |      |      |
| <b>Expenditures Total</b>     | <b>45,000</b> |      | <b>45,000</b> |      |      |      |
| <b>Funding</b>                |               |      |               |      |      |      |
| Municipal Projects Reserve    | 30,000        |      | 30,000        |      |      |      |
| Contribution from Others      | 15,000        |      | 15,000        |      |      |      |
| <b>Funding Total</b>          | <b>45,000</b> |      | <b>45,000</b> |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Bridge No. 11 (Cadmus) Replacement - Design  |
| <b>Department</b>      | Public Works and Infrastructure Services     |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | PUB088                                       |

**Project Description and Rationale**

The scope of work for this project involves a Schedule B Municipal Class Environmental Assessment and detailed design of Bridge No. 11 on Edgerton Road, located 200 metres west of Cartwright East Quarter Line in Cadmus. Replacement is planned for 2026. The bridge currently has a weight restriction based on a load capacity evaluation completed in 2021. It is expected that if nothing is done, the bridge will continue to deteriorate and will eventually be closed.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

Township of Scugog 2021 Structure Inventory and Inspection

Edgerton Road Bridge Load Evaluation by Planmac Engineering Inc., July 2021

**Budget**

|                           | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure (TCA) | 150,000        | 150,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>150,000</b> | <b>150,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| Roads Levy Reserve        | 150,000        | 150,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>150,000</b> | <b>150,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Bridge No. 11 (Cadmus) Replacement - Design  
**Department** Public Works and Infrastructure Services  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2023  
**Project Number** PUB088

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Fire Halls - Building Condition Assessments       |
| <b>Department</b>      | Public Works and Infrastructure Services          |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | PUB089  |

**Project Description and Rationale**

The scope of work includes Building Condition Assessments (BCAs) for the Port Perry and Caesarea Firehalls. The assessments will include architectural, structural, mechanical and electrical evaluation and recommendations for the building. The studies will be used to inform the Township's Asset Management Plan to understand the physical condition of the facility and anticipated maintenance and/or replacement requirements for the future.

**Reference:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
|-----------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>         |               |      |      |               |      |      |
| Capital Expenditure (TCA)   | 40,000        |      |      | 40,000        |      |      |
| <b>Expenditures Total</b>   | <b>40,000</b> |      |      | <b>40,000</b> |      |      |
| <b>Funding</b>              |               |      |      |               |      |      |
| Facility & Building Reserve | 40,000        |      |      | 40,000        |      |      |
| <b>Funding Total</b>        | <b>40,000</b> |      |      | <b>40,000</b> |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Fire Halls - Building Condition Assessments  
**Department** Public Works and Infrastructure Services  
**Project Manager** Carol Coleman, Director of Public Works and Infr.  
**Start Year** 2025  
**Project Number** PUB089

**Gallery**



# Parks

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Playground Replacement - Herbert A. Bruce Park    |
| <b>Department</b>      | Community Services - Parks                        |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2024  |
| <b>Project Number</b>  | PAR001  |

**Project Description and Rationale**

The new playground apparatus will replace the existing playground equipment installed in 2001 in Herbert A. Bruce Park located on Greenway Boulevard in Port Perry. The existing playground equipment has evidence of delamination of plastic from the steel and corrosion. The replacement playground apparatus will be for ages 5-12 years old and consist of multiple slides and climbers.

The Township has a current inventory of 16 playgrounds and it is recommended that one playground is replaced each year.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure: "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #4, Municipal Service: "Provide services that are efficient and effective"

**Budget**

|                           | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
|---------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure (TCA) | 75,000        |      | 75,000        |      |      |      |
| <b>Expenditures Total</b> | <b>75,000</b> |      | <b>75,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Parks Reserve             | 75,000        |      | 75,000        |      |      |      |
| <b>Funding Total</b>      | <b>75,000</b> |      | <b>75,000</b> |      |      |      |



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name**      Playground Replacement - Herbert A. Bruce Park  
**Department**      Community Services - Parks  
**Project Manager**    Carol Coleman, Director of Public Works and Infr.  
**Start Year**          2024  
**Project Number**    PAR001

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Playground Replacement - Cartwright Fields        |
| <b>Department</b>      | Community Services - Parks                        |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2027  |
| <b>Project Number</b>  | PAR002  |

**Project Description and Rationale**

The new playground apparatus will replace the existing playground equipment installed in 2004 in Cartwright Fields located on Highway 7A in Nestleton. The existing playground equipment has evidence of delamination of plastic from the steel and corrosion. The replacement playground apparatus will be for ages 5-12 years old and consist of multiple slides and climbers.

The Township has a current inventory of 16 playgrounds and it is recommended that one playground is replaced each year.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure : "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #4, Municipal Service: "Provide services that are efficient and effective"

**Budget**

|                           | Total          | 2023 | 2024 | 2025 | 2026 | 2027           |
|---------------------------|----------------|------|------|------|------|----------------|
| <b>Expenditures</b>       |                |      |      |      |      |                |
| Capital Expenditure (TCA) | 125,000        |      |      |      |      | 125,000        |
| <b>Expenditures Total</b> | <b>125,000</b> |      |      |      |      | <b>125,000</b> |
| <b>Funding</b>            |                |      |      |      |      |                |
| Parks Reserve             | 125,000        |      |      |      |      | 125,000        |
| <b>Funding Total</b>      | <b>125,000</b> |      |      |      |      | <b>125,000</b> |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name**      Playground Replacement - Cartwright Fields  
**Department**      Community Services - Parks  
**Project Manager**    Carol Coleman, Director of Public Works and Infr.  
**Start Year**          2027  
**Project Number**    PAR002

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Playground Replacement - Roy E. Carter Park       |
| <b>Department</b>      | Community Services - Parks                        |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | PAR003  |

**Project Description and Rationale**

The new playground apparatus will replace the existing playground equipment installed in 2000 in Roy E. Carter Park located on Crestview Avenue in Blackstock. The existing playground equipment has evidence of delamination of plastic from the steel and corrosion. The replacement playground apparatus will be for ages 5-12 years old and consist of multiple slides and climbers.

The Township has a current inventory of 16 playgrounds and it is recommended that one playground is replaced each year.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure: "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #4 - Municipal Service: "Provide services that are efficient and effective"

**Budget**

|                           | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|---------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure (TCA) | 75,000        | 75,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>75,000</b> | <b>75,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Parks Reserve             | 75,000        | 75,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>75,000</b> | <b>75,000</b> |      |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Playground Replacement - Roy E. Carter Park  
**Department** Community Services - Parks  
**Project Manager** Carol Coleman, Director of Public Works and Infr.  
**Start Year** 2023  
**Project Number** PAR003

### Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Palmer Park Splashpad - Design                    |
| <b>Department</b>      | Community Services - Parks                        |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | PAR004  |

**Project Description and Rationale**

The scope or work for this project includes the design to replace the splash pad in Palmer Park which is highly used and a popular feature of the park. The existing water features and concrete surface are in need of repair and/ replacement. A partial resurfacing was completed in 2022 to remove tripping hazards, however a full resurfacing is fairly costly. In addition, during the public consultation for the replacement of the playground equipment in Palmer Park, one of the most frequent requests was to replace the splash pad as well. It is now recommended that the entire splash pad be replaced.

The 2019 Development Charge Study includes the decommissioning, replacement and expansion of the splash pad with 50% funding from Development Charges. Staff will seek grant opportunities for part or all of the Township's portion of the construction cost.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure : "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #4, Municipal Services: "Provide services that are efficient and effective"

Township of Scugog, Development Charges Background Study, 2019,Appendix B-3, Item 3.2.6

Port Perry Waterfront Action Plan

**Budget**

|                           | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|---------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure (TCA) | 40,000        | 40,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>40,000</b> | <b>40,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| DC - Parks & Recreation   | 18,000        | 18,000        |      |      |      |      |
| Parks Reserve             | 22,000        | 22,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>40,000</b> | <b>40,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

**Project Name** Palmer Park Splashpad - Design  
**Department** Community Services - Parks  
**Project Manager** Carol Coleman, Director of Public Works and Infr.  
**Start Year** 2023  
**Project Number** PAR004

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Playground Replacement - View Lake Park           |
| <b>Department</b>      | Community Services - Parks                        |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | PAR005  |

**Project Description and Rationale**

The new playground apparatus will replace the existing playground equipment that was installed in 2001 in the View Lake Park located on Cartwright Manvers Boundary Road. The existing playground equipment has evidence of delamination of plastic from the steel and corrosion. The replacement playground apparatus will be for ages 5-12 years old and consist of multiple slides and climbers.

The Township has a current inventory of 16 playgrounds and it is recommended that one playground is replaced each year.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure: "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #4 - Municipal Services: "Provide services that are efficient and effective"

**Budget**

|                           | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
|---------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure (TCA) | 75,000        |      |      | 75,000        |      |      |
| <b>Expenditures Total</b> | <b>75,000</b> |      |      | <b>75,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| Parks Reserve             | 75,000        |      |      | 75,000        |      |      |
| <b>Funding Total</b>      | <b>75,000</b> |      |      | <b>75,000</b> |      |      |

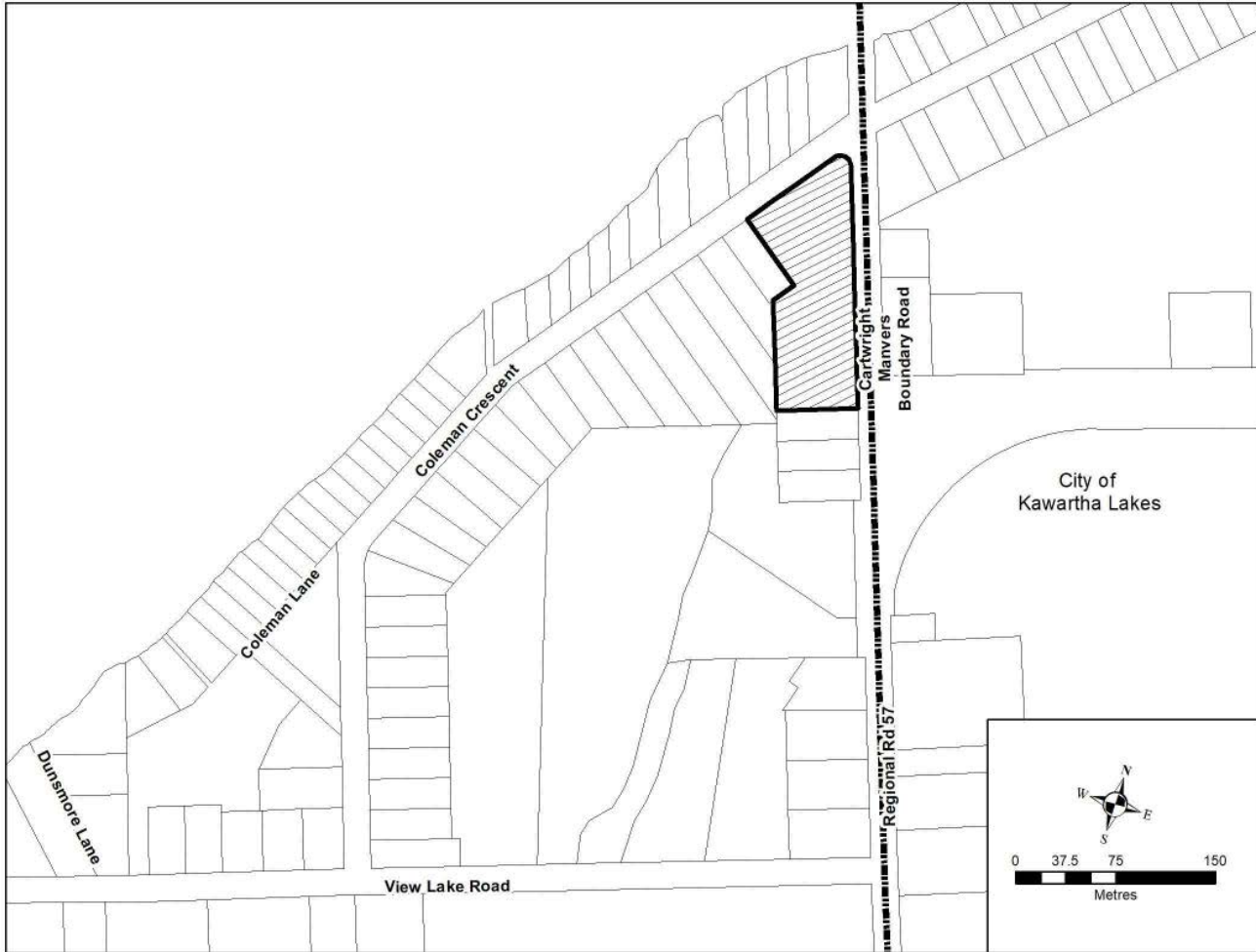


# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Playground Replacement - View Lake Park  
**Department** Community Services - Parks  
**Project Manager** Carol Coleman, Director of Public Works and Infr.  
**Start Year** 2025  
**Project Number** PAR005

### Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Castle Harbour Waterfront Trail - Design and Construction |
| <b>Department</b>      | Community Services - Parks                                |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr.         |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | PAR006  |

**Project Description and Rationale**

The scope of work includes the design and construction of a section of the waterfront trail within the Castle Harbour subdivision. The trail would be located between the proposed new development by Lalu Peninsula Inc. and Island View Court. The total greenspace available is 5.3 ha (13 acres).

A draft concept plan for a park at this location was prepared in 2013, however, sufficient funding was not available at that time to proceed with the construction. It is planned to reduce the scope of the project to meet funding availability and the preliminary concept is to include a trail system, naturalized areas, waterfront viewing/resting areas. A full public consultation will be conducted during the design process and other elements may be considered. Design is planned for 2025 and construction in 2027 but timing may change depending on when the adjacent subdivision proceeds.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective"

Township of Scugog, Development Charges Background Study, 2019, Appendix B-3, Item 3.2.7.

**Budget**

|                           | Total          | 2023 | 2024 | 2025          | 2026 | 2027           |
|---------------------------|----------------|------|------|---------------|------|----------------|
| <b>Expenditures</b>       |                |      |      |               |      |                |
| Capital Expenditure (TCA) | 440,000        |      |      | 40,000        |      | 400,000        |
| <b>Expenditures Total</b> | <b>440,000</b> |      |      | <b>40,000</b> |      | <b>400,000</b> |
| <b>Funding</b>            |                |      |      |               |      |                |
| DC - Parks & Recreation   | 396,000        |      |      | 36,000        |      | 360,000        |
| Parks Reserve             | 44,000         |      |      | 4,000         |      | 40,000         |
| <b>Funding Total</b>      | <b>440,000</b> |      |      | <b>40,000</b> |      | <b>400,000</b> |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Castle Harbour Waterfront Trail - Design and Construction  
**Department** Community Services - Parks  
**Project Manager** Carol Coleman, Director of Public Works and Infr.  
**Start Year** 2025  
**Project Number** PAR006

## Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Palmer Park Splashpad - Construction              |
| <b>Department</b>      | Community Services - Parks                        |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2024  |
| <b>Project Number</b>  | PAR007  |

**Project Description and Rationale**

The scope or work for this project includes the construction to replace the splash pad in Palmer Park which is highly used and a popular feature of the park. The existing water features and concrete surface are in need of repair and replacement. A partial resurfacing was completed in 2022 to remove tripping hazards, however a full resurfacing is fairly costly. In addition, during the public consultation for the replacement of the playground equipment in Palmer Park, one of the most frequent requests was to replace the splash pad as well. It is now recommended that the entire splash pad be replaced.

The 2019 Development Charge Study includes the decommissioning, replacement and expansion of the splash pad with 50% funding from Development Charges. Staff will seek grant opportunities for part or all of the Township's portion of the cost.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure : "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #4, Municipal Services: "Provide services that are efficient and effective"

Township of Scugog, Development Charges Background Study, 2019, Appendix B-3, Item 3.2.6

Port Perry Waterfront Action Plan

**Budget**

|                             | Total          | 2023 | 2024           | 2025 | 2026 | 2027 |
|-----------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>         |                |      |                |      |      |      |
| Capital Expenditure (TCA)   | 560,000        |      | 560,000        |      |      |      |
| <b>Expenditures Total</b>   | <b>560,000</b> |      | <b>560,000</b> |      |      |      |
| <b>Funding</b>              |                |      |                |      |      |      |
| DC - Parks & Recreation     | 252,000        |      | 252,000        |      |      |      |
| Facility & Building Reserve | 308,000        |      | 308,000        |      |      |      |
| <b>Funding Total</b>        | <b>560,000</b> |      | <b>560,000</b> |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name** Palmer Park Splashpad - Construction  
**Department** Community Services - Parks  
**Project Manager** Carol Coleman, Director of Public Works and Infr.  
**Start Year** 2024  
**Project Number** PAR007

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Carolyn Best Ball Diamond Lighting           |
| <b>Department</b>      | Community Services - Parks                   |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | PAR008                                       |

**Project Description and Rationale**

The project will include installation of new lighting for diamond #3 at Carolyn Best Diamonds with LED lighting. Project is proposed to be funded jointly by the Township, Field of Dreams and a grant such as the Ontario Trillium Fund. The project will only proceed if the grant application is successful.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective"

**Budget**

|                               | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|-------------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>           |                |                |      |      |      |      |
| Capital Expenditure (TCA)     | 250,000        | 250,000        |      |      |      |      |
| <b>Expenditures Total</b>     | <b>250,000</b> | <b>250,000</b> |      |      |      |      |
| <b>Funding</b>                |                |                |      |      |      |      |
| Municipal Projects Reserve    | 25,000         | 25,000         |      |      |      |      |
| Environmental / Solar Reserve | 25,000         | 25,000         |      |      |      |      |
| Provincial Grants             | 200,000        | 200,000        |      |      |      |      |
| <b>Funding Total</b>          | <b>250,000</b> | <b>250,000</b> |      |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** Carolyn Best Ball Diamond Lighting  
**Department** Community Services - Parks  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2023  
**Project Number** PAR008

### Gallery



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Utility Vehicle Replacement - #15      |
| <b>Department</b>      | Community Services - Parks             |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2025                                   |
| <b>Project Number</b>  | PAR009                                 |

**Project Description and Rationale**

The replacement of a compact utility vehicle (#15, 2011), will allow for continued parks maintenance in the Township parks. The compact utility vehicle is used daily from May through October. The existing compact utility vehicle will have reached the end of its useful life by 2025. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective"

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
|-----------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>         |               |      |      |               |      |      |
| Capital Expenditure (TCA)   | 20,000        |      |      | 20,000        |      |      |
| <b>Expenditures Total</b>   | <b>20,000</b> |      |      | <b>20,000</b> |      |      |
| <b>Funding</b>              |               |      |      |               |      |      |
| Vehicle & Equipment Reserve | 20,000        |      |      | 20,000        |      |      |
| <b>Funding Total</b>        | <b>20,000</b> |      |      | <b>20,000</b> |      |      |



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name** Utility Vehicle Replacement - #15  
**Department** Community Services - Parks  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2025  
**Project Number** PAR009

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Joe Fowler Picnic Shelter Construction            |
| <b>Department</b>      | Community Services - Parks                        |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | PAR010  |

**Project Description and Rationale**

A Structural Assessment for the picnic shelter at Joe Fowler Park was completed in 2020. The report indicates that extensive remediation is needed for all structural elements. It was recommended that instead of remediating the existing structure that a new structure be build to replace the existing picnic shelter. The shelter is a popular location for residents and visitors for picnics and shelter from the weather.

Options for the design of the new picnic shelter were presented late in 2022. The final design will be based on the preferred design selected by Council. The Township was successful in receiving a partial grant for the construction of the picnic shelter and the work must be completed by December 31, 2023.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #4, Municipal Services "Provide services that are efficient and effective"

Waterfront Action Plan

**Budget**

|                             | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>         |                |                |      |      |      |      |
| Capital Expenditure (TCA)   | 450,000        | 450,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>450,000</b> | <b>450,000</b> |      |      |      |      |
| <b>Funding</b>              |                |                |      |      |      |      |
| Grant                       | 100,000        | 100,000        |      |      |      |      |
| Facility & Building Reserve | 350,000        | 350,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>450,000</b> | <b>450,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Joe Fowler Picnic Shelter Construction  
**Department** Community Services - Parks  
**Project Manager** Carol Coleman, Director of Public Works and Infr.  
**Start Year** 2023  
**Project Number** PAR010

Gallery



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Ashgrove Park - Construction                      |
| <b>Department</b>      | Community Services - Parks                        |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | PAR011  |

**Project Description and Rationale**

The scope of work includes the construction of a new park within the Ribcor Holdings and Chieftan subdivisions. The park will be located in Block 109 and Block 34 of the developments, fronting on Ash Street and Forestlane Way. The park is proposed to be 0.26 ha (0.64 ac) in size plus a 0.6 ha (1.5 ac) woodlot. It is proposed to construct a playground with a nature theme, swings and walking trails through the woodlot.

Design and public consultation for the park were completed in 2021. Construction is anticipated to begin in the spring of 2023 once the developer has moved the construction trailer and equipment from this property.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #4, Municipal Services "Provide services that are efficient and effective"

Township of Scugog, Development Charges Background Study, 2019, Appendix B-3, Item 3.2.2

**Budget**

|                           | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure (TCA) | 250,000        | 250,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>250,000</b> | <b>250,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| DC - Parks & Recreation   | 225,000        | 225,000        |      |      |      |      |
| Parks Reserve             | 25,000         | 25,000         |      |      |      |      |
| <b>Funding Total</b>      | <b>250,000</b> | <b>250,000</b> |      |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Ashgrove Park - Construction  
**Department** Community Services - Parks  
**Project Manager** Carol Coleman, Director of Public Works and Infr.  
**Start Year** 2023  
**Project Number** PAR011

## Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Playground Replacement - Putsey Park              |
| <b>Department</b>      | Community Services - Parks                        |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2026  |
| <b>Project Number</b>  | PAR012  |

**Project Description and Rationale**

The new playground apparatus will replace the existing playground equipment installed in 2007 in Putsey Park located at the northeast corner of Cedar Grove Drive and Marina Drive in Caesarea. The existing playground equipment has evidence of delamination of plastic from the steel and corrosion. The replacement playground apparatus will be for ages 5-12 years old and consist of multiple slides and climbers.

The Township has a current inventory of 16 playgrounds and it is recommended that one playground is replaced each year.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure: "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #4, Municipal Service: "Provide services that are efficient and effective"

**Budget**

|                           | Total         | 2023 | 2024 | 2025 | 2026          | 2027 |
|---------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>       |               |      |      |      |               |      |
| Capital Expenditure (TCA) | 75,000        |      |      |      | 75,000        |      |
| <b>Expenditures Total</b> | <b>75,000</b> |      |      |      | <b>75,000</b> |      |
| <b>Funding</b>            |               |      |      |      |               |      |
| Parks Reserve             | 75,000        |      |      |      | 75,000        |      |
| <b>Funding Total</b>      | <b>75,000</b> |      |      |      | <b>75,000</b> |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name**      Playground Replacement - Putsey Park  
**Department**      Community Services - Parks  
**Project Manager**    Carol Coleman, Director of Public Works and Infr.  
**Start Year**          2026  
**Project Number**    PAR012

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement Utility Vehicle #5115016     |
| <b>Department</b>      | Public Works and Infrastructure Services |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2027                                     |
| <b>Project Number</b>  | PAR013                                   |

**Project Description and Rationale**

The replacement of a compact utility vehicle (#5115016, 2015), will allow for continued parks maintenance in the Township parks. The compact utility vehicle is used daily from May through October. The existing compact utility vehicle will have reached the end of its useful life. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective"

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023 | 2024 | 2025 | 2026 | 2027          |
|-----------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>         |               |      |      |      |      |               |
| Capital Expenditure (TCA)   | 30,000        |      |      |      |      | 30,000        |
| <b>Expenditures Total</b>   | <b>30,000</b> |      |      |      |      | <b>30,000</b> |
| <b>Funding</b>              |               |      |      |      |      |               |
| Vehicle & Equipment Reserve | 30,000        |      |      |      |      | 30,000        |
| <b>Funding Total</b>        | <b>30,000</b> |      |      |      |      | <b>30,000</b> |



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement Utility Vehicle #5115016  
**Department** Public Works and Infrastructure Services  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2027  
**Project Number** PAR013

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Palmer Park Washroom - Construction               |
| <b>Department</b>      | Community Services - Parks                        |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | PAR014  |

**Project Description and Rationale**

The scope of work involves the construction of a new washroom facility within Palmer Park. An evaluation of options for the design was completed in 2022 and a prefabricated design by Green Flush was chosen. The washroom will replace the portable washrooms that are rented on an annual basis and provide a better service for residents and visitors. The design is expected to include: three unisex washrooms and one accessible washroom, solar power, rainwater collection for flushing toilets, drinking fountains/ water bottle fillers and radiant heaters. In addition, the washroom mechanical room will include space for the controls for future the splashpad replacement.

**Reference:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective"

Township of Scugog, Development Charges Background Study, 2019, Item 3.2.3  
Port Perry Waterfront Action Plan

**Budget**

|                             | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>         |                |                |      |      |      |      |
| Capital Expenditure (TCA)   | 600,000        | 600,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>600,000</b> | <b>600,000</b> |      |      |      |      |
| <b>Funding</b>              |                |                |      |      |      |      |
| DC - Parks & Recreation     | 540,000        | 540,000        |      |      |      |      |
| Facility & Building Reserve | 60,000         | 60,000         |      |      |      |      |
| <b>Funding Total</b>        | <b>600,000</b> | <b>600,000</b> |      |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name** Palmer Park Washroom - Construction  
**Department** Community Services - Parks  
**Project Manager** Carol Coleman, Director of Public Works and Infr.  
**Start Year** 2023  
**Project Number** PAR014

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Queen Street Pier Env Assessment                  |
| <b>Department</b>      | Community Services - Parks                        |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | PAR015  |

**Project Description and Rationale**

In 2021, sink holes appeared on the Queen Street Pier and the pier was closed until repairs were able to be completed. As part of the repair process, a structural review was completed and indicates that the pier is near the end of its useful life and planning should begin for the replacement of the pier or an alternative to allow for boat access to the waterfront. The first step would be to complete a Class Environmental Assessment for the pier that includes a Cultural Heritage Evaluation, geotechnical investigation, agency consultation and evaluation options for the replacement of the pier.

The Queen Street Pier is located at the east end of Queen Street in Port Perry. The pier extends eastwards into Lake Scugog and is believed to have been constructed in the early 1900s. The pier was originally owned by the Federal government and, according to Parks Canada, was transferred to the Corporation of the Village of Port Perry in 1940. The substructure of the pier is believed to be timber cribs filled with rocks that support a concrete deck, which has been paved over in a mix of interlocking pavers and asphalt.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure : "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #4, Municipal Services: "Provide services that are efficient and effective"

Port Perry Waterfront Action Plan

Queen Street Pier Condition Assessment, April 2021

|                               | <b>Budget</b> |      |      |               |      |      |
|-------------------------------|---------------|------|------|---------------|------|------|
|                               | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
| <b>Expenditures</b>           |               |      |      |               |      |      |
| Capital Expenditure (TCA)     | 70,000        |      |      | 70,000        |      |      |
| <b>Expenditures Total</b>     | <b>70,000</b> |      |      | <b>70,000</b> |      |      |
| <b>Funding</b>                |               |      |      |               |      |      |
| Environmental / Solar Reserve | 70,000        |      |      | 70,000        |      |      |
| <b>Funding Total</b>          | <b>70,000</b> |      |      | <b>70,000</b> |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

**Project Name** Queen Street Pier Env Assessment  
**Department** Community Services - Parks  
**Project Manager** Carol Coleman, Director of Public Works and Infr.  
**Start Year** 2025  
**Project Number** PAR015

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement Mini Loader for Parks #5110035 |
| <b>Department</b>      | Community Services - Parks                 |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works     |
| <b>Start Year</b>      | 2024                                       |
| <b>Project Number</b>  | PAR016                                     |

**Project Description and Rationale**

The replacement of the tractor loader (#5110035, 2010). This loader has reached the end of its useful life. The loader will need to be replaced for continued winter and summer services. Some of these services include plowing and sanding services on Township sidewalks; moving picnic tables; loading playground mulch; loading and applying screenings for trails. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
|-----------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>         |               |      |               |      |      |      |
| Capital Expenditure (TCA)   | 80,000        |      | 80,000        |      |      |      |
| <b>Expenditures Total</b>   | <b>80,000</b> |      | <b>80,000</b> |      |      |      |
| <b>Funding</b>              |               |      |               |      |      |      |
| Vehicle & Equipment Reserve | 80,000        |      | 80,000        |      |      |      |
| <b>Funding Total</b>        | <b>80,000</b> |      | <b>80,000</b> |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement Mini Loader for Parks #5110035  
**Department** Community Services - Parks  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2024  
**Project Number** PAR016

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Tractor Plow Combo Replacement - #19   |
| <b>Department</b>      | Community Services - Parks             |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2023                                   |
| <b>Project Number</b>  | PAR017                                 |

**Project Description and Rationale**

The replacement of tractor and plow combination (#19, 2004) will allow for continued plowing and sanding of sidewalks. The tractor plow combination is used daily from November to March for snow clearing and is used for watering hanging baskets from May to October. This tractor and plow will reach the end of its useful life due to the daily use by 2023. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #4 - Municipal Services “Provide services that are efficient and effective”.

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 65,000        | 65,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>65,000</b> | <b>65,000</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| Vehicle & Equipment Reserve | 65,000        | 65,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>65,000</b> | <b>65,000</b> |      |      |      |      |



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name**      Tractor Plow Combo Replacement - #19  
**Department**      Community Services - Parks  
**Project Manager**   Robert Frasca, Manager of Public Works  
**Start Year**          2023  
**Project Number**    PAR017

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Replacement Three Quarter Ton Pickup #5115092 |
| <b>Department</b>      | Community Services - Parks                    |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works        |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | PAR018  |

**Project Description and Rationale**

Replace existing 2015 truck for Parks Staff use to perform departmental operations. This vehicle is used for plowing parking lots during the winter season and parks maintenance during the summer. The asset will have reached the end of its useful life due to its age. Replacement will ensure the municipality does not incur excessive maintenance costs . Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
|-----------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>         |               |      |      |               |      |      |
| Capital Expenditure (TCA)   | 80,000        |      |      | 80,000        |      |      |
| <b>Expenditures Total</b>   | <b>80,000</b> |      |      | <b>80,000</b> |      |      |
| <b>Funding</b>              |               |      |      |               |      |      |
| Vehicle & Equipment Reserve | 80,000        |      |      | 80,000        |      |      |
| <b>Funding Total</b>        | <b>80,000</b> |      |      | <b>80,000</b> |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement Three Quarter Ton Pickup #5115092  
**Department** Community Services - Parks  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2025  
**Project Number** PAR018

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement for Tractor Plow #5108033  |
| <b>Department</b>      | Community Services - Parks             |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2025                                   |
| <b>Project Number</b>  | PAR019                                 |

**Project Description and Rationale**

The replacement of tractor and plow combination (#5108033, 2008) will allow for continued plowing and sanding of sidewalks. The tractor plow combination is used daily from November to March for snow clearing and is used for watering hanging baskets from May to October. This tractor and plow has reached the end of its useful life due to its daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #4 - Municipal Services “Provide services that are efficient and effective”.

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
|-----------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>         |               |      |      |               |      |      |
| Capital Expenditure (TCA)   | 60,000        |      |      | 60,000        |      |      |
| <b>Expenditures Total</b>   | <b>60,000</b> |      |      | <b>60,000</b> |      |      |
| <b>Funding</b>              |               |      |      |               |      |      |
| Vehicle & Equipment Reserve | 60,000        |      |      | 60,000        |      |      |
| <b>Funding Total</b>        | <b>60,000</b> |      |      | <b>60,000</b> |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement for Tractor Plow #5108033  
**Department** Community Services - Parks  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2025  
**Project Number** PAR019

Gallery



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement of Mower #5112028          |
| <b>Department</b>      | Community Services - Parks             |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2023                                   |
| <b>Project Number</b>  | PAR020                                 |

**Project Description and Rationale**

The replacement of a zero turn mower (#5112028, 2012) will allow for continued turf management in the Township parks. The zero turn mower is used daily from May through October. The existing zero turn mower has reached the end of its useful life due to the daily use and has had significant hydraulic failures. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads and Municipal Infrastructure “Leverage and improve transportation, infrastructure and facilities”.

Strategic Direction #4 - Municipal Services “Provide services that are efficient and effective.”

**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 35,000        | 35,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>35,000</b> | <b>35,000</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| Vehicle & Equipment Reserve | 35,000        | 35,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>35,000</b> | <b>35,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

**Project Name** Replacement of Mower #5112028  
**Department** Community Services - Parks  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2023  
**Project Number** PAR020

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement Mower #5112043             |
| <b>Department</b>      | Community Services - Parks             |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2023                                   |
| <b>Project Number</b>  | PAR021                                 |

**Project Description and Rationale**

The replacement of a zero turn mower (#5112043, 2012) will allow for continued turf management in the Township parks. The zero turn mower is used daily from May through October. The existing zero turn mower has reached the end of its useful life due to the daily use and has had significant hydraulic failures. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads and Municipal Infrastructure “Leverage and improve transportation, infrastructure and facilities”.

Strategic Direction #4 - Municipal Services “Provide services that are efficient and effective.”

**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 25,000        | 25,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>25,000</b> | <b>25,000</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| Vehicle & Equipment Reserve | 25,000        | 25,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>25,000</b> | <b>25,000</b> |      |      |      |      |



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

**Project Name** Replacement Mower #5112043  
**Department** Community Services - Parks  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2023  
**Project Number** PAR021

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Heron Hills Park - Construction                   |
| <b>Department</b>      | Community Services - Parks                        |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2024  |
| <b>Project Number</b>  | PAR022  |

**Project Description and Rationale**

The scope of work includes the construction of a new park within the Delpark Homes Heron Hills subdivision on the former Jeffrey Farm land. The park will be located at the northeast corner of the development and will connect to Herbert A. Bruce park and to a green space along the creek to the south. The total area will be approximately 0.99 ha (2.5 ac). The park elements will be based on the recommendations in the Parks, Recreation and Culture Strategic Master Plan and public consultation. Design is planned for 2023 and construction in 2024 but timing may change depending on the progress of the subdivision construction. A concept plan for the park has been prepared by Delpark as shown on the next page.

In addition, the DC Study includes the construction of a new spray pad. A second spray pad has been requested by many residents and would be 90% funded from DC funds. It is proposed to construct the spray pad at the new Heron Hills Park as it is designated as a Community Park and is one of the largest parks in the urban area.

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective"

Township of Scugog, Development Charges Background Study, 2019, Appendix B-3, Item 3.2.5 and 3.2.9.

|                           | <b>Budget</b>  |      |                |      |      |      |
|---------------------------|----------------|------|----------------|------|------|------|
|                           | Total          | 2023 | 2024           | 2025 | 2026 | 2027 |
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure (TCA) | 600,000        |      | 600,000        |      |      |      |
| <b>Expenditures Total</b> | <b>600,000</b> |      | <b>600,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| DC - Parks & Recreation   | 540,000        |      | 540,000        |      |      |      |
| Parks Reserve             | 60,000         |      | 60,000         |      |      |      |
| <b>Funding Total</b>      | <b>600,000</b> |      | <b>600,000</b> |      |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast Capital Projects

**Project Name** Heron Hills Park - Construction  
**Department** Community Services - Parks  
**Project Manager** Carol Coleman, Director of Public Works and Infr.  
**Start Year** 2024  
**Project Number** PAR022

## Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Replacement Mower #5113055             |
| <b>Department</b>      | Community Services - Parks             |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2024                                   |
| <b>Project Number</b>  | PAR023                                 |

**Project Description and Rationale**

The replacement of a zero turn mower (#5113055, 2013) will allow for continued turf management in the Township parks. The zero turn mower is used daily from May through October. The existing zero turn mower has reached the end of its useful life due to the daily use and has had significant hydraulic failures. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                             | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
|-----------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>         |               |      |               |      |      |      |
| Capital Expenditure (TCA)   | 25,000        |      | 25,000        |      |      |      |
| <b>Expenditures Total</b>   | <b>25,000</b> |      | <b>25,000</b> |      |      |      |
| <b>Funding</b>              |               |      |               |      |      |      |
| Vehicle & Equipment Reserve | 25,000        |      | 25,000        |      |      |      |
| <b>Funding Total</b>        | <b>25,000</b> |      | <b>25,000</b> |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement Mower #5113055  
**Department** Community Services - Parks  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2024  
**Project Number** PAR023

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Ball Diamond Fence Replacement                    |
| <b>Department</b>      | Community Services - Parks                        |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | PAR024  |

**Project Description and Rationale**

The Township's ball diamonds are well used by several ball users from May until October each year. The fencing, including back stop and first and third base lines have not been replaced in many years and the fencing was listed in the Parks, Recreation and Culture Master Plan as aging and rusting.

This project would replace back stops and first and third base line fencing at 3 ball diamonds: Seagrave #1, Carolyn Best #1 and #3

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure : "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #4, Municipal Services: "Provide services that are efficient and effective"

2018 Parks, Recreation and Culture Master Plan

**Budget**

|                           | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|---------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure (TCA) | 25,000        | 25,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>25,000</b> | <b>25,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Parks Reserve             | 25,000        | 25,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>25,000</b> | <b>25,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name**      Ball Diamond Fence Replacement  
**Department**      Community Services - Parks  
**Project Manager**   Shawna Cornish, Manager of Recreation and Culture  
**Start Year**          2023  
**Project Number**    PAR024

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Joe Fowler Tennis Court Improvements   |
| <b>Department</b>      | Community Services - Parks             |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2023                                   |
| <b>Project Number</b>  | PAR025                                 |

**Project Description and Rationale**

The tennis courts in Joe Fowler Park were constructed by the Township in 1974 and are leased to the Port Perry Tennis Club who are responsible for the maintenance and upkeep of the facility.

In September 2022, representatives from the Port Perry Tennis Club made a delegation to Council to outline proposed improvements to the tennis courts. The propose work includes: perimeter fence replacement; tennis court resurfacing; new accessible spectator viewing area; new shelter for weather protection; and floodlight fixture upgrades. At that time, Council passed a resolution, "That the delegation by Neil Wilson, President and Ken Wilson, Vice President of the Port Perry Tennis Club, regarding improvements to the facility, be received and the projects be approved in principle."

In 2022 the Township approved capital funding for the replacement of the fence, however, the work has been deferred at the request of the tennis club to coincide with the court resurfacing and other improvements.

The Tennis Club is requested that the proposed improvements be funded through funds from the club, grants and a contribution from the Township of Scugog. The project would only proceed if sufficient funds are available from all funding sources.

**Reference:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

|                             |                           | <b>Budget</b> |               |      |      |      |      |
|-----------------------------|---------------------------|---------------|---------------|------|------|------|------|
|                             |                           | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
| <b>Expenditures</b>         |                           |               |               |      |      |      |      |
| Capital Expenditure (TCA)   |                           | 50,000        | 50,000        |      |      |      |      |
|                             | <b>Expenditures Total</b> | <b>50,000</b> | <b>50,000</b> |      |      |      |      |
| <b>Funding</b>              |                           |               |               |      |      |      |      |
| Facility & Building Reserve |                           | 50,000        | 50,000        |      |      |      |      |
|                             | <b>Funding Total</b>      | <b>50,000</b> | <b>50,000</b> |      |      |      |      |



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name** Joe Fowler Tennis Court Improvements  
**Department** Community Services - Parks  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2023  
**Project Number** PAR025

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Ball Diamond Fence Replacement                    |
| <b>Department</b>      | Community Services - Parks                        |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2024  |
| <b>Project Number</b>  | PAR026  |

**Project Description and Rationale**

The Township's ball diamonds are well used by several ball users from May until October each year. The fencing, including back stop and first and third base lines have not been replaced in many years and the fencing was listed in the Parks, Recreation and Culture Master Plan as aging and rusting.

This project would replace back stops and first and third base line fencing at 3 ball diamonds: Carolyn Best #2, Joe Fowler N and S

**Reference:**

Strategic Direction #1 - Roads & Municipal Infrastructure : "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #4, Municipal Services: "Provide services that are efficient and effective"

2018 Parks, Recreation and Culture Master Plan

**Budget**

|                           | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
|---------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure (TCA) | 25,000        |      | 25,000        |      |      |      |
| <b>Expenditures Total</b> | <b>25,000</b> |      | <b>25,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Parks Reserve             | 25,000        |      | 25,000        |      |      |      |
| <b>Funding Total</b>      | <b>25,000</b> |      | <b>25,000</b> |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name**      Ball Diamond Fence Replacement  
**Department**      Community Services - Parks  
**Project Manager**   Shawna Cornish, Manager of Recreation and Culture  
**Start Year**          2024  
**Project Number**    PAR026

**Gallery**



# Recreation, Culture & Communications

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | New Indoor Pool - Preliminary Design              |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | REC001  |

**Project Description and Rationale**

The Parks, Recreation and Culture Strategic Master Plan was updated in 2018 and identifies strong support within the community for the development of an indoor pool facility. As a result the Master Plan recommends that:

- 1) In the short term, commence planning (feasibility study and business plan) for the development of an aquatics facility, to be located at the Scugog Community Recreation Centre (SCRC).
- 2) Monitor the demand for indoor pool use and changes to the supply and utilization of aquatic facilities/ pools in the region as a key input to future facility planning.
- 3) Continue to plan over the longer term for an indoor pool on the site of the SCRC.

The scope of work for this project is the first step towards the development of an indoor pool and involves preliminary design, public consultation process, identifying servicing requirements, feasibility study and operating plan for the facility. This will be important to determine the scope of work and provide better cost estimates for both capital and operating expenses in order to be able to apply for major grants.

**Reference:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Township of Scugog, Development Charges Background Study, 2019, Item 3.1.3

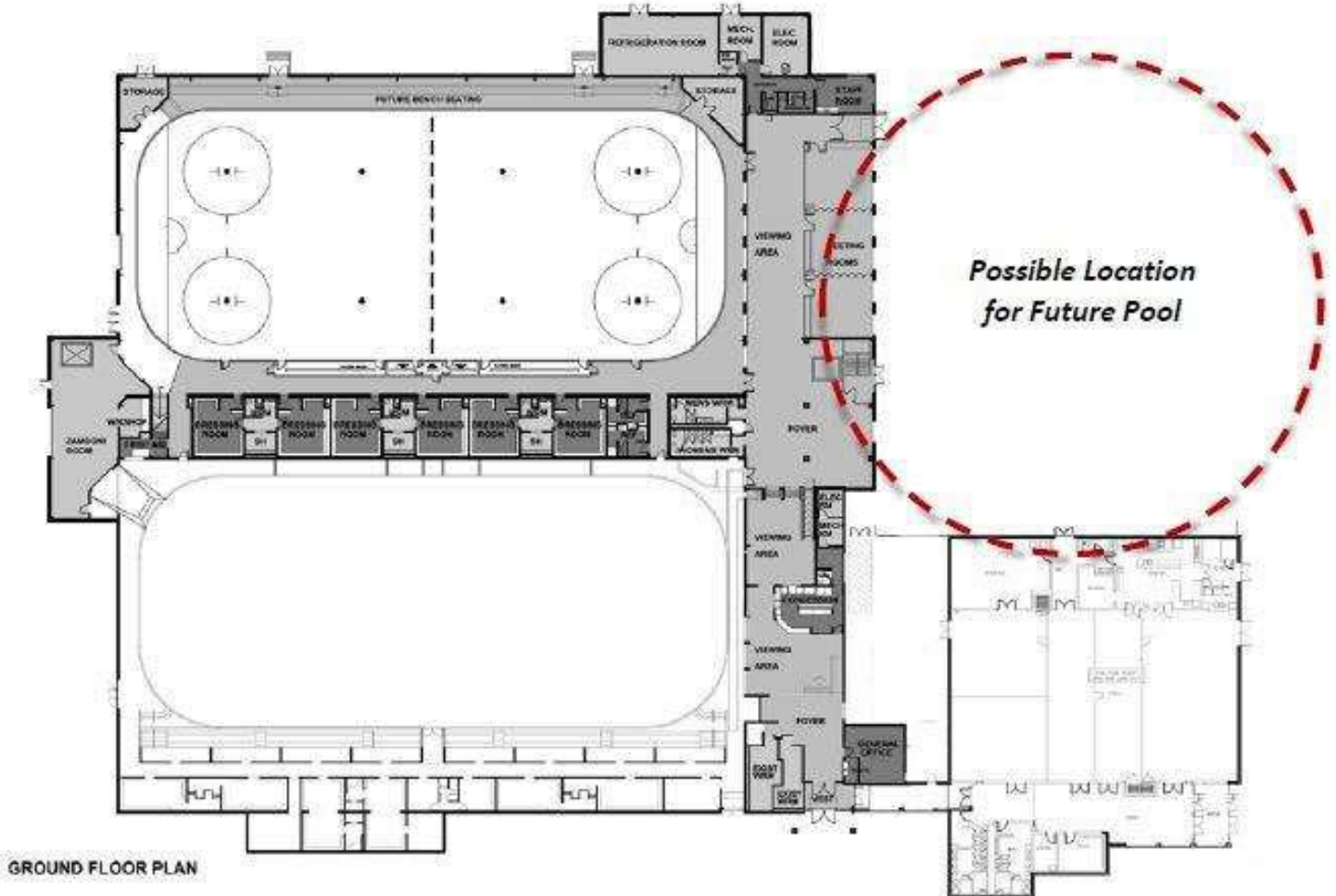
|                           | <b>Budget</b>  |      |      |                |      |      |
|---------------------------|----------------|------|------|----------------|------|------|
|                           | Total          | 2023 | 2024 | 2025           | 2026 | 2027 |
| <b>Expenditures</b>       |                |      |      |                |      |      |
| Capital Expenditure (TCA) | 200,000        |      |      | 200,000        |      |      |
| <b>Expenditures Total</b> | <b>200,000</b> |      |      | <b>200,000</b> |      |      |
| <b>Funding</b>            |                |      |      |                |      |      |
| DC - Parks & Recreation   | 180,000        |      |      | 180,000        |      |      |
| Major Facilities Reserve  | 20,000         |      |      | 20,000         |      |      |
| <b>Funding Total</b>      | <b>200,000</b> |      |      | <b>200,000</b> |      |      |

# Township of Scugog 2023 Capital Budget and 2024 to 2027 Capital Forecast

## Capital Projects

**Project Name** New Indoor Pool - Preliminary Design  
**Department** Community Services - Recreation & Culture  
**Project Manager** Carol Coleman, Director of Public Works and Infr.  
**Start Year** 2025  
**Project Number** REC001

### Gallery



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Community Hall Projects - 2024                    |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2024  |
| <b>Project Number</b>  | REC002  |

**Project Description and Rationale**

Annual Community Hall Board capital requests:

| Hall               | Description                     | Cost            |
|--------------------|---------------------------------|-----------------|
| Greenbank Hall     | Extend fence along ball diamond | \$2,500         |
| Seagrave Hall      | New locks                       | \$1,000         |
| Seagrave Hall      | Extra Kitchen Cabinets          | \$2,000         |
| Prince Albert Hall | Repair hardwood floors          | \$6,500         |
|                    |                                 | \$6,000*        |
|                    | Total                           | <b>\$18,000</b> |

\*Other projects not currently defined = \$6,000

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Strategic Direction #6 - Community Engagement "Encourage the involvement of all Scugog residents in sustaining and enhancing the quality of life in our community."

Township of Scugog Asset Management Plan

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

**Budget**

|                             | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
|-----------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>         |               |      |               |      |      |      |
| Capital Expenditure (TCA)   | 18,000        |      | 18,000        |      |      |      |
| <b>Expenditures Total</b>   | <b>18,000</b> |      | <b>18,000</b> |      |      |      |
| <b>Funding</b>              |               |      |               |      |      |      |
| Facility & Building Reserve | 18,000        |      | 18,000        |      |      |      |
| <b>Funding Total</b>        | <b>18,000</b> |      | <b>18,000</b> |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name**      Community Hall Projects - 2024  
**Department**      Community Services - Recreation & Culture  
**Project Manager**    Shawna Cornish, Manager of Recreation and Culture  
**Start Year**          2024  
**Project Number**    REC002

**Gallery**





**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Museum Emporium Renovation                        |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | REC003  |

**Project Description and Rationale**

This project is for the interior renovation of the main schoolhouse exhibit room. This renovation involves the creation of a new exhibit space that has not been changed for 40 years. It will allow for the installation of the first nations exhibit that was on display at the heritage centre and give a fresh new look to museum.

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #3 - Economic Development and Tourism "Create, grow and attract employment opportunities".

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

Scugog Shores Museum Strategic Plan, 2018

**Budget**

|                             | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
|-----------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>         |               |      |      |               |      |      |
| Capital Expenditure (TCA)   | 50,000        |      |      | 50,000        |      |      |
| <b>Expenditures Total</b>   | <b>50,000</b> |      |      | <b>50,000</b> |      |      |
| <b>Funding</b>              |               |      |      |               |      |      |
| Facility & Building Reserve | 50,000        |      |      | 50,000        |      |      |
| <b>Funding Total</b>        | <b>50,000</b> |      |      | <b>50,000</b> |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name**      Museum Emporium Renovation  
**Department**      Community Services - Recreation & Culture  
**Project Manager**   Shawna Cornish, Manager of Recreation and Culture  
**Start Year**          2025  
**Project Number**    REC003

Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Community Hall Projects - 2025                    |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | REC004  |

**Project Description and Rationale**

Annual Community Hall Board capital requests:

| Hall               | Description                           | Cost            |
|--------------------|---------------------------------------|-----------------|
| Greenbank Hall     | Install additional electrical outlets | \$2,000         |
| Island Hall        | Paint interior                        | \$2,000         |
| Prince Albert Hall | Furnace                               | \$5,000         |
|                    |                                       | \$13,000*       |
|                    | Total                                 | <b>\$22,000</b> |

\*Other projects not currently defined = \$13,000

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure “Leverage and improve transportation, infrastructure and facilities”.

Strategic Direction #4 - Municipal Services “Provide services that are efficient and effective.”

Strategic Direction #6 - Community Engagement “Encourage the involvement of all Scugog residents in sustaining and enhancing the quality of life in our community.”

Township of Scugog Asset Management Plan

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

**Budget**

|                             | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
|-----------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>         |               |      |      |               |      |      |
| Capital Expenditure (TCA)   | 22,000        |      |      | 22,000        |      |      |
| <b>Expenditures Total</b>   | <b>22,000</b> |      |      | <b>22,000</b> |      |      |
| <b>Funding</b>              |               |      |      |               |      |      |
| Facility & Building Reserve | 22,000        |      |      | 22,000        |      |      |
| <b>Funding Total</b>        | <b>22,000</b> |      |      | <b>22,000</b> |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name**      Community Hall Projects - 2025  
**Department**      Community Services - Recreation & Culture  
**Project Manager**   Shawna Cornish, Manager of Recreation and Culture  
**Start Year**          2025  
**Project Number**   REC004

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Outdoor Pickleball Court Design                   |
| <b>Department</b>      | Public Works and Infrastructure Services          |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | REC005  |

**Project Description and Rationale**

The project involves the creation of Outdoor Pickleball Courts at the Scugog Community Recreation Centre. This would be a specific Pickleball dedicated facility with three to four outdoor courts

Pickleball is a fast growing sport. The Port Perry Pickleball Club currently uses the Scugog Community Recreation Centre (SCRC) during the day on Monday, Tuesday, Wednesday, and Thursday from September to June. Members also work with the Recreation Coordinator to facilitate the "Learn to Play Pickleball" program offered in the evening during the fall and winter months. During the summer, the facility is used by Day Camps and is not available for Pickleball.

This project will be funded 90% through Development Charges.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective".

Strategic Direction # 6 - Community Engagement "Encourage the involvement of all Scugog residents in sustaining and enhancing the quality of life in our community."

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan.

Township of Scugog, Development Charges Background Study, 2019, Item 3.2.10.

**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 30,000        | 30,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>30,000</b> | <b>30,000</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| DC - Parks & Recreation     | 27,000        | 27,000        |      |      |      |      |
| Facility & Building Reserve | 3,000         | 3,000         |      |      |      |      |
| <b>Funding Total</b>        | <b>30,000</b> | <b>30,000</b> |      |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name** Outdoor Pickleball Court Design  
**Department** Public Works and Infrastructure Services  
**Project Manager** Carol Coleman, Director of Public Works and Infr.  
**Start Year** 2023  
**Project Number** REC005

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Replacement of SCRC Exterior Doors                |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | REC006  |

**Project Description and Rationale**

The entire SCRC facility has 9 exterior doors that are corroding due to the sand/salt used at the entrances during the winter season to keep the area free of ice. The doors are the original doors on the Community Centre and Pad 2 and are over 20 years old. The project would include the replacement of the doors and frames.

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

**Budget**

|                             | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
|-----------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>         |               |      |      |               |      |      |
| Capital Expenditure (TCA)   | 75,000        |      |      | 75,000        |      |      |
| <b>Expenditures Total</b>   | <b>75,000</b> |      |      | <b>75,000</b> |      |      |
| <b>Funding</b>              |               |      |      |               |      |      |
| Facility & Building Reserve | 75,000        |      |      | 75,000        |      |      |
| <b>Funding Total</b>        | <b>75,000</b> |      |      | <b>75,000</b> |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of SCRC Exterior Doors  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2025  
**Project Number** REC006

Gallery





**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | SCRC Lobby Flooring and Furnishings               |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | REC007  |

**Project Description and Rationale**

The rubber flooring in the Pad 1 lobby of the Scugog Arena is past its useful life and has seen significant wear and tear over 20 years. The area that requires replacement is only on Pad 1 near the concession booth. The lobby furnishings (table and chairs) were purchased over 20 years ago and in need of replacement.

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

**Budget**

|                             | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
|-----------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>         |               |      |      |               |      |      |
| Capital Expenditure (TCA)   | 50,000        |      |      | 50,000        |      |      |
| <b>Expenditures Total</b>   | <b>50,000</b> |      |      | <b>50,000</b> |      |      |
| <b>Funding</b>              |               |      |      |               |      |      |
| Facility & Building Reserve | 50,000        |      |      | 50,000        |      |      |
| <b>Funding Total</b>        | <b>50,000</b> |      |      | <b>50,000</b> |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** SCRC Lobby Flooring and Furnishings  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2025  
**Project Number** REC007

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | SCRC Water Softener Replacement                   |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | REC008  |

**Project Description and Rationale**

This project is for the replacement of the water softener with an on-demand system at the Scugog Community Recreation Centre. The on-demand system will provide energy savings by only running when the demand for water increases on the weekends. The existing water softener system is 15 years old and will have reached the end of its useful life.

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #4 - Municipal Services "Provide quality public services that are efficient, effective and affordable for the residents and businesses of Scugog."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 32,000        | 32,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>32,000</b> | <b>32,000</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| Facility & Building Reserve | 32,000        | 32,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>32,000</b> | <b>32,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** SCRC Water Softener Replacement  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2023  
**Project Number** REC008

Gallery



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | SCRC Hall Washroom Renovations                    |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2026  |
| <b>Project Number</b>  | REC009  |

**Project Description and Rationale**

The washrooms in the SCRC Hall are the original partitions, flooring and fixtures which are nearing 30 years old. The hall floor replacement was completed in 2022. The same vinyl flooring would be used in the washrooms as was used in the hall, with updated partitions as the original have been well used over the years. The toilets and sinks will also be replaced.

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

**Budget**

|                             | Total         | 2023 | 2024 | 2025 | 2026          | 2027 |
|-----------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>         |               |      |      |      |               |      |
| Capital Expenditure (TCA)   | 70,000        |      |      |      | 70,000        |      |
| <b>Expenditures Total</b>   | <b>70,000</b> |      |      |      | <b>70,000</b> |      |
| <b>Funding</b>              |               |      |      |      |               |      |
| Facility & Building Reserve | 70,000        |      |      |      | 70,000        |      |
| <b>Funding Total</b>        | <b>70,000</b> |      |      |      | <b>70,000</b> |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** SCRC Hall Washroom Renovations  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2026  
**Project Number** REC009

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Spin Bike Replacement                             |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2027  |
| <b>Project Number</b>  | REC010  |

**Project Description and Rationale**

In 2019 10 spin bikes were purchased to enhance our community partnership which offers a spin and core program. The program has been very successful over the years and has expanded to strength training and bootcamp, running up to 4 times a week.

Continuing to offer fitness programming will offer many benefits to residents in the community such as:

- Improving cardiovascular for a a healthy heart
- Adaptive and inclusive for all needs
- Bringing the community together to be a part of a team
- Overall providing a program to promote healthy living

**Reference:**

Strategic Direction #6 - Community Engagement "Enhancing the quality of life in our community"

**Budget**

|                             | Total         | 2023 | 2024 | 2025 | 2026 | 2027          |
|-----------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>         |               |      |      |      |      |               |
| Capital Expenditure (TCA)   | 10,000        |      |      |      |      | 10,000        |
| <b>Expenditures Total</b>   | <b>10,000</b> |      |      |      |      | <b>10,000</b> |
| <b>Funding</b>              |               |      |      |      |      |               |
| Facility & Building Reserve | 10,000        |      |      |      |      | 10,000        |
| <b>Funding Total</b>        | <b>10,000</b> |      |      |      |      | <b>10,000</b> |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

**Project Name** Spin Bike Replacement  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2027  
**Project Number** REC010

**Gallery**





**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | SCRC Floor Cleaning Machine Replacement           |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2024  |
| <b>Project Number</b>  | REC011  |

**Project Description and Rationale**

Replacement of the 2014 floor machine used in the SCRC and the Scugog Arena. The floor machine is used for daily cleaning of community centre and arena lobby floors and stripping of the floors during the off season. The existing machine is requiring increased repairs due to the heavy use.

**Reference:**

Strategic Direction #4 - Municipal Services "Provide quality public services that are efficient, effective and affordable for the residents and businesses of Scugog."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
|-----------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>         |               |      |               |      |      |      |
| Capital Expenditure (TCA)   | 14,000        |      | 14,000        |      |      |      |
| <b>Expenditures Total</b>   | <b>14,000</b> |      | <b>14,000</b> |      |      |      |
| <b>Funding</b>              |               |      |               |      |      |      |
| Vehicle & Equipment Reserve | 14,000        |      | 14,000        |      |      |      |
| <b>Funding Total</b>        | <b>14,000</b> |      | <b>14,000</b> |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** SCRC Floor Cleaning Machine Replacement  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2024  
**Project Number** REC011

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | SCRC Compressor #2 Replacement                    |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2027  |
| <b>Project Number</b>  | REC012  |

**Project Description and Rationale**

The refrigeration plant at the SCRC is comprised of 4 compressors. Compressors #1 and 2 are the original compressors installed in 2003 and nearing their useful life. The compressor runs, often continuously, to pull the vaporised ammonia from the chiller, in turn lowering the pressure in the chiller. The replacement of the compressor is required to maintain the efficient operation of the refrigeration plant.

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023 | 2024 | 2025 | 2026 | 2027           |
|-----------------------------|----------------|------|------|------|------|----------------|
| <b>Expenditures</b>         |                |      |      |      |      |                |
| Capital Expenditure (TCA)   | 110,000        |      |      |      |      | 110,000        |
| <b>Expenditures Total</b>   | <b>110,000</b> |      |      |      |      | <b>110,000</b> |
| <b>Funding</b>              |                |      |      |      |      |                |
| Facility & Building Reserve | 110,000        |      |      |      |      | 110,000        |
| <b>Funding Total</b>        | <b>110,000</b> |      |      |      |      | <b>110,000</b> |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** SCRC Compressor #2 Replacement  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2027  
**Project Number** REC012

Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Condenser Pump Replacement                        |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2027  |
| <b>Project Number</b>  | REC013  |

**Project Description and Rationale**

The condenser pump, in the refrigeration plant at the SCRC, is used to remove condensate water from the refrigeration system to the condenser tank. The condenser pump is the original pump in the plant and is over 20 years old. The replacement of the condenser pump is required to maintain the efficient operation of the refrigeration plant.

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023 | 2024 | 2025 | 2026 | 2027          |
|-----------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>         |               |      |      |      |      |               |
| Capital Expenditure (TCA)   | 15,000        |      |      |      |      | 15,000        |
| <b>Expenditures Total</b>   | <b>15,000</b> |      |      |      |      | <b>15,000</b> |
| <b>Funding</b>              |               |      |      |      |      |               |
| Facility & Building Reserve | 15,000        |      |      |      |      | 15,000        |
| <b>Funding Total</b>        | <b>15,000</b> |      |      |      |      | <b>15,000</b> |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

**Project Name** Condenser Pump Replacement  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2027  
**Project Number** REC013

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Community Hall Projects - 2027                    |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2027  |
| <b>Project Number</b>  | REC014  |

**Project Description and Rationale**

Annual Community Hall Board capital requests:

| Hall               | Description       | Cost            |
|--------------------|-------------------|-----------------|
| Greenbank Hall     | Repaint exterior  | \$3,000         |
| Seagrave Hall      | New Windows       | \$1,000         |
| Seagrave Hall      | New Roll up Doors | \$2,500         |
| Prince Albert Hall | Paint interior    | \$2,500         |
|                    |                   | \$16,000*       |
|                    | Total             | <b>\$25,000</b> |

\*Other projects not currently defined = \$16,000

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Strategic Direction #6 - Community Engagement "Encourage the involvement of all Scugog residents in sustaining and enhancing the quality of life in our community."

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023 | 2024 | 2025 | 2026 | 2027          |
|-----------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>         |               |      |      |      |      |               |
| Capital Expenditure (TCA)   | 25,000        |      |      |      |      | 25,000        |
| <b>Expenditures Total</b>   | <b>25,000</b> |      |      |      |      | <b>25,000</b> |
| <b>Funding</b>              |               |      |      |      |      |               |
| Facility & Building Reserve | 25,000        |      |      |      |      | 25,000        |
| <b>Funding Total</b>        | <b>25,000</b> |      |      |      |      | <b>25,000</b> |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name**      Community Hall Projects - 2027  
**Department**      Community Services - Recreation & Culture  
**Project Manager**   Shawna Cornish, Manager of Recreation and Culture  
**Start Year**          2027  
**Project Number**   REC014

**Gallery**





**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | SCRC - HVAC Replacement - Hall                    |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | REC015  |

**Project Description and Rationale**

Ongoing replacement of HVAC Units to improve energy and operational efficiency in heating and air conditioning units for the Scugog Community Recreation Centre. This unit is in the Community hall.

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 60,000        | 60,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>60,000</b> | <b>60,000</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| Facility & Building Reserve | 60,000        | 60,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>60,000</b> | <b>60,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** SCRC - HVAC Replacement - Hall  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2023  
**Project Number** REC015

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | SCRC Stage Replacement                            |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | REC016  |

**Project Description and Rationale**

The stage in the SCRC hall is the original stage installed in 1995. Over the past years, the stage has required several repair calls due to the motor failures. Due to its age, the contractor has advised that parts are becoming difficult to source. The stage is used often for rentals in the SCRC hall for dinners, ceremonies and galas.

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 40,000        | 40,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>40,000</b> | <b>40,000</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| Facility & Building Reserve | 40,000        | 40,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>40,000</b> | <b>40,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

**Project Name** SCRC Stage Replacement  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2023  
**Project Number** REC016

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | SCRC - New Generator Installation                 |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | REC017  |

**Project Description and Rationale**

This project is to upgrade the emergency generator at Scugog Community Recreation Centre. In the event of a street level power outage, the present emergency generator only provides electricity to the community hall.

Providing electricity to the entire building will allow programs at the Scugog Community Recreation Centre to continue after a street level power outage.

Scugog Community Recreation Centre is one of two Emergency Evacuation Centres for the Township of Scugog. The other being the Blackstock Community Centre.

Scugog Community Recreation Centre as a large emergency evacuation centre could accommodate a large number of people in a safe place as they transition due to an emergency, provide washrooms facilities, food preparation and distribution facilities, provide space for personal care and support community partners during an emergency.

During weather events, an upgraded generator providing electricity to the entire building ensures the Scugog Community Recreation Centre can be utilized as a public warming and/or cooling centre.

The current generator could be re-purposed expanding the Townships continuity of services during a street level power outage.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                             | Total          | 2023 | 2024 | 2025           | 2026 | 2027 |
|-----------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>         |                |      |      |                |      |      |
| Capital Expenditure (TCA)   | 170,000        |      |      | 170,000        |      |      |
| <b>Expenditures Total</b>   | <b>170,000</b> |      |      | <b>170,000</b> |      |      |
| <b>Funding</b>              |                |      |      |                |      |      |
| Facility & Building Reserve | 170,000        |      |      | 170,000        |      |      |
| <b>Funding Total</b>        | <b>170,000</b> |      |      | <b>170,000</b> |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** SCRC - New Generator Installation  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2025  
**Project Number** REC017

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | SCRC - Building Condition Assessment              |
| <b>Department</b>      | Public Works and Infrastructure Services          |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2024  |
| <b>Project Number</b>  | REC018  |

**Project Description and Rationale**

The scope of work includes Building Condition Assessment (BCA) for the Scugog Community Recreation Centre (SCRC). The assessment will include architectural, structural, mechanical and electrical evaluation and recommendations for the building. This study will be used to inform the Township's Asset Management Plan to understand the physical condition of the facility and anticipated maintenance and/or replacement requirements for the future.

The SCRC is a highly used recreational facility located in Port Perry with 2 ice pads, a large community hall, meeting rooms and youth centre. The first ice pad was constructed in 1976. The community hall was constructed as an addition in 1995. A second ice pad along with three meeting rooms were added in 2003. The youth centre was constructed in the upper mezzanine in 2018. Although the hall was originally constructed to host weddings and banquets, the space is also functions as a gymnasium and is regularly used for recreational purposes such as pickleball, karate and camps.

**Reference:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

Township of Scugog Asset Management Plan

| <b>Budget</b>               |               |      |               |      |      |      |
|-----------------------------|---------------|------|---------------|------|------|------|
|                             | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
| <b>Expenditures</b>         |               |      |               |      |      |      |
| Capital Expenditure (TCA)   | 40,000        |      | 40,000        |      |      |      |
| <b>Expenditures Total</b>   | <b>40,000</b> |      | <b>40,000</b> |      |      |      |
| <b>Funding</b>              |               |      |               |      |      |      |
| Facility & Building Reserve | 40,000        |      | 40,000        |      |      |      |
| <b>Funding Total</b>        | <b>40,000</b> |      | <b>40,000</b> |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** SCRC - Building Condition Assessment  
**Department** Public Works and Infrastructure Services  
**Project Manager** Carol Coleman, Director of Public Works and Infr.  
**Start Year** 2024  
**Project Number** REC018

**Gallery**





**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Refrigeration Plant Electrical Panel SCRC         |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2026  |
| <b>Project Number</b>  | REC019  |

**Project Description and Rationale**

The electrical panel in the refrigeration plant at the SCRC is the original panel from 2003 when Pad 2 was constructed and past its useful life of 15 years. Our refrigeration plant contractor CIMCO provides a capital replacement assessment of all equipment and identifies the electrical panel as a medium risk to the plant if not replaced. The electrical panel is an essential component to the operation of the refrigeration plant and if not replaced could pose a business risk to ice rentals with poor ice quality, cancellation of programming and unbudgeted emergency repairs.

**Reference:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023 | 2024 | 2025 | 2026          | 2027 |
|-----------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>         |               |      |      |      |               |      |
| Capital Expenditure (TCA)   | 70,000        |      |      |      | 70,000        |      |
| <b>Expenditures Total</b>   | <b>70,000</b> |      |      |      | <b>70,000</b> |      |
| <b>Funding</b>              |               |      |      |      |               |      |
| Facility & Building Reserve | 70,000        |      |      |      | 70,000        |      |
| <b>Funding Total</b>        | <b>70,000</b> |      |      |      | <b>70,000</b> |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Refrigeration Plant Electrical Panel SCRC  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2026  
**Project Number** REC019

Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Pool Filter Replacements - Birdseye Pool          |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2024  |
| <b>Project Number</b>  | REC020  |

**Project Description and Rationale**

Replacement of the original pool filter system is for preventative maintenance. The pool filter has not been replaced since the construction of the pool in 2001.

**Reference:**

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Township of Scugog Asset Management Plan

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

**Budget**

|                             | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
|-----------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>         |               |      |               |      |      |      |
| Capital Expenditure (TCA)   | 30,000        |      | 30,000        |      |      |      |
| <b>Expenditures Total</b>   | <b>30,000</b> |      | <b>30,000</b> |      |      |      |
| <b>Funding</b>              |               |      |               |      |      |      |
| Facility & Building Reserve | 30,000        |      | 30,000        |      |      |      |
| <b>Funding Total</b>        | <b>30,000</b> |      | <b>30,000</b> |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Pool Filter Replacements - Birdseye Pool  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2024  
**Project Number** REC020

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | SCRC AC Unit Replacement                          |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | REC021  |

**Project Description and Rationale**

The air conditioning unit has been defective for many years and required replacement to restore cooling operation to the lobby area in the SCRC hall and the linkway between the hall and the arena.

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Township of Scugog Asset Management Plan

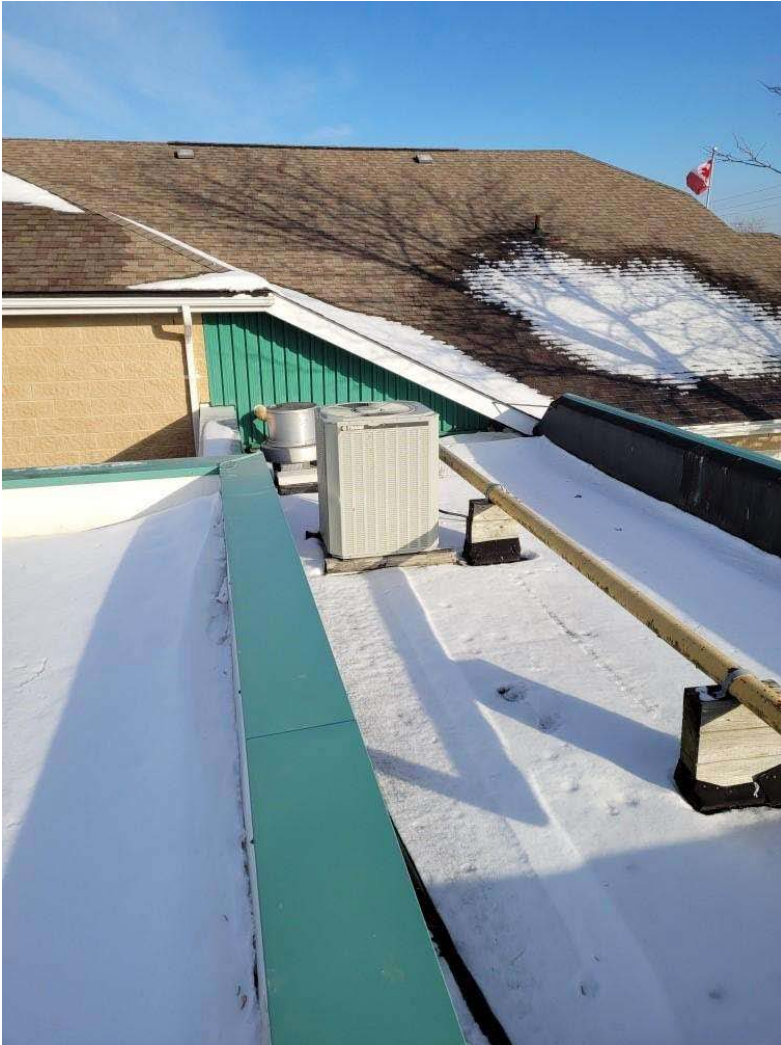
**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 20,000        | 20,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>20,000</b> | <b>20,000</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| Facility & Building Reserve | 20,000        | 20,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>20,000</b> | <b>20,000</b> |      |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name** SCRC AC Unit Replacement  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2023  
**Project Number** REC021

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | SCRC Chiller                                      |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | REC022  |

**Project Description and Rationale**

The refrigeration chiller at the SCRC is the original chiller from 2003. A chiller has a useful life of 20 years and is an integral component of the refrigeration plant. The chiller equipment is used to cool brine and provides cooling by pumping chilled brine water through the pipes and onto the ice-bearing concrete. During a TSSA inspection, the inspector requested that due to the age of the chiller, a replacement plan be provided for the chiller equipment, as our chiller is aging and if it become inoperable, the TSSA inspector can order an immediate replacement of the equipment.

**Reference:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023           | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>         |                |                |      |      |      |      |
| Capital Expenditure (TCA)   | 200,000        | 200,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>200,000</b> | <b>200,000</b> |      |      |      |      |
| <b>Funding</b>              |                |                |      |      |      |      |
| Facility & Building Reserve | 200,000        | 200,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>200,000</b> | <b>200,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

**Project Name** SCRC Chiller  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2023  
**Project Number** REC022

**Gallery**





**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | SCRC Compressor #1 Replacement                    |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2026  |
| <b>Project Number</b>  | REC023  |

**Project Description and Rationale**

The refrigeration plant at the SCRC is comprised of 4 compressors. Compressors #1 and 2 are the original compressors installed in 2003 and nearing their useful life. The compressor runs, often continuously, to pull the vaporised ammonia from the chiller, in turn lowering the pressure in the chiller. The replacement of the compressor is required to maintain the efficient operation of the refrigeration plant.

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023 | 2024 | 2025 | 2026           | 2027 |
|-----------------------------|----------------|------|------|------|----------------|------|
| <b>Expenditures</b>         |                |      |      |      |                |      |
| Capital Expenditure (TCA)   | 105,000        |      |      |      | 105,000        |      |
| <b>Expenditures Total</b>   | <b>105,000</b> |      |      |      | <b>105,000</b> |      |
| <b>Funding</b>              |                |      |      |      |                |      |
| Facility & Building Reserve | 105,000        |      |      |      | 105,000        |      |
| <b>Funding Total</b>        | <b>105,000</b> |      |      |      | <b>105,000</b> |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** SCRC Compressor #1 Replacement  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2026  
**Project Number** REC023

Gallery



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | SCRC Parking Lot Reconconstruction Phase 3   |
| <b>Department</b>      | Community Services - Recreation & Culture    |
| <b>Project Manager</b> | Kevin Arsenault, Manager of Capital Projects |
| <b>Start Year</b>      | 2027   |
| <b>Project Number</b>  | REC024                                       |

**Project Description and Rationale**

The continuation of the Scugog Community Recreation Centre parking lot rehabilitation project with phase 3. This project will provide upgrades to the parking lot and follow the Township of Scugog Asset Management Plan.

**References:**

Strategic Direction #1: Roads and Municipal Infrastructure: to “Leverage and improve transportation, infrastructure and facilities”.

Strategic Direction #3 - Economic Development and Tourism "Create, grow and attract employment opportunities".

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023 | 2024 | 2025 | 2026 | 2027           |
|-----------------------------|----------------|------|------|------|------|----------------|
| <b>Expenditures</b>         |                |      |      |      |      |                |
| Capital Expenditure (TCA)   | 400,000        |      |      |      |      | 400,000        |
| <b>Expenditures Total</b>   | <b>400,000</b> |      |      |      |      | <b>400,000</b> |
| <b>Funding</b>              |                |      |      |      |      |                |
| Facility & Building Reserve | 400,000        |      |      |      |      | 400,000        |
| <b>Funding Total</b>        | <b>400,000</b> |      |      |      |      | <b>400,000</b> |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** SCRC Parking Lot Reconconstruction Phase 3  
**Department** Community Services - Recreation & Culture  
**Project Manager** Kevin Arsenault, Manager of Capital Projects  
**Start Year** 2027  
**Project Number** REC024

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Lee House Restoration                             |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | REC025  |

**Project Description and Rationale**

The Lee House was constructed in about 1865 in the Hamlet of Greenbank on the east side of Highway 12 between the United Church and Centennial Hall and was reallocated to Scugog Shores Museum in 1972.

An audit was performed in 2013 for the Lee House building. Identified in the audit was repairs required to the structure, the exterior walls, roof, chimney, windows and interior. The Lee House is one of the village's premier buildings depicting the late Victorian age.

**References:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #3 - Economic Development and Tourism "Create, grow and attract employment opportunities".

Scugog Shores Museum Strategic Plan, 2018

**Budget**

|                           | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|---------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure (TCA) | 75,000        | 75,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>75,000</b> | <b>75,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Donations Reserve         | 75,000        | 75,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>75,000</b> | <b>75,000</b> |      |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name** Lee House Restoration  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2023  
**Project Number** REC025

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Community Halls - Building Condition Assessment   |
| <b>Department</b>      | Public Works and Infrastructure Services          |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | REC026  |

**Project Description and Rationale**

The scope of work includes Building Condition Assessment (BCA) for the 8 Community Halls the Township owns, including, Caesarea, Greenbank, Nestleton, Prince Albert, Scout Hall, Scugog Island, Seagrave and Latcham Centre. The assessment will include architectural, structural, mechanical and electrical evaluation and recommendations for the building. The studies will be used to inform the Township's Asset Management Plan to understand the physical condition of the facility and anticipated maintenance and/or replacement requirements for the future.

The previous condition assessment reports for the facilities was performed in 2007.

**Reference:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 80,000        | 80,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>80,000</b> | <b>80,000</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| Facility & Building Reserve | 80,000        | 80,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>80,000</b> | <b>80,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name**      Community Halls - Building Condition Assessment  
**Department**      Public Works and Infrastructure Services  
**Project Manager**    Carol Coleman, Director of Public Works and Infr.  
**Start Year**          2023  
**Project Number**    REC026

**Gallery**





**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Community Hall Board Projects - 2026              |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2026  |
| <b>Project Number</b>  | REC027  |

**Project Description and Rationale**

Annual Community Hall Board capital requests:

| Hall               | Description            | Cost            |
|--------------------|------------------------|-----------------|
| Greenbank Hall     | Repair Ianson Pavilion | \$1,500         |
| Seagrave Hall      | Range Hood             | \$1,500         |
| Prince Albert Hall | Replace furnace        | \$5,000         |
| Nestleton Hall     |                        |                 |
| Caesarea Hall      | Replace Countertops    | \$6,000         |
|                    |                        | \$8,000*        |
|                    | Total                  | <b>\$22,000</b> |

\*Other Projects not currently defined \$8,000

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure “Leverage and improve transportation, infrastructure and facilities.”

Strategic Direction #4 - Municipal Services “Provide services that are efficient and effective.”

Strategic Direction #6 - Community Engagement “Encourage the involvement of all Scugog residents in sustaining and enhancing the quality of life in our community.”

Township of Scugog Asset Management Plan

**Budget**

|                             | Total         | 2023 | 2024 | 2025 | 2026          | 2027 |
|-----------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>         |               |      |      |      |               |      |
| Capital Expenditure (TCA)   | 22,000        |      |      |      | 22,000        |      |
| <b>Expenditures Total</b>   | <b>22,000</b> |      |      |      | <b>22,000</b> |      |
| <b>Funding</b>              |               |      |      |      |               |      |
| Facility & Building Reserve | 22,000        |      |      |      | 22,000        |      |
| <b>Funding Total</b>        | <b>22,000</b> |      |      |      | <b>22,000</b> |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name**      Community Hall Board Projects - 2026  
**Department**      Community Services - Recreation & Culture  
**Project Manager**   Shawna Cornish, Manager of Recreation and Culture  
**Start Year**          2026  
**Project Number**   REC027

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Parks, Recreation and Culture Master Plan Update  |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2027  |
| <b>Project Number</b>  | REC028  |

**Project Description and Rationale**

A Parks, Recreation and Culture Master Plan is a municipal guiding document that provides a long-term vision, as well as goals and objectives for the provision of facilities and services relating to parks, recreation and culture over the next decade. The previous Master Plan was completed in 2018.

**Reference:**

Strategic Direction #1 – Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #3 – Economic Development & Tourism

Strategic Direction #4 – Municipal Services "Provide services that are efficient and effective"

**Budget**

|                               | Total         | 2023 | 2024 | 2025 | 2026 | 2027          |
|-------------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>           |               |      |      |      |      |               |
| Capital Expenditure (Non-TCA) | 80,000        |      |      |      |      | 80,000        |
| <b>Expenditures Total</b>     | <b>80,000</b> |      |      |      |      | <b>80,000</b> |
| <b>Funding</b>                |               |      |      |      |      |               |
| Municipal Projects Reserve    | 35,000        |      |      |      |      | 35,000        |
| DC - Parks & Recreation       | 45,000        |      |      |      |      | 45,000        |
| <b>Funding Total</b>          | <b>80,000</b> |      |      |      |      | <b>80,000</b> |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Parks, Recreation and Culture Master Plan Update  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2027  
**Project Number** REC028

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Battery Replacement for Electric Ice Resurfacer   |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | REC029  |

**Project Description and Rationale**

The Township purchased an electric ice resurfacer in 2016 and after 7 years the lithium-ion batteries require replacing. The replacement of batteries will extend the life of the ice resurfacer by 6-7 years.

**Reference:**

Strategic Direction # 1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure, and facilities."

Township of Scugog Asset Management Plan

**Budget**

|                               | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-------------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>           |               |               |      |      |      |      |
| Capital Expenditure (TCA)     | 30,000        | 30,000        |      |      |      |      |
| <b>Expenditures Total</b>     | <b>30,000</b> | <b>30,000</b> |      |      |      |      |
| <b>Funding</b>                |               |               |      |      |      |      |
| Environmental / Solar Reserve | 30,000        | 30,000        |      |      |      |      |
| <b>Funding Total</b>          | <b>30,000</b> | <b>30,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name**      Battery Replacement for Electric Ice Resurfacer  
**Department**      Community Services - Recreation & Culture  
**Project Manager**   Shawna Cornish, Manager of Recreation and Culture  
**Start Year**          2023  
**Project Number**    REC029

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Outdoor Pickleball Court Construction             |
| <b>Department</b>      | Public Works and Infrastructure Services          |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2024  |
| <b>Project Number</b>  | REC030  |

**Project Description and Rationale**

The project involves the creation of Outdoor Pickleball Courts at the Scugog Community Recreation Centre. This would be a specific Pickleball dedicated facility with three to four outdoor courts

Pickleball is a fast growing sport. The Port Perry Pickleball Club currently uses the Scugog Community Recreation Centre (SCRC) during the day on Monday, Tuesday, Wednesday, and Thursday from September to June. Members also work with the Recreation Coordinator to facilitate the "Learn to Play Pickleball" program offered in the evening during the fall and winter months. During the summer, the facility is used by Day Camps and is not available for Pickleball.

This project will be funded 90% through Development Charges.

**Reference:**

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective".

Strategic Direction # 6 - Community Engagement "Encourage the involvement of all Scugog residents in sustaining and enhancing the quality of life in our community."

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan.

Township of Scugog, Development Charges Background Study, 2019, Item 3.2.10.

**Budget**

|                           | Total          | 2023 | 2024           | 2025 | 2026 | 2027 |
|---------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure (TCA) | 350,000        |      | 350,000        |      |      |      |
| <b>Expenditures Total</b> | <b>350,000</b> |      | <b>350,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| DC - Parks & Recreation   | 315,000        |      | 315,000        |      |      |      |
| Parks Reserve             | 35,000         |      | 35,000         |      |      |      |
| <b>Funding Total</b>      | <b>350,000</b> |      | <b>350,000</b> |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name** Outdoor Pickleball Court Construction  
**Department** Public Works and Infrastructure Services  
**Project Manager** Carol Coleman, Director of Public Works and Infr.  
**Start Year** 2024  
**Project Number** REC030

**Gallery**





**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Museum Barn Foundation Restoration                |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | REC031  |

**Project Description and Rationale**

Installation of a proper foundation for the main barn foundation. The current foundation is wood and patio stone and has degraded. The project will involve raising the building and the installation of proper footings.

**References:**

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #3 - Economic Development and Tourism "Create, grow and attract employment opportunities".

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

Scugog Shores Museum Strategic Plan, 2018

**Budget**

|                             | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
|-----------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>         |               |      |      |               |      |      |
| Capital Expenditure (TCA)   | 75,000        |      |      | 75,000        |      |      |
| <b>Expenditures Total</b>   | <b>75,000</b> |      |      | <b>75,000</b> |      |      |
| <b>Funding</b>              |               |      |      |               |      |      |
| Facility & Building Reserve | 75,000        |      |      | 75,000        |      |      |
| <b>Funding Total</b>        | <b>75,000</b> |      |      | <b>75,000</b> |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name**      Museum Barn Foundation Restoration  
**Department**      Community Services - Recreation & Culture  
**Project Manager**   Shawna Cornish, Manager of Recreation and Culture  
**Start Year**          2025  
**Project Number**   REC031

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Replacement Ice Resurfacer #5206003               |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2024  |
| <b>Project Number</b>  | REC032  |

**Project Description and Rationale**

This project is for the replacement of the 2006 Olympia ice re-surfacer (#5206003). The current ice resurfacer is at end of life and will need replacement in order to continue service. The ice-resurfacer is used as a back-up at the SCRC.

**Reference:**

Strategic Direction #4 - Municipal Services: to "Provide services that are efficient and effective"

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023 | 2024           | 2025 | 2026 | 2027 |
|-----------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>         |                |      |                |      |      |      |
| Capital Expenditure (TCA)   | 120,000        |      | 120,000        |      |      |      |
| <b>Expenditures Total</b>   | <b>120,000</b> |      | <b>120,000</b> |      |      |      |
| <b>Funding</b>              |                |      |                |      |      |      |
| Vehicle & Equipment Reserve | 120,000        |      | 120,000        |      |      |      |
| <b>Funding Total</b>        | <b>120,000</b> |      | <b>120,000</b> |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** Replacement Ice Resurfacer #5206003  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2024  
**Project Number** REC032

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Blackstock Arena Replacement                      |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2024  |
| <b>Project Number</b>  | REC033  |

**Project Description and Rationale**

The scope of work includes design and construction for the replacement of the single pad arena at the Blackstock Recreation Complex (BRC). The Parks, Recreation and Culture Strategic Master Plan was updated in 2018 and identifies the highest priority as the replacement of the single pad of ice at the Blackstock Recreation Complex (BRC). The Blackstock arena is both undersized and in poor condition. The estimated cost to maintain the arena in its current functional state (as an undersized, older arena) is approximately \$5 million. The arena will reach a critical point in the next few years which will result in the closure of the facility. The master plan also recommended the development of additional facilities as part of the BRC including ancillary meeting room space and a double gymnasium which is a demonstrated need in the Township which will be considered for future phases of construction.

Planning for the replacement of the arena began in August 2019 with public consultation, identifying servicing requirements and a preliminary design. The project will only proceed if the Township is successful in receiving a major grant. Funding is proposed through grant, DC funding, major facility reserve and fundraising.

**Reference:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Township of Scugog, Development Charges Background Study, 2019, Item 3.1.3

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

|                           | <b>Budget</b>     |      |                  |      |                   |      |
|---------------------------|-------------------|------|------------------|------|-------------------|------|
|                           | Total             | 2023 | 2024             | 2025 | 2026              | 2027 |
| <b>Expenditures</b>       |                   |      |                  |      |                   |      |
| Capital Expenditure (TCA) | 15,300,000        |      | 1,300,000        |      | 14,000,000        |      |
| <b>Expenditures Total</b> | <b>15,300,000</b> |      | <b>1,300,000</b> |      | <b>14,000,000</b> |      |
| <b>Funding</b>            |                   |      |                  |      |                   |      |
| Debenture                 | 1,934,000         |      |                  |      | 1,934,000         |      |
| DC - Parks & Recreation   | 3,990,000         |      | 339,000          |      | 3,651,000         |      |
| Grant                     | 8,650,000         |      | 735,000          |      | 7,915,000         |      |
| Major Facilities Reserve  | 726,000           |      | 226,000          |      | 500,000           |      |
| <b>Funding Total</b>      | <b>15,300,000</b> |      | <b>1,300,000</b> |      | <b>14,000,000</b> |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name**      Blackstock Arena Replacement  
**Department**      Community Services - Recreation & Culture  
**Project Manager**    Carol Coleman, Director of Public Works and Infr.  
**Start Year**          2024  
**Project Number**    REC033

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | SCRC - Make Up Air Unit Replacement               |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2024  |
| <b>Project Number</b>  | REC034  |

**Project Description and Rationale**

This unit provides heating, cooling and fresh air ventilation for the SCRC facility. Ongoing replacement of the HVAC units improve energy and operational efficiency in heating and air conditioning.

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Township of Scugog Asset Management Plan

**Budget**

|                             | Total          | 2023 | 2024           | 2025 | 2026 | 2027 |
|-----------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>         |                |      |                |      |      |      |
| Capital Expenditure (TCA)   | 150,000        |      | 150,000        |      |      |      |
| <b>Expenditures Total</b>   | <b>150,000</b> |      | <b>150,000</b> |      |      |      |
| <b>Funding</b>              |                |      |                |      |      |      |
| Facility & Building Reserve | 150,000        |      | 150,000        |      |      |      |
| <b>Funding Total</b>        | <b>150,000</b> |      | <b>150,000</b> |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name** SCRC - Make Up Air Unit Replacement  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2024  
**Project Number** REC034

**Gallery**





**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Accessible Change Rooms - Birdseye Pool           |
| <b>Department</b>      | Public Works and Infrastructure Services          |
| <b>Project Manager</b> | Carol Coleman, Director of Public Works and Infr. |
| <b>Start Year</b>      | 2025  |
| <b>Project Number</b>  | REC035  |

**Project Description and Rationale**

This project is the construction for the complete renovation of the existing Birdseye Pool House to increase accessibility to the facility. Currently the pool is accessible, but the facility change rooms including washrooms, showers, entrances and exits are not fully accessible. This project will create a barrier free environment which will allow for greater access to pool services for the entire community.

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #3 - Economic Development and Tourism "Create, grow and attract employment opportunities."

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Township of Scugog Asset Management Plan

Township of 2018 Scugog Parks, Recreation, and Culture Strategic Master Plan

**Budget**

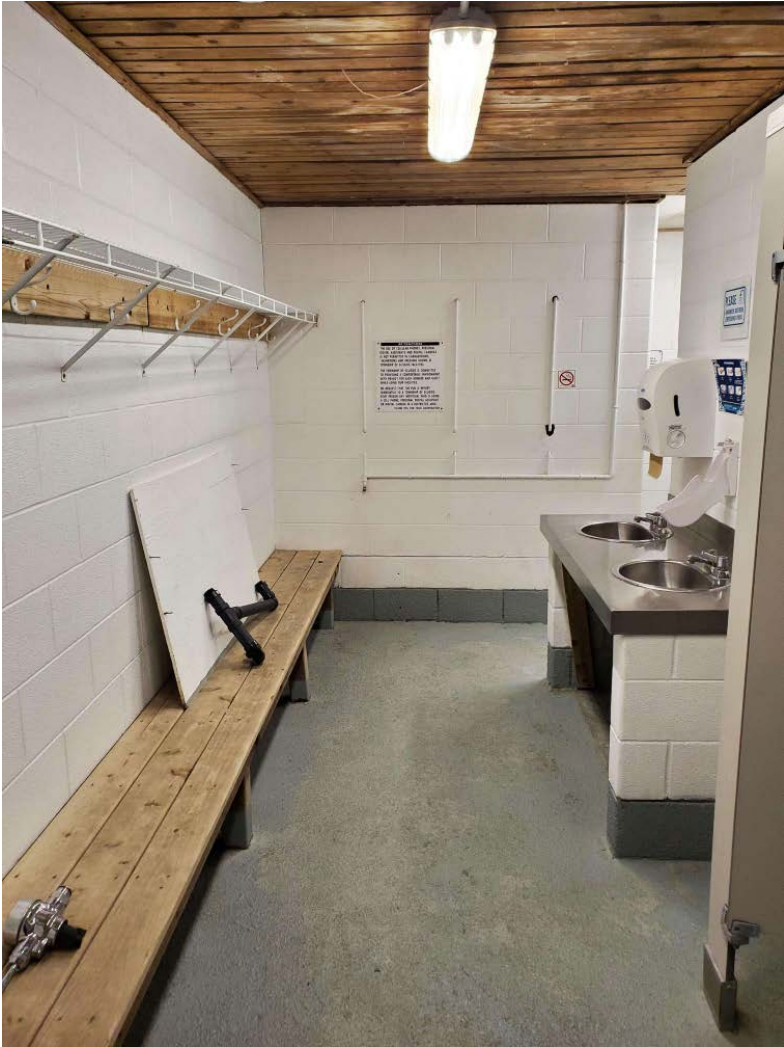
|                             | Total          | 2023 | 2024 | 2025           | 2026 | 2027 |
|-----------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>         |                |      |      |                |      |      |
| Capital Expenditure (TCA)   | 600,000        |      |      | 600,000        |      |      |
| <b>Expenditures Total</b>   | <b>600,000</b> |      |      | <b>600,000</b> |      |      |
| <b>Funding</b>              |                |      |      |                |      |      |
| Facility & Building Reserve | 600,000        |      |      | 600,000        |      |      |
| <b>Funding Total</b>        | <b>600,000</b> |      |      | <b>600,000</b> |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast**

**Capital Projects**

**Project Name**      Accessible Change Rooms - Birdseye Pool  
**Department**      Public Works and Infrastructure Services  
**Project Manager**    Carol Coleman, Director of Public Works and Infr.  
**Start Year**          2025  
**Project Number**    REC035

**Gallery**



**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Rodman Cabin Restoration                          |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2024  |
| <b>Project Number</b>  | REC036  |

**Project Description and Rationale**

This project involves raising the Rodman Cabin and placing it on a proper foundation. The current foundation is post, and will be replaced by a concrete pad similar to the other log cabin on the museum site. The Rodman cabin is one of the oldest buildings in the municipality and is linked to long standing families in the community.

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #3 - Economic Development and Tourism "Create, grow and attract employment opportunities".

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

Scugog Shores Museum Strategic Plan, 2018

**Budget**

|                             | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
|-----------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>         |               |      |               |      |      |      |
| Capital Expenditure (TCA)   | 35,000        |      | 35,000        |      |      |      |
| <b>Expenditures Total</b>   | <b>35,000</b> |      | <b>35,000</b> |      |      |      |
| <b>Funding</b>              |               |      |               |      |      |      |
| Facility & Building Reserve | 35,000        |      | 35,000        |      |      |      |
| <b>Funding Total</b>        | <b>35,000</b> |      | <b>35,000</b> |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

**Project Name** Rodman Cabin Restoration  
**Department** Community Services - Recreation & Culture  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2024  
**Project Number** REC036

**Gallery**



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Communications Strategic Plan               |
| <b>Department</b>      | Community Services - Recreation & Culture   |
| <b>Project Manager</b> | Lori Bowers, Director of Community Services |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | REC038                                      |

**Project Description and Rationale**

In 2016, under a Manager of Communications, corporate communication functions including media relations, new releases, public notification, social media and web content was centralized, coordinated and policies and procedures were put in place corporately. Over the years, services have matured and include providing strategic communications for Mayor and Council, large corporate projects and initiatives, proactive promotion of programs and services and consultation needs, in addition to emergency management response.

With the growth in this portfolio, it is necessary to engage a consultant to assist in the review of communications services, make recommendations for a road map.

**References:**

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Strategic Direction #6 - Community Engagement "Encourage the involvement of all Scugog resident in sustaining and enhancing the quality of life in our community."

**Budget**

|                               | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-------------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>           |               |               |      |      |      |      |
| Capital Expenditure (Non-TCA) | 25,000        | 25,000        |      |      |      |      |
| <b>Expenditures Total</b>     | <b>25,000</b> | <b>25,000</b> |      |      |      |      |
| <b>Funding</b>                |               |               |      |      |      |      |
| Municipal Projects Reserve    | 25,000        | 25,000        |      |      |      |      |
| <b>Funding Total</b>          | <b>25,000</b> | <b>25,000</b> |      |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |   |
|------------------------|---|
| <b>Project Name</b>    | Community Hall Projects - 2023                    |
| <b>Department</b>      | Community Services - Recreation & Culture         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2023  |
| <b>Project Number</b>  | REC040  |

**Project Description and Rationale**

Annual Community Hall Board capital requests:

| Hall           | Description              | Cost            |
|----------------|--------------------------|-----------------|
| Nestleton Hall | Appliance Upgrades       | \$5,000         |
| Nestleton Hall | Parking Lot Improvements | \$5,000         |
| Caesarea Hall  | Shingle Roof             | \$15,000        |
|                | Total                    | <b>\$25,000</b> |

**References:**

Strategic Direction #1 - Roads and Municipal Infrastructure “Leverage and improve transportation, infrastructure and facilities”.

Strategic Direction #4 - Municipal Services “Provide services that are efficient and effective.”

Strategic Direction #6 - Community Engagement “Encourage the involvement of all Scugog residents in sustaining and enhancing the quality of life in our community.”

Township of Scugog Asset Management Plan

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 25,000        | 25,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>25,000</b> | <b>25,000</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| Facility & Building Reserve | 25,000        | 25,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>25,000</b> | <b>25,000</b> |      |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

**Project Name**      Community Hall Projects - 2023  
**Department**      Community Services - Recreation & Culture  
**Project Manager**    Shawna Cornish, Manager of Recreation and Culture  
**Start Year**          2023  
**Project Number**    REC040

**Gallery**



# Development Services



**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Downtown CIP - 2023                              |
| <b>Department</b>      | Development Services                             |
| <b>Project Manager</b> | Kevin Heritage, Director of Development Services |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | DEV001   |

**Project Description and Rationale**

A Community Improvement Plan (CIP) for Downtown Port Perry is to promote the continued investment in the Downtown. Downtown Port Perry is a historic downtown, tourist destination with beautiful streets and a great waterfront and vibrant commercial district. The key objective of this CIP is to preserve and enhance these characteristics by guiding and supporting future development and redevelopment within the Downtown through the establishment of programs, grants and financial incentives to stimulate community revitalization. The CIP will help to support municipal revitalization objectives outlined in the Port Perry Downtown Development Strategy, Downtown Port Perry Heritage Conservation District Plan and the Scugog Official Plan and Zoning By-law 14-14.

The CIP program for downtown Port Perry will be will include amounts committed for the existing Heritage Conservation District Grant Program, which will now be rolled into this CIP, as well as other programs for accessibility upgrades, environmental retrofits, among others.

**Reference:**

Strategic Direction #3 - Economic Development & Tourism to “Create, grow and attract employment opportunities”.

|                               |                           | <b>Budget</b> |               |      |      |      |      |
|-------------------------------|---------------------------|---------------|---------------|------|------|------|------|
|                               |                           | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
| <b>Expenditures</b>           |                           |               |               |      |      |      |      |
| Capital Expenditure (Non-TCA) |                           | 50,000        | 50,000        |      |      |      |      |
|                               | <b>Expenditures Total</b> | <b>50,000</b> | <b>50,000</b> |      |      |      |      |
| <b>Funding</b>                |                           |               |               |      |      |      |      |
| Municipal Projects Reserve    |                           | 50,000        | 50,000        |      |      |      |      |
|                               | <b>Funding Total</b>      | <b>50,000</b> | <b>50,000</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Animal Services Replacement Vehicle              |
| <b>Department</b>      | Development Services                             |
| <b>Project Manager</b> | Kevin Heritage, Director of Development Services |
| <b>Start Year</b>      | 2023   |
| <b>Project Number</b>  | DEV002   |

**Project Description and Rationale**

The Township of Scugog shares the costs of animal services related expenses 50/50 with the Township of Uxbridge. Typically, animal control vehicles have been retained for a maxim of seven to 10 years. The 2013 Dodge van has over 135,286 km's on it and will be nine years old in 2022. This is part of a regular vehicle replacement program to ensure safety, minimal maintenance and downtime of vehicles. The Township of Scugog portion of this replacement vehicle is \$22,500.

**Reference:**

Strategic Direction # 4 Municipal Services , to “Provide quality public services that are efficient, effective and affordable for the residents and businesses of Scugog”

**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 22,500        | 22,500        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>22,500</b> | <b>22,500</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| Vehicle & Equipment Reserve | 22,500        | 22,500        |      |      |      |      |
| <b>Funding Total</b>        | <b>22,500</b> | <b>22,500</b> |      |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Downtown CIP - 2027                              |
| <b>Department</b>      | Development Services                             |
| <b>Project Manager</b> | Kevin Heritage, Director of Development Services |
| <b>Start Year</b>      | 2027   |
| <b>Project Number</b>  | DEV003   |

**Project Description and Rationale**

A Community Improvement Plan (CIP) for Downtown Port Perry is to promote the continued investment in the Downtown. Downtown Port Perry is a historic downtown, tourist destination with beautiful streets and a great waterfront and vibrant commercial district. The key objective of this CIP is to preserve and enhance these characteristics by guiding and supporting future development and redevelopment within the Downtown through the establishment of programs, grants and financial incentives to stimulate community revitalization. The CIP will help to support municipal revitalization objectives outlined in the Port Perry Downtown Development Strategy, Downtown Port Perry Heritage Conservation District Plan and the Scugog Official Plan and Zoning By-law 14-14.

The CIP program for downtown Port Perry will be will include amounts committed for the existing Heritage Conservation District Grant Program, which will now be rolled into this CIP, as well as other programs for accessibility upgrades, environmental retrofits, among others.

**Reference:**

Strategic Direction #3 - Economic Development & Tourism to “Create, grow and attract employment opportunities”.

**Budget**

|                               | Total         | 2023 | 2024 | 2025 | 2026 | 2027          |
|-------------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>           |               |      |      |      |      |               |
| Capital Expenditure (Non-TCA) | 50,000        |      |      |      |      | 50,000        |
| <b>Expenditures Total</b>     | <b>50,000</b> |      |      |      |      | <b>50,000</b> |
| <b>Funding</b>                |               |      |      |      |      |               |
| Municipal Projects Reserve    | 50,000        |      |      |      |      | 50,000        |
| <b>Funding Total</b>          | <b>50,000</b> |      |      |      |      | <b>50,000</b> |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Downtown CIP - 2024                              |
| <b>Department</b>      | Development Services                             |
| <b>Project Manager</b> | Kevin Heritage, Director of Development Services |
| <b>Start Year</b>      | 2024   |
| <b>Project Number</b>  | DEV004   |

**Project Description and Rationale**

A Community Improvement Plan (CIP) for Downtown Port Perry is to promote the continued investment in the Downtown. Downtown Port Perry is a historic downtown, tourist destination with beautiful streets and a great waterfront and vibrant commercial district. The key objective of this CIP is to preserve and enhance these characteristics by guiding and supporting future development and redevelopment within the Downtown through the establishment of programs, grants and financial incentives to stimulate community revitalization. The CIP will help to support municipal revitalization objectives outlined in the Port Perry Downtown Development Strategy, Downtown Port Perry Heritage Conservation District Plan and the Scugog Official Plan and Zoning By-law 14-14.

The CIP program for downtown Port Perry will be will include amounts committed for the existing Heritage Conservation District Grant Program, which will now be rolled into this CIP, as well as other programs for accessibility upgrades, environmental retrofits, among others.

**Reference:**

Strategic Direction #3 - Economic Development & Tourism to "Create, grow and attract employment opportunities".

|                               | <b>Budget</b> |      |               |      |      |      |
|-------------------------------|---------------|------|---------------|------|------|------|
|                               | Total         | 2023 | 2024          | 2025 | 2026 | 2027 |
| <b>Expenditures</b>           |               |      |               |      |      |      |
| Capital Expenditure (Non-TCA) | 50,000        |      | 50,000        |      |      |      |
| <b>Expenditures Total</b>     | <b>50,000</b> |      | <b>50,000</b> |      |      |      |
| <b>Funding</b>                |               |      |               |      |      |      |
| Municipal Projects Reserve    | 50,000        |      | 50,000        |      |      |      |
| <b>Funding Total</b>          | <b>50,000</b> |      | <b>50,000</b> |      |      |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |                         |
|------------------------|-------------------------|
| <b>Project Name</b>    | Town Hall Renovations   |
| <b>Department</b>      | Development Services    |
| <b>Project Manager</b> | Mark Berney, Fire Chief |
| <b>Start Year</b>      | 2023                    |
| <b>Project Number</b>  | DEV005                  |

**Project Description and Rationale**

This project is to renovate and develop existing space in the basement of 181 Perry St.

#1. Develop the the vacant space beside the Hub Room into an open concept office space for Information Services. Work would include adding a ceiling finish, adding a floor finish, enclosing the furnace, enclosing the water purification system, adding an wall and door, paint, IT jacks, electrical fixtures and HVAC for the room.

#2 Split the Training Room (IT services) into two office spaces by adding a wall and door.

**Reference:**

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

**Budget**

|                             | Total         | 2023          | 2024 | 2025 | 2026 | 2027 |
|-----------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>         |               |               |      |      |      |      |
| Capital Expenditure (TCA)   | 30,000        | 30,000        |      |      |      |      |
| <b>Expenditures Total</b>   | <b>30,000</b> | <b>30,000</b> |      |      |      |      |
| <b>Funding</b>              |               |               |      |      |      |      |
| Facility & Building Reserve | 30,000        | 30,000        |      |      |      |      |
| <b>Funding Total</b>        | <b>30,000</b> | <b>30,000</b> |      |      |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Comprehensive Zoning By-law Review               |
| <b>Department</b>      | Development Services                             |
| <b>Project Manager</b> | Kevin Heritage, Director of Development Services |
| <b>Start Year</b>      | 2026   |
| <b>Project Number</b>  | DEV007   |

**Project Description and Rationale**

The purpose of Zoning By-law 14-14, as amended, is to implement the policies of the Township of Scugog Official Plan. The Planning Act requires municipalities to update their comprehensive zoning by-laws within three years of the approval and/or update of an official plan. Consequently, a review of Zoning By-law 14-14, as amended, will be required following the review of the Scugog Official Plan in the year 2024.

**Reference:**

Strategic Direction #5 - Natural Environment "Protect and enhance our natural environment."

Strategic Direction #7 - Complete Communities "Enhance our communities to be inclusive, healthy, safe and connected."

Township of Scugog, Development Charge Background Study, 2019, Appendix B-6, Item 6.1.4

**Budget**

|                               | Total          | 2023 | 2024 | 2025 | 2026           | 2027 |
|-------------------------------|----------------|------|------|------|----------------|------|
| <b>Expenditures</b>           |                |      |      |      |                |      |
| Capital Expenditure (Non-TCA) | 100,000        |      |      |      | 100,000        |      |
| <b>Expenditures Total</b>     | <b>100,000</b> |      |      |      | <b>100,000</b> |      |
| <b>Funding</b>                |                |      |      |      |                |      |
| Municipal Projects Reserve    | 45,000         |      |      |      | 45,000         |      |
| DC - General Government       | 55,000         |      |      |      | 55,000         |      |
| <b>Funding Total</b>          | <b>100,000</b> |      |      |      | <b>100,000</b> |      |

**Township of Scugog  
2023 Capital Budget and 2024 to 2027 Capital Forecast  
Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Downtown CIP - 2025                              |
| <b>Department</b>      | Development Services                             |
| <b>Project Manager</b> | Kevin Heritage, Director of Development Services |
| <b>Start Year</b>      | 2025   |
| <b>Project Number</b>  | DEV008   |

**Project Description and Rationale**

A Community Improvement Plan (CIP) for Downtown Port Perry is to promote the continued investment in the Downtown. Downtown Port Perry is a historic downtown, tourist destination with beautiful streets and a great waterfront and vibrant commercial district. The key objective of this CIP is to preserve and enhance these characteristics by guiding and supporting future development and redevelopment within the Downtown through the establishment of programs, grants and financial incentives to stimulate community revitalization. The CIP will help to support municipal revitalization objectives outlined in the Port Perry Downtown Development Strategy, Downtown Port Perry Heritage Conservation District Plan and the Scugog Official Plan and Zoning By-law 14-14.

The CIP program for downtown Port Perry will be will include amounts committed for the existing Heritage Conservation District Grant Program, which will now be rolled into this CIP, as well as other programs for accessibility upgrades, environmental retrofits, among others.

**Reference:**

Strategic Direction #3 - Economic Development & Tourism to “Create, grow and attract employment opportunities”.

**Budget**

|                               | Total         | 2023 | 2024 | 2025          | 2026 | 2027 |
|-------------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>           |               |      |      |               |      |      |
| Capital Expenditure (Non-TCA) | 50,000        |      |      | 50,000        |      |      |
| <b>Expenditures Total</b>     | <b>50,000</b> |      |      | <b>50,000</b> |      |      |
| <b>Funding</b>                |               |      |      |               |      |      |
| Municipal Projects Reserve    | 50,000        |      |      | 50,000        |      |      |
| <b>Funding Total</b>          | <b>50,000</b> |      |      | <b>50,000</b> |      |      |

**Township of Scugog**  
**2023 Capital Budget and 2024 to 2027 Capital Forecast**  
**Capital Projects**

|                        |  |
|------------------------|--|
| <b>Project Name</b>    | Downtown CIP - 2026                              |
| <b>Department</b>      | Development Services                             |
| <b>Project Manager</b> | Kevin Heritage, Director of Development Services |
| <b>Start Year</b>      | 2026   |
| <b>Project Number</b>  | DEV010   |

**Project Description and Rationale**

A Community Improvement Plan (CIP) for Downtown Port Perry is to promote the continued investment in the Downtown. Downtown Port Perry is a historic downtown, tourist destination with beautiful streets and a great waterfront and vibrant commercial district. The key objective of this CIP is to preserve and enhance these characteristics by guiding and supporting future development and redevelopment within the Downtown through the establishment of programs, grants and financial incentives to stimulate community revitalization. The CIP will help to support municipal revitalization objectives outlined in the Port Perry Downtown Development Strategy, Downtown Port Perry Heritage Conservation District Plan and the Scugog Official Plan and Zoning By-law 14-14.

The CIP program for downtown Port Perry will be will include amounts committed for the existing Heritage Conservation District Grant Program, which will now be rolled into this CIP, as well as other programs for accessibility upgrades, environmental retrofits, among others.

**Reference:**

Strategic Direction #3 - Economic Development & Tourism to "Create, grow and attract employment opportunities".

| <b>Budget</b>                 |               |      |      |      |               |      |
|-------------------------------|---------------|------|------|------|---------------|------|
|                               | Total         | 2023 | 2024 | 2025 | 2026          | 2027 |
| <b>Expenditures</b>           |               |      |      |      |               |      |
| Capital Expenditure (Non-TCA) | 50,000        |      |      |      | 50,000        |      |
| <b>Expenditures Total</b>     | <b>50,000</b> |      |      |      | <b>50,000</b> |      |
| <b>Funding</b>                |               |      |      |      |               |      |
| Municipal Projects Reserve    | 50,000        |      |      |      | 50,000        |      |
| <b>Funding Total</b>          | <b>50,000</b> |      |      |      | <b>50,000</b> |      |



# Financing



**2023 Capital Budget; 2024 - 2027 Capital Forecast  
Financing Summary**

|                                      | <b>2023<br/>Budget</b> | <b>2024<br/>Forecast</b> | <b>2025<br/>Forecast</b> | <b>2026<br/>Forecast</b> | <b>2027<br/>Forecast</b> | <b>Total<br/>Forecast</b> |
|--------------------------------------|------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|
| Roads & Other Infrastructure Reserve | 3,323,000              | 3,865,100                | 4,038,000                | 4,259,000                | 5,685,000                | 21,170,100                |
| Facility & Building Reserve          | 1,250,000              | 831,000                  | 1,082,000                | 447,000                  | 1,060,000                | 4,670,000                 |
| Vehicle & Equipment Reserve          | 1,107,500              | 1,009,000                | 1,760,000                | 1,385,000                | 905,000                  | 6,166,500                 |
| Major Facility Reserve               | -                      | 226,000                  | 20,000                   | 500,000                  | -                        | 746,000                   |
| Municipal Projects Reserve           | 789,107                | 335,000                  | 295,000                  | 630,400                  | 225,000                  | 2,274,507                 |
| Development Charge Reserve Fund (DC) | 3,744,000              | 4,965,900                | 2,297,500                | 5,153,100                | 405,000                  | 16,565,500                |
| Environmental / Solar Reserve        | 75,000                 | -                        | 100,000                  | 30,000                   | 30,000                   | 235,000                   |
| Self-Insurance Loss Reserve          | 70,000                 | 10,000                   | 10,000                   | -                        | -                        | 90,000                    |
| Parks Reserve Fund                   | 147,000                | 195,000                  | 79,000                   | 75,000                   | 165,000                  | 661,000                   |
| Hydro Reserve                        | -                      | -                        | -                        | -                        | -                        | -                         |
| Building Administration Reserve      | -                      | -                        | -                        | -                        | -                        | -                         |
| Donations Reserve                    | 75,000                 | -                        | -                        | -                        | -                        | 75,000                    |
| Systems & Security Reserve           | 275,000                | 120,000                  | -                        | -                        | -                        | 395,000                   |
| Debtenture Revenue                   | -                      | -                        | -                        | 1,934,000                | -                        | 1,934,000                 |
| Canada Community-Building Fund (FGT) | 715,000                | 610,000                  | 1,517,500                | 690,000                  | 1,150,000                | 4,682,500                 |
| Grant - OCIF                         | -                      | 220,000                  | -                        | -                        | 1,900,000                | 2,120,000                 |
| Other Grants                         | 325,000                | 735,000                  | -                        | 7,915,000                | -                        | 8,975,000                 |
| Other Contributions                  | 28,393                 | 180,000                  | -                        | 58,500                   | -                        | 266,893                   |
| <b>Total Reserve / Reserve Fund</b>  | <b>11,924,000</b>      | <b>13,302,000</b>        | <b>11,199,000</b>        | <b>23,077,000</b>        | <b>11,525,000</b>        | <b>71,027,000</b>         |



**2023 Capital Budget : 2024 - 2027 Capital Forecast  
Roads & Other Infrastructure Reserve**

| Projects  | 2023 Budget | 2024 Forecast | 2025 Forecast | 2026 Forecast | 2027 Forecast | Total Forecast |
|---|-------------|---------------|---------------|---------------|---------------|----------------|
| PUB001 Gravel Roads Resurfacing - 2027                              |             |               |               |               | 1,000,000     | 1,000,000      |
| PUB002 Second Access Scugog Island - South Link                     | 251,000     |               |               |               |               | 251,000        |
| PUB003 Nestleton Rd Rehabilitation - Highway 7A to R.R. 57          |             | 525,100       |               |               |               | 525,100        |
| PUB004 Second Access Scugog Island - North Link                     |             |               | 136,000       |               |               | 136,000        |
| PUB005 Queen Street Corridor Operation and Design Study             |             |               | 20,000        |               |               | 20,000         |
| PUB006 Cedar Grove Dr Reconstruction - Cedar Grove Dr to Summit Dr  |             |               | 70,000        |               | 1,250,000     | 1,320,000      |
| PUB007 Road Resurfacing - 2023                                      | 650,000     |               |               |               |               | 650,000        |
| PUB008 Road Resurfacing - 2025                                      |             |               | 250,000       |               |               | 250,000        |
| PUB010 Replacement of Culvert 207                                   |             |               |               |               | 500,000       | 500,000        |
| PUB011 Pine Point Road Rehabilitation - Island Rd to 2 km East      |             |               |               | 470,000       |               | 470,000        |
| PUB013 Old Simcoe Rd Rehabilitation - Queen St to Reach St          |             |               | 460,000       |               |               | 460,000        |
| PUB015 Old Simcoe Rd Recon - King to Jeffery - Construction         |             | 784,000       |               |               |               | 784,000        |
| PUB018 Old Simcoe Rd Rehab - Simcoe St to Line 2                    |             |               | 35,000        |               | 380,000       | 415,000        |
| PUB024 Gravel Roads Resurfacing - 2023                              | 1,000,000   |               |               |               |               | 1,000,000      |
| PUB026 Scugog Line 8 Rehab - 150m W of Old Simcoe to Simcoe         |             | 40,000        |               | 325,000       |               | 365,000        |
| PUB027 McDonald Street Rehab - Simcoe St to Rosa St                 |             |               | 40,000        |               | 300,000       | 340,000        |
| PUB033 Crandell St Reconstruction - Scugog St to Queen St           |             |               |               |               | 800,000       | 800,000        |
| PUB035 State of the Infrastructure Study - 2024                     |             | 40,000        |               |               |               | 40,000         |
| PUB040 Apple Valley Subdivision - Rehabilitation - Design           | 100,000     |               |               |               |               | 100,000        |
| PUB042 Gravel Road Resurfacing - 2025                               |             |               | 1,000,000     |               |               | 1,000,000      |
| PUB046 Mckee Rd Hill - Reconstruction                               | 250,000     |               |               |               |               | 250,000        |
| PUB047 Perry St Reconstruction - Queen St to Mary St - Construction |             |               | 615,000       |               |               | 615,000        |
| PUB048 Old Simcoe Rd Rehabilitation - Reach St to Edinborough Dr    |             | 142,000       |               |               |               | 142,000        |
| PUB049 Apple Valley Subdivision - Phase 1 - Rehabilitation          |             |               | 1,300,000     |               |               | 1,300,000      |

| Projects  | 2023 Budget      | 2024 Forecast    | 2025 Forecast    | 2026 Forecast    | 2027 Forecast    | Total Forecast    |
|---|------------------|------------------|------------------|------------------|------------------|-------------------|
| PUB050 State of the Infrastructure Study - 2026                                     |                  |                  |                  | 30,000           |                  | 30,000            |
| PUB051 Union Avenue Reconstruction  |                  | 1,334,000        |                  |                  |                  | 1,334,000         |
| PUB052 Municipal Structure Inventory and Inspection - 2023                          | 17,000           |                  |                  |                  |                  | 17,000            |
| PUB053 Municipal Structure Inventory and Inspection - 2025                          |                  |                  | 17,000           |                  |                  | 17,000            |
| PUB054 Bridge No. 11 (Cadmus) Replacement   |                  |                  |                  | 1,300,000        |                  | 1,300,000         |
| PUB057 Gravel Roads Resurfacing - 2024  |                  | 1,000,000        |                  |                  |                  | 1,000,000         |
| PUB058 Devitts Rd Rehabilitation - Cartwright E 1/4 Line to Manvers/Scugog Townline | 845,000          |                  |                  |                  |                  | 845,000           |
| PUB061 Stephenson Point Rd Rehabilitation - Island Rd to Pettet Dr                  |                  |                  | 45,000           |                  | 425,000          | 470,000           |
| PUB062 Edgewood Cr Rehabilitation - Aldred Dr to Davidge Dr                         |                  |                  | 30,000           |                  | 450,000          | 480,000           |
| PUB063 Davidge Dr Rehabilitation - Chandler Dr to Edgewood Dr                       |                  |                  | 20,000           |                  | 360,000          | 380,000           |
| PUB064 Marsh Hill Rd Rehabilitation - Utica to Epsom                                |                  |                  |                  | 1,134,000        |                  | 1,134,000         |
| PUB066 Brunon Avenue Rehabilitation   |                  |                  |                  |                  | 200,000          | 200,000           |
| PUB067 Old Simcoe Rd Rehabilitation - Queen St to Reach St - Design                 | 60,000           |                  |                  |                  |                  | 60,000            |
| PUB073 Municipal Structure Inventory and Inspection - 2027                          |                  |                  |                  |                  | 20,000           | 20,000            |
| PUB083 Gravel Roads Resurfacing - 2026  |                  |                  |                  | 1,000,000        |                  | 1,000,000         |
| PUB088 Bridge No. 11 (Cadmus) Replacement - Design                                  | 150,000          |                  |                  |                  |                  | 150,000           |
| <b>Total Roads &amp; Other Infrastructure Reserve</b>                               | <b>3,323,000</b> | <b>3,865,100</b> | <b>4,038,000</b> | <b>4,259,000</b> | <b>5,685,000</b> | <b>21,170,100</b> |



**2023 Capital Budget : 2024 - 2027 Capital Forecast  
Facilities & Building Reserve**

| Projects   | 2023 Budget | 2024 Forecast | 2025 Forecast | 2026 Forecast | 2027 Forecast | Total Forecast |
|--|-------------|---------------|---------------|---------------|---------------|----------------|
| DEV005 Town Hall Renovations                       | 30,000      |               |               |               |               | 30,000         |
| FES016 St 61 Station Maintenance                   | 30,000      |               |               |               |               | 30,000         |
| FES017 St 62 Station Maintenance                   | 10,000      |               |               |               |               | 10,000         |
| PAR007 Palmer Park Splashpad - Construction        |             | 308,000       |               |               |               | 308,000        |
| PAR010 Joe Fowler Picnic Shelter Construction      | 350,000     |               |               |               |               | 350,000        |
| PAR014 Palmer Park Washroom - Construction         | 60,000      |               |               |               |               | 60,000         |
| PAR025 Joe Fowler Tennis Court Improvements        | 50,000      |               |               |               |               | 50,000         |
| PUB036 Blackstock Sand Dome Repairs                | 200,000     |               |               |               |               | 200,000        |
| PUB070 Georgian Woods SWM Pond Rehab               |             | 250,000       |               |               |               | 250,000        |
| PUB074 Honey Harbour South SWM Pond Rehab          |             |               |               | 180,000       |               | 180,000        |
| PUB079 Smart Centres SWM Pond Rehab                |             |               |               |               | 500,000       | 500,000        |
| PUB082 New Generators for Public Works Depots      | 60,000      |               |               |               |               | 60,000         |
| PUB089 Fire Halls - Building Condition Assessments |             |               | 40,000        |               |               | 40,000         |
| REC002 Community Hall Projects - 2024              |             | 18,000        |               |               |               | 18,000         |
| REC003 Museum Emporium Renovation                  |             |               | 50,000        |               |               | 50,000         |
| REC004 Community Hall Projects - 2025              |             |               | 22,000        |               |               | 22,000         |
| REC005 Outdoor Pickleball Court Design             | 3,000       |               |               |               |               | 3,000          |
| REC006 Replacement of SCRC Exterior Doors          |             |               | 75,000        |               |               | 75,000         |
| REC007 SCRC Lobby Flooring and Furnishings         |             |               | 50,000        |               |               | 50,000         |
| REC008 SCRC Water Softener Replacement             | 32,000      |               |               |               |               | 32,000         |
| REC009 SCRC Hall Washroom Renovations              |             |               |               | 70,000        |               | 70,000         |
| REC010 Spin Bike Replacement                       |             |               |               |               | 10,000        | 10,000         |
| REC012 SCRC Compressor #2 Replacement              |             |               |               |               | 110,000       | 110,000        |
| REC013 Condenser Pump Replacement                  |             |               |               |               | 15,000        | 15,000         |

| Projects   | 2023<br>Budget   | 2024<br>Forecast | 2025<br>Forecast | 2026<br>Forecast | 2027<br>Forecast | Total<br>Forecast |
|--|------------------|------------------|------------------|------------------|------------------|-------------------|
| REC014 Community Hall Projects - 2027                  |                  |                  |                  |                  | 25,000           | 25,000            |
| REC015 SCRC - HVAC Replacement - Pad 2                 | 60,000           |                  |                  |                  |                  | 60,000            |
| REC016 SCRC Stage Replacement                          | 40,000           |                  |                  |                  |                  | 40,000            |
| REC017 SCRC - New Generator Installation               |                  |                  | 170,000          |                  |                  | 170,000           |
| REC018 SCRC - Building Condition Assessment            |                  | 40,000           |                  |                  |                  | 40,000            |
| REC019 Refrigeration Plant Electrical Panel SCRC       |                  | 30,000           |                  | 70,000           |                  | 70,000            |
| REC020 Pool Filter Replacements - Birdseye Pool        |                  |                  |                  |                  |                  | 30,000            |
| REC021 SCRC AC Unit Replacement                        | 20,000           |                  |                  |                  |                  | 20,000            |
| REC022 SCRC Chiller                                    | 200,000          |                  |                  |                  |                  | 200,000           |
| REC023 SCRC Compressor #1 Replacement                  |                  |                  |                  | 105,000          |                  | 105,000           |
| REC024 SCRC Parking Lot Reconstruction Phase 3         |                  |                  |                  |                  | 400,000          | 400,000           |
| REC026 Community Halls - Building Condition Assessment | 80,000           |                  |                  |                  |                  | 80,000            |
| REC027 Community Hall Board Projects - 2026            |                  |                  |                  | 22,000           |                  | 22,000            |
| REC031 Museum Barn Foundation Restoration              |                  |                  | 75,000           |                  |                  | 75,000            |
| REC034 SCRC - Make Up Air Unit Replacement             |                  | 150,000          |                  |                  |                  | 150,000           |
| REC035 Accessible Change Rooms - Birdseye Pool         |                  |                  | 600,000          |                  |                  | 600,000           |
| REC036 Rodman Cabin Restoration                        |                  | 35,000           |                  |                  |                  | 35,000            |
| REC040 Community Hall Projects - 2023                  | 25,000           |                  |                  |                  |                  | 25,000            |
| <b>Total Facilities &amp; Building Reserve</b>         | <b>1,250,000</b> | <b>831,000</b>   | <b>1,082,000</b> | <b>447,000</b>   | <b>1,060,000</b> | <b>4,670,000</b>  |



**2023 Capital Budget : 2024 - 2027 Capital Forecast**  
**Vehicle & Equipment Reserve**

| Projects  | 2023    | 2024     | 2025     | 2026     | 2027     | Total    |
|---|---------|----------|----------|----------|----------|----------|
|   | Budget  | Forecast | Forecast | Forecast | Forecast | Forecast |
| DEV002 Animal Services Replacement Vehicle                | 22,500  |          |          |          |          | 22,500   |
| FES001 Portable Radio Replacement                         | 30,000  |          |          |          |          | 30,000   |
| FES002 Replacement of Pumper Truck #P62                   |         |          | 500,000  |          |          | 500,000  |
| FES003 Heavy Extrication Equipment Replacement            | 60,000  |          |          |          |          | 60,000   |
| FES004 Replacement of Mid size SUV #Car 64                |         |          |          | 50,000   |          | 50,000   |
| FES006 Firefighting Equipment                             | 15,000  |          |          |          |          | 15,000   |
| FES008 Replacement of Utility Vehicle - R612              |         |          |          | 450,000  |          | 450,000  |
| FES011 Replacement of Utility Vehicle - R622              |         |          |          | 450,000  |          | 450,000  |
| FES012 Replacement of Mid size SUV - Car 61               |         |          | 50,000   |          |          | 50,000   |
| FES013 Portable Radio Replacement                         |         | 30,000   |          |          |          | 30,000   |
| FES014 Portable Radio Replacement                         |         |          | 30,000   |          |          | 30,000   |
| PAR009 Utility Vehicle Replacement - #15                  |         |          | 20,000   |          |          | 20,000   |
| PAR013 Replacement Utility Vehicle #5115016               |         |          |          |          | 30,000   | 30,000   |
| PAR016 Replacement Mini Loader for Parks #5110035         |         | 80,000   |          |          |          | 80,000   |
| PAR017 Tractor Plow Combo Replacement - #19               | 65,000  |          |          |          |          | 65,000   |
| PAR018 Replacement Three Quarter Ton Pickup #5115092      |         |          | 80,000   |          |          | 80,000   |
| PAR019 Replacement for Tractor Plow #5108033              |         |          | 60,000   |          |          | 60,000   |
| PAR020 Replacement of Mower #5112028                      | 35,000  |          |          |          |          | 35,000   |
| PAR021 Replacement Mower #5112043                         | 25,000  |          |          |          |          | 25,000   |
| PAR023 Replacement Mower #5113055                         |         | 25,000   |          |          |          | 25,000   |
| PUB012 Replacement of Three Quarter Ton Pickup - #5013090 | 115,000 |          |          |          |          | 115,000  |
| PUB014 Replacement of Single Axle - #5015091              |         |          |          |          | 350,000  | 350,000  |
| PUB016 Replacement of Front End Loader - #5010009         |         |          | 280,000  |          |          | 280,000  |
| PUB017 Replacement of Tandem Axle - #5012087              | 370,000 |          |          |          |          | 370,000  |

| Projects  | 2023 Budget      | 2024 Forecast    | 2025 Forecast    | 2026 Forecast    | 2027 Forecast  | Total Forecast   |
|---|------------------|------------------|------------------|------------------|----------------|------------------|
| PUB019 Replacement of Tandem Axle - #5012088          | 370,000          |                  |                  |                  |                | 370,000          |
| PUB020 Replacement of Tandem Axle - #5013086          |                  | 370,000          |                  |                  |                | 370,000          |
| PUB021 Replacement of Tandem Axle - #5014089          |                  | 370,000          |                  |                  |                | 370,000          |
| PUB022 Replacement of Half Ton pickup - #5016096      |                  |                  |                  | 65,000           |                | 65,000           |
| PUB023 Replacement Half Ton Pickup #5017099           |                  |                  |                  |                  | 65,000         | 65,000           |
| PUB025 Replacement Wheeled Excavator - #5007078       |                  |                  |                  |                  | 280,000        | 280,000          |
| PUB028 Replacement Half Ton Pickup - #5117100         |                  |                  |                  |                  | 65,000         | 65,000           |
| PUB029 Replacement of Tandem Axle - #5015101          |                  |                  | 370,000          |                  |                | 370,000          |
| PUB031 Replacement of Tandem Axle - #5015102          |                  |                  | 370,000          |                  |                | 370,000          |
| PUB055 Replacement of One Ton Pickup Truck (#5015729) |                  |                  |                  |                  | 115,000        | 115,000          |
| PUB060 Replacement of Tandem Axle - 5015103           |                  |                  |                  | 370,000          |                | 370,000          |
| REC011 SCRC Floor Cleaning Machine Replacement        |                  | 14,000           |                  |                  |                | 14,000           |
| REC032 Replacement Ice Resurfacer #5206003            |                  | 120,000          |                  |                  |                | 120,000          |
| <b>Total Vehicle &amp; Equipment Reserve</b>          | <b>1,107,500</b> | <b>1,009,000</b> | <b>1,760,000</b> | <b>1,385,000</b> | <b>905,000</b> | <b>6,166,500</b> |





**2023 Capital Budget : 2024 - 2027 Capital Forecast**  
**Major Facilities Reserve**

| <b>Projects</b>                             | <b>2023<br/>Budget</b> | <b>2024<br/>Forecast</b> | <b>2025<br/>Forecast</b> | <b>2026<br/>Forecast</b> | <b>2027<br/>Forecast</b> | <b>Total<br/>Forecast</b> |
|---|------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|
| REC001 New Indoor Pool - Preliminary Design |                        |                          | 20,000                   |                          |                          | 20,000                    |
| REC033 Blackstock Arena Replacement         |                        | 226,000                  |                          | 500,000                  |                          | 726,000                   |
| <b>Total Major Facilities Reserve</b>       | <b>0</b>               | <b>226,000</b>           | <b>20,000</b>            | <b>500,000</b>           | <b>0</b>                 | <b>746,000</b>            |



**2023 Capital Budget : 2024 - 2027 Capital Forecast**  
**Municipal Projects Reserve**

| Projects  | 2023 Budget | 2024 Forecast | 2025 Forecast | 2026 Forecast | 2027 Forecast | Total Forecast |
|---|-------------|---------------|---------------|---------------|---------------|----------------|
| CAO001 Service Level Review                               | 100,000     |               |               |               |               | 100,000        |
| COR001 Firewall Replacement                               |             | 15,000        |               |               |               | 15,000         |
| COR002 Microsoft Server Operating System Upgrade (2023)   | 5,000       |               |               |               |               | 5,000          |
| COR003 New Township of Scugog Website                     | 150,000     |               |               |               |               | 150,000        |
| COR004 Replace 1/3 Computers                              |             | 25,000        |               |               |               | 25,000         |
| COR005 Replace 1/3 Computers                              |             |               | 25,000        |               |               | 25,000         |
| COR006 Replace 1/3 Computers                              | 20,000      |               |               |               |               | 20,000         |
| COR007 Replace Backup Device and VM Hosts                 | 60,000      |               |               |               |               | 60,000         |
| COR009 Helpdesk Modernization                             | 27,500      |               |               |               |               | 27,500         |
| COR011 Replace Backup Device                              |             |               | 20,000        |               |               | 20,000         |
| COR012 NVRs/Security System Upgrades                      |             |               |               |               | 15,000        | 15,000         |
| COR013 Networking Infrastructure Replacement              | 30,000      |               |               |               |               | 30,000         |
| COR014 Replace 1/3 Computers                              |             |               |               |               | 25,000        | 25,000         |
| COR016 Records Management Software Replacement            | 100,000     |               |               |               |               | 100,000        |
| COR017 Implementation of Facility Bookings                |             | 100,000       |               |               |               | 100,000        |
| COR018 Projects as a result of IT Strategy                |             |               | 100,000       |               |               | 100,000        |
| COR019 Digital Strategy                                   |             |               |               | 100,000       |               | 100,000        |
| COR020 Replace 1/3 Computers                              |             |               |               | 25,000        |               | 25,000         |
| COR022 Networking Infrastructure Replacement Continuation |             | 30,000        |               |               |               | 30,000         |
| COR023 Wifi Upgrade and Replacement Continuation          | 20,000      |               |               |               |               | 20,000         |
| COR025 Website Update                                     |             |               |               |               | 100,000       | 100,000        |
| DEV001 Downtown CIP - 2023                                | 50,000      |               |               |               |               | 50,000         |
| DEV003 Downtown CIP - 2027                                |             |               |               |               | 50,000        | 50,000         |
| DEV004 Downtown CIP - 2024                                |             | 50,000        |               |               |               | 50,000         |

| Projects  | 2023 Budget    | 2024 Forecast  | 2025 Forecast  | 2026 Forecast  | 2027 Forecast  | Total Forecast   |
|---|----------------|----------------|----------------|----------------|----------------|------------------|
| DEV007 Comprehensive Zoning By-law Review               |                |                |                | 45,000         |                | 45,000           |
| DEV008 Downtown CIP - 2025                              |                |                | 50,000         |                |                | 50,000           |
| DEV010 Downtown CIP - 2026                              |                |                |                | 50,000         |                | 50,000           |
| FES010 Community Risk Assessment                        | 50,000         |                |                |                |                | 50,000           |
| FES015 Fire Master Plan                                 |                | 85,000         |                |                |                | 85,000           |
| FIN003 Fees and Charges Study                           | 55,000         |                |                |                |                | 55,000           |
| PAR008 Carolyn Best Ball Diamond Lighting               | 25,000         |                |                |                |                | 25,000           |
| PUB065 Old Rail Lane Multi-Use-Trail                    | 71,607         |                |                |                |                | 71,607           |
| PUB078 SWM Pond Employment Area - Construction          |                |                |                | 410,400        |                | 410,400          |
| PUB086 Gateway Digital Sign                             |                |                | 100,000        |                |                | 100,000          |
| PUB087 Implementation of Wayfinding Signs - Phase 2     |                | 30,000         |                |                |                | 30,000           |
| REC028 Parks, Recreation and Culture Master Plan Update |                |                |                |                | 35,000         | 35,000           |
| REC038 Communications Strategic Plan                    | 25,000         |                |                |                |                | 25,000           |
| <b>Total Municipal Projects Reserve</b>                 | <b>789,107</b> | <b>335,000</b> | <b>295,000</b> | <b>630,400</b> | <b>225,000</b> | <b>2,274,507</b> |



**2023 Capital Budget : 2024 - 2027 Capital Forecast**  
**Development Charges Reserves**

| Projects  | 2023 Budget | 2024 Forecast | 2025 Forecast | 2026 Forecast | 2027 Forecast | Total Forecast |
|---|-------------|---------------|---------------|---------------|---------------|----------------|
| <b>General Government</b>   |             |               |               |               |               |                |
| DEV007 Comprehensive Zoning By-law Review                             |             |               |               | 55,000        |               | 55,000         |
| FIN001 DC Background Study  | 40,000      |               |               |               |               | 40,000         |
| <b>Total DC General Government</b>                                    | 40,000      |               |               | 55,000        |               | 95,000         |
| <b>Fire</b>   |             |               |               |               |               |                |
| FES005 100' Aerial Pumper Fire Truck                                  |             | 1,300,000     |               |               |               | 1,300,000      |
| FES007 New 3/4 Ton Crew Cab Pick-up Truck                             |             | 60,000        |               |               |               | 60,000         |
| <b>Total DC Fire</b>  |             | 1,360,000     |               |               |               | 1,360,000      |
| <b>Engineering</b>  |             |               |               |               |               |                |
| PUB002 Second Access Scugog Island - South Link                       | 2,259,000   |               |               |               |               | 2,259,000      |
| PUB003 Nestleton Rd Rehabilitation - Highway 7A to R.R. 57            |             | 364,900       |               |               |               | 364,900        |
| PUB004 Second Access Scugog Island - North Link                       |             |               | 1,224,000     |               |               | 1,224,000      |
| PUB005 Queen Street Corridor Operation and Design Study               |             |               | 60,000        |               |               | 60,000         |
| PUB013 Old Simcoe Rd Rehabilitation - Queen St to Reach St            |             |               | 460,000       |               |               | 460,000        |
| PUB015 Old Simcoe Rd Recon - King to Jeffery - Construction           |             | 616,000       |               |               |               | 616,000        |
| PUB030 Water St Rehab - Scugog St to Queen St - Construction          | 475,000     |               |               |               |               | 475,000        |
| PUB041 Reach Street Active Transportation                             |             |               | 100,000       |               |               | 100,000        |
| PUB048 Old Simcoe Rd Rehabilitation - Reach St to Edinborough Dr      |             | 213,000       |               |               |               | 213,000        |
| PUB051 Union Avenue Reconstruction                                    |             | 966,000       |               |               |               | 966,000        |
| PUB056 Queen St Rehabilitation - Water St to Simcoe St - Construction |             |               | 237,500       |               |               | 237,500        |
| PUB064 Marsh Hill Rd Rehabilitation - Utica to Epsom                  |             |               |               | 216,000       |               | 216,000        |
| PUB065 Old Rail Lane Multi-Use-Trail                                  | 100,000     |               |               |               |               | 100,000        |
| PUB067 Old Simcoe Rd Rehabilitation - Queen St to Reach St - Design   | 60,000      |               |               |               |               | 60,000         |
| PUB078 SWM Pond Employment Area - Construction                        |             |               |               | 1,231,100     |               | 1,231,100      |
| <b>Total DC Engineering</b>   | 2,894,000   | 2,159,900     | 2,081,500     | 1,447,100     |               | 8,582,500      |

| Projects                         |   | 2023<br>Budget   | 2024<br>Forecast | 2025<br>Forecast | 2026<br>Forecast | 2027<br>Forecast | Total<br>Forecast |
|----------------------------------|---|------------------|------------------|------------------|------------------|------------------|-------------------|
| <b>Parks</b>                     |   |                  |                  |                  |                  |                  |                   |
| PAR004                           | Palmer Park Splashpad - Design                            | 18,000           |                  |                  |                  |                  | 18,000            |
| PAR006                           | Castle Harbour Waterfront Trail - Design and Construction |                  |                  | 36,000           |                  | 360,000          | 396,000           |
| PAR007                           | Palmer Park Splashpad - Construction                      |                  | 252,000          |                  |                  |                  | 252,000           |
| PAR011                           | Ashgrove Park - Construction                              | 225,000          |                  |                  |                  |                  | 225,000           |
| PAR014                           | Palmer Park Washroom - Construction                       | 540,000          |                  |                  |                  |                  | 540,000           |
| PAR022                           | Heron Hills Park - Construction                           |                  | 540,000          |                  |                  |                  | 540,000           |
| REC001                           | New Indoor Pool - Preliminary Design                      |                  |                  | 180,000          |                  |                  | 180,000           |
| REC005                           | Outdoor Pickleball Court Design                           | 27,000           |                  |                  |                  |                  | 27,000            |
| REC028                           | Parks, Recreation and Culture Master Plan Update          |                  |                  |                  |                  | 45,000           | 45,000            |
| REC030                           | Outdoor Pickleball Court Construction                     |                  | 315,000          |                  |                  |                  | 315,000           |
| REC033                           | Blackstock Arena Replacement                              |                  | 339,000          |                  | 3,651,000        |                  | 3,990,000         |
| <b>Total DC Parks</b>            |   | 810,000          | 1,446,000        | 216,000          | 3,651,000        | 405,000          | 6,528,000         |
| <b>Total Development Charges</b> |   | <b>3,744,000</b> | <b>4,965,900</b> | <b>2,297,500</b> | <b>5,153,100</b> | <b>405,000</b>   | <b>16,565,500</b> |



**2023 Capital Budget : 2024 - 2027 Capital Forecast  
Environmental / Solar Reserve**

| Projects   | 2023 Budget   | 2024 Forecast | 2025 Forecast  | 2026 Forecast | 2027 Forecast | Total Forecast |
|--|---------------|---------------|----------------|---------------|---------------|----------------|
| PAR008 Carolyn Best Ball Diamond Lighting              | 25,000        |               |                |               |               | 25,000         |
| PAR015 Queen Street Pier Env Assessment                |               |               | 70,000         |               |               | 70,000         |
| PUB037 Electric Vehicle Charging Stn                   | 20,000        |               |                |               |               | 20,000         |
| PUB072 Honey Harbour South SWM Pond Design             |               |               | 30,000         |               |               | 30,000         |
| PUB075 Baagwating SWM Pond Design                      |               |               |                |               | 30,000        | 30,000         |
| PUB077 Smart Centres SWM Pond Design                   |               |               |                | 30,000        |               | 30,000         |
| REC029 Battery Replacement for Electric Ice Resurfacer | 30,000        |               |                |               |               | 30,000         |
| <b>Total Environmental / Solar Reserve</b>             | <b>75,000</b> | <b>0</b>      | <b>100,000</b> | <b>30,000</b> | <b>30,000</b> | <b>235,000</b> |



**2023 Capital Budget : 2024 - 2027 Capital Forecast**  
**Self-Insurance Loss Reserve**

| Projects                                 | 2023 Budget   | 2024 Forecast | 2025 Forecast | 2026 Forecast | 2027 Forecast | Total Forecast |
|--|---------------|---------------|---------------|---------------|---------------|----------------|
| FES001 Portable Radio Replacement        | 10,000        |               |               |               |               | 10,000         |
| FES013 Portable Radio Replacement        |               | 10,000        |               |               |               | 10,000         |
| FES014 Portable Radio Replacement        |               |               | 10,000        |               |               | 10,000         |
| PUB084 New Hotbox Patcher                | 60,000        |               |               |               |               | 60,000         |
| <b>Total Self-Insurance Loss Reserve</b> | <b>70,000</b> | <b>10,000</b> | <b>10,000</b> | <b>0</b>      | <b>0</b>      | <b>90,000</b>  |



**2023 Capital Budget : 2024 - 2027 Capital Forecast**  
**Parks Reserve Fund**

| Projects   | 2023 Budget    | 2024 Forecast  | 2025 Forecast | 2026 Forecast | 2027 Forecast  | Total Forecast |
|--|----------------|----------------|---------------|---------------|----------------|----------------|
| PAR001 Playground Replacement - Herbert A. Bruce Park            |                | 75,000         |               |               |                | 75,000         |
| PAR002 Playground Replacement - Cartwright Fields                |                |                |               |               | 125,000        | 125,000        |
| PAR003 Playground Replacement - Roy E. Carter Park               | 75,000         |                |               |               |                | 75,000         |
| PAR004 Palmer Park Splashpad - Design                            | 22,000         |                |               |               |                | 22,000         |
| PAR005 Playground Replacement - View Lake Park                   |                |                | 75,000        |               |                | 75,000         |
| PAR006 Castle Harbour Waterfront Trail - Design and Construction |                |                | 4,000         |               | 40,000         | 44,000         |
| PAR011 Ashgrove Park - Construction                              | 25,000         |                |               |               |                | 25,000         |
| PAR012 Playground Replacement - Putsey Park                      |                |                |               | 75,000        |                | 75,000         |
| PAR022 Heron Hills Park - Construction                           |                | 60,000         |               |               |                | 60,000         |
| PAR024 Ball Diamond Fence Replacement                            | 25,000         |                |               |               |                | 25,000         |
| PAR026 Ball Diamond Fence Replacement                            |                | 25,000         |               |               |                | 25,000         |
| REC030 Outdoor Pickleball Court Construction                     |                | 35,000         |               |               |                | 35,000         |
| <b>Total Parks Reserve Fund</b>                                  | <b>147,000</b> | <b>195,000</b> | <b>79,000</b> | <b>75,000</b> | <b>165,000</b> | <b>661,000</b> |





2023 Capital Budget : 2024 - 2027 Capital Forecast

Donations Reserve

| Projects                       | 2023 Budget   | 2024 Forecast | 2025 Forecast | 2026 Forecast | 2027 Forecast | Total Forecast |
|--------------------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| REC025 Lee House Restoration   | 75,000        |               |               |               |               | 75,000         |
| <b>Total Donations Reserve</b> | <b>75,000</b> | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>75,000</b>  |



**2023 Capital Budget : 2024 - 2027 Capital Forecast**  
**System & Security Reserve**

| Projects                                   | 2023 Budget    | 2024 Forecast  | 2025 Forecast | 2026 Forecast | 2027 Forecast | Total Forecast |
|--|----------------|----------------|---------------|---------------|---------------|----------------|
| COR008 Cameras at Park Depot               | 5,000          |                |               |               |               | 5,000          |
| COR010 Single Sign-On Implementation       |                | 20,000         |               |               |               | 20,000         |
| COR015 CRM Expansion                       | 150,000        |                |               |               |               | 150,000        |
| COR024 CRM Expansion Continued             |                | 100,000        |               |               |               | 100,000        |
| FIN002 Chart of Accounts Reconfiguration   | 120,000        |                |               |               |               | 120,000        |
| <b>Total System &amp; Security Reserve</b> | <b>275,000</b> | <b>120,000</b> | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>395,000</b> |



2023 Capital Budget : 2024 - 2027 Capital Forecast

Debenture Revenue

| Projects                            | 2023<br>Budget | 2024<br>Forecast | 2025<br>Forecast | 2026<br>Forecast | 2027<br>Forecast | Total<br>Forecast |
|-------------------------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
| REC033 Blackstock Arena Replacement |                |                  |                  | 1,934,000        |                  | 1,934,000         |
| <b>Total Debenture Revenue</b>      | <b>0</b>       | <b>0</b>         | <b>0</b>         | <b>1,934,000</b> | <b>0</b>         | <b>1,934,000</b>  |



**2023 Capital Budget : 2024 - 2027 Capital Forecast  
Canada Community-Building Fund (FGT)**

| <b>Projects</b>   | <b>2023<br/>Budget</b> | <b>2024<br/>Forecast</b> | <b>2025<br/>Forecast</b> | <b>2026<br/>Forecast</b> | <b>2027<br/>Forecast</b> | <b>Total<br/>Forecast</b> |
|---|------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|
| PUB030 Water St Rehab - Scugog St to Queen St - Construction            | 475,000                |                          |                          |                          |                          | 475,000                   |
| PUB033 Crandell St Reconstruction - Scugog St to Queen St               |                        |                          | 45,000                   |                          | 1,000,000                | 1,045,000                 |
| PUB034 Old Scugog Rd Rehabilitation - Byers Rd to 0.35km North          |                        | 95,000                   |                          |                          |                          | 95,000                    |
| PUB037 Electric Vehicle Charging Stn                                    | 45,000                 |                          |                          |                          |                          | 45,000                    |
| PUB038 River St Rehabilitation - Nonquon Bridge N to Simcoe St          |                        |                          |                          | 490,000                  |                          | 490,000                   |
| PUB039 Apple Valley Subdivision - Phase 2 - Rehabilitation              |                        |                          | 685,000                  |                          |                          | 685,000                   |
| PUB041 Reach Street Active Transportation                               |                        |                          | 100,000                  |                          |                          | 100,000                   |
| PUB043 Sidewalk Reconstruction - 2023 to 2026                           |                        | 150,000                  | 150,000                  | 150,000                  | 150,000                  | 600,000                   |
| PUB044 Byers Rd Rehabilitation - R.R. 57 to Old Scugog Rd               |                        | 205,000                  |                          |                          |                          | 205,000                   |
| PUB045 Balsam Street Reconstruction - Phase 2                           |                        | 120,000                  |                          |                          |                          | 120,000                   |
| PUB056 Queen St Rehabilitation - Water St to Simcoe St - Construction   |                        |                          | 237,500                  |                          |                          | 237,500                   |
| PUB068 Active Transportation Improvements - Design                      |                        | 40,000                   |                          |                          |                          | 40,000                    |
| PUB069 Active Transportation Improvements - Construction                |                        |                          | 300,000                  |                          |                          | 300,000                   |
| PUB071 Sidewalk Reconstruction - 2023                                   | 150,000                |                          |                          |                          |                          | 150,000                   |
| PUB076 Bike Route Signage - Design                                      |                        |                          |                          | 50,000                   |                          | 50,000                    |
| PUB085 River St Rehabilitation - Nonquon Bridge N to Simcoe St - Design | 45,000                 |                          |                          |                          |                          | 45,000                    |
| <b>Total Canada Community-Building Fund (FGT)</b>                       | <b>715,000</b>         | <b>610,000</b>           | <b>1,517,500</b>         | <b>690,000</b>           | <b>1,150,000</b>         | <b>4,682,500</b>          |



**2023 Capital Budget : 2024 - 2027 Capital Forecast**  
**Provincial Grant - OCIF**

| Projects                          | 2023<br>Budget | 2024<br>Forecast | 2025<br>Forecast | 2026<br>Forecast | 2027<br>Forecast | Total<br>Forecast |
|-----------------------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
| PUB009 Replacement of Culvert 206 |                | 110,000          |                  |                  | 1,200,000        | 1,310,000         |
| PUB010 Replacement of Culvert 207 |                | 110,000          |                  |                  | 700,000          | 810,000           |
| <b>Total Grant - OCIF</b>         | <b>0</b>       | <b>220,000</b>   | <b>0</b>         | <b>0</b>         | <b>1,900,000</b> | <b>2,120,000</b>  |



**2023 Capital Budget : 2024 - 2027 Capital Forecast  
Grants**

| Projects                                      | 2023<br>Budget | 2024<br>Forecast | 2025<br>Forecast | 2026<br>Forecast | 2027<br>Forecast | Total<br>Forecast |
|---|----------------|------------------|------------------|------------------|------------------|-------------------|
| PAR008 Carolyn Best Ball Diamond Lighting     | 200,000        |                  |                  |                  |                  | 200,000           |
| PAR010 Joe Fowler Picnic Shelter Construction | 100,000        |                  |                  |                  |                  | 100,000           |
| PUB037 Electric Vehicle Charging Stn          | 25,000         |                  |                  |                  |                  | 25,000            |
| REC033 Blackstock Arena Replacement           |                | 735,000          |                  | 7,915,000        |                  | 8,650,000         |
| <b>Total Grants</b>                           | <b>325,000</b> | <b>735,000</b>   | <b>0</b>         | <b>7,915,000</b> | <b>0</b>         | <b>8,975,000</b>  |



**2023 Capital Budget : 2024 - 2027 Capital Forecast**

**Contribution from Others**

| <b>Projects</b>                                     | <b>2023<br/>Budget</b> | <b>2024<br/>Forecast</b> | <b>2025<br/>Forecast</b> | <b>2026<br/>Forecast</b> | <b>2027<br/>Forecast</b> | <b>Total<br/>Forecast</b> |
|---|------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|
| PUB045 Balsam Street Reconstruction - Phase 2       |                        | 165,000                  |                          |                          |                          | 165,000                   |
| PUB065 Old Rail Lane Multi-Use-Trail                | 28,393                 |                          |                          |                          |                          | 28,393                    |
| PUB078 SWM Pond Employment Area - Construction      |                        |                          |                          | 58,500                   |                          | 58,500                    |
| PUB087 Implementation of Wayfinding Signs - Phase 2 |                        | 15,000                   |                          |                          |                          | 15,000                    |
| <b>Total Other Contributions</b>                    | <b>28,393</b>          | <b>180,000</b>           | <b>0</b>                 | <b>58,500</b>            | <b>0</b>                 | <b>266,893</b>            |



**2023 Capital Budget; 2024 - 2027 Capital Forecast  
Continuity Schedule Estimation**

|                                      | Roads & Other Infrast. | MP Reserve       | Vehicle & Equipment Reserve | Facility & Building Reserve | Major Facilities Reserve | DC Reserve Fund  | Environ/Solar Reserve | Self-Insurance Loss | CCBF (FGT) Reserve Fund | Parks Reserve Fund | Hydro Reserve    | Donation Reserve | Systems & Security Reserve | Total             |
|--------------------------------------|------------------------|------------------|-----------------------------|-----------------------------|--------------------------|------------------|-----------------------|---------------------|-------------------------|--------------------|------------------|------------------|----------------------------|-------------------|
| <b>Opening Balance Jan 1, 2023</b>   | 3,115,872              | 4,584,588        | 1,459,851                   | 2,679,267                   | 911,739                  | 8,114,111        | 84,353                | 181,696             | 2,719,905               | 914,008            | 1,832,518        | 435,800          | 550,000                    | 27,583,707        |
| Commitments                          | (2,834,672)            | (3,119,588)      | (912,251)                   | (1,503,567)                 | (226,039)                | (4,963,111)      | (49,453)              | (75,796)            | (2,544,405)             | (385,508)          | (292,818)        |                  |                            | (16,907,207)      |
| 2022C Closing Report                 | 596,850                | 13,485           | 3,842                       | 92,781                      |                          | 3,119,777        | 8,914                 |                     | 934,406                 | 1,526              |                  |                  |                            | 4,771,581         |
| <b>Uncommitted Opening Balance</b>   | <b>878,050</b>         | <b>1,478,485</b> | <b>551,442</b>              | <b>1,268,481</b>            | <b>685,700</b>           | <b>6,270,777</b> | <b>43,814</b>         | <b>105,900</b>      | <b>1,109,906</b>        | <b>530,026</b>     | <b>1,539,700</b> | <b>435,800</b>   | <b>550,000</b>             | <b>14,462,281</b> |
| Capital Projects                     | (3,323,000)            | (789,107)        | (1,107,500)                 | (1,250,000)                 |                          | (3,744,000)      | (75,000)              | (70,000)            | (715,000)               | (147,000)          |                  | (75,000)         | (275,000)                  | (11,570,607)      |
| Budget Allocation                    | 2,938,082              |                  | 388,400                     | 327,000                     | 26,800                   |                  |                       |                     |                         |                    | 100,000          |                  |                            | 3,780,282         |
| OLG Funding                          | 144,775                | 96,500           | 470,800                     | 188,300                     | 47,100                   |                  |                       |                     | 715,400                 |                    |                  |                  |                            | 947,475           |
| Grants                               |                        |                  |                             |                             |                          | 3,047,200        | 50,000                |                     |                         |                    |                  |                  |                            | 50,000            |
| Canada Community-Building Fund (FGT) |                        |                  |                             |                             |                          |                  |                       |                     |                         |                    |                  |                  |                            | 715,400           |
| Subdividers Contributions            |                        |                  |                             |                             |                          | 26,626           |                       |                     | 900                     | 2,300              | 7,900            |                  |                            | 3,047,200         |
| Interest Revenue                     |                        |                  |                             |                             |                          |                  |                       | 0                   | 716,300                 | 2,300              | 107,900          | 0                | 0                          | 37,726            |
| <b>Total Revenues</b>                | <b>3,082,857</b>       | <b>96,500</b>    | <b>859,200</b>              | <b>515,300</b>              | <b>73,900</b>            | <b>3,073,826</b> | <b>50,000</b>         | <b>0</b>            | <b>716,300</b>          | <b>2,300</b>       | <b>107,900</b>   | <b>0</b>         | <b>0</b>                   | <b>8,578,083</b>  |
| <b>Closing Balance, Dec 31, 2023</b> | <b>637,907</b>         | <b>785,878</b>   | <b>303,142</b>              | <b>533,781</b>              | <b>759,600</b>           | <b>5,600,603</b> | <b>18,814</b>         | <b>35,900</b>       | <b>1,111,206</b>        | <b>385,326</b>     | <b>1,647,600</b> | <b>360,800</b>   | <b>275,000</b>             | <b>11,819,757</b> |
| <b>2024</b>                          |                        |                  |                             |                             |                          |                  |                       |                     |                         |                    |                  |                  |                            |                   |
| Capital Projects                     | (3,865,100)            | (335,000)        | (1,009,000)                 | (831,000)                   | (226,000)                | (4,965,900)      |                       | (10,000)            | (610,000)               | (195,000)          |                  |                  | (120,000)                  | (12,167,000)      |
| Budget Allocation                    | 3,462,962              |                  | 471,700                     | 410,300                     | 26,800                   |                  |                       |                     |                         |                    | 100,000          |                  |                            | 4,471,762         |
| OLG Funding                          | 144,775                | 96,500           | 470,800                     | 188,300                     | 47,100                   |                  |                       |                     | 715,400                 |                    |                  |                  |                            | 947,475           |
| Grants                               |                        |                  |                             |                             |                          |                  | 50,000                |                     |                         |                    |                  |                  |                            | 50,000            |
| Federal Gas Tax                      |                        |                  |                             |                             |                          | 3,580,500        |                       |                     |                         |                    |                  |                  |                            | 715,400           |
| Subdividers Contributions            |                        |                  |                             |                             |                          | 24,435           |                       |                     | 1,100                   | 1,400              | 8,500            |                  |                            | 3,580,500         |
| Interest Revenue                     |                        |                  |                             |                             |                          |                  |                       | 0                   | 716,500                 | 1,400              | 108,500          | 0                | 0                          | 35,435            |
| <b>Total Revenues</b>                | <b>3,607,737</b>       | <b>96,500</b>    | <b>942,500</b>              | <b>598,600</b>              | <b>73,900</b>            | <b>3,604,936</b> | <b>50,000</b>         | <b>0</b>            | <b>716,500</b>          | <b>1,400</b>       | <b>108,500</b>   | <b>0</b>         | <b>0</b>                   | <b>9,800,573</b>  |
| <b>Closing Balance, Dec 31, 2024</b> | <b>380,544</b>         | <b>547,378</b>   | <b>236,642</b>              | <b>301,381</b>              | <b>607,500</b>           | <b>4,239,639</b> | <b>68,814</b>         | <b>25,900</b>       | <b>1,217,706</b>        | <b>191,726</b>     | <b>1,756,100</b> | <b>360,800</b>   | <b>155,000</b>             | <b>9,573,330</b>  |
| <b>2025</b>                          |                        |                  |                             |                             |                          |                  |                       |                     |                         |                    |                  |                  |                            |                   |
| Capital Projects                     | (4,038,000)            | (295,000)        | (1,760,000)                 | (1,082,000)                 | (20,000)                 | (2,297,500)      | (100,000)             | (10,000)            | (1,517,500)             | (79,000)           |                  |                  |                            | (11,199,000)      |
| Budget Allocation                    | 4,014,087              |                  | 559,100                     | 497,800                     | 26,800                   |                  |                       |                     |                         |                    | 100,000          |                  |                            | 5,197,787         |
| OLG Funding                          | 144,775                | 96,500           | 470,800                     | 188,300                     | 47,100                   |                  |                       |                     | 715,400                 |                    |                  |                  |                            | 947,475           |
| Grants                               |                        |                  |                             |                             |                          |                  | 50,000                |                     |                         |                    |                  |                  |                            | 50,000            |
| Federal Gas Tax                      |                        |                  |                             |                             |                          | 5,549,200        |                       |                     |                         |                    |                  |                  |                            | 715,400           |
| Subdividers Contributions            |                        |                  |                             |                             |                          | 29,475           |                       |                     | (600)                   | 800                | 9,000            |                  |                            | 5,549,200         |
| Interest Revenue                     |                        |                  |                             |                             |                          |                  |                       | 0                   | 714,800                 | 800                | 109,000          | 0                | 0                          | 38,675            |
| <b>Total Revenues</b>                | <b>4,158,862</b>       | <b>96,500</b>    | <b>1,029,900</b>            | <b>686,100</b>              | <b>73,900</b>            | <b>5,578,675</b> | <b>50,000</b>         | <b>0</b>            | <b>714,800</b>          | <b>800</b>         | <b>109,000</b>   | <b>0</b>         | <b>0</b>                   | <b>12,498,537</b> |
| <b>Closing Balance Dec 31, 2025</b>  | <b>501,406</b>         | <b>348,878</b>   | <b>(493,458)</b>            | <b>(94,519)</b>             | <b>661,400</b>           | <b>7,520,813</b> | <b>18,814</b>         | <b>15,900</b>       | <b>415,006</b>          | <b>113,526</b>     | <b>1,865,100</b> | <b>360,800</b>   | <b>155,000</b>             | <b>10,872,866</b> |



**2023 Capital Budget; 2024 - 2027 Capital Forecast  
Continuity Schedule Estimation**

|                                       | Roads & Other Infrast. | MP Reserve       | Vehicle & Equipment Reserve | Facility & Building Reserve | Major Facilities Reserve | DC Reserve Fund  | Environ/Solar Reserve | Self-Insurance Loss | CCBF (FGT) Reserve Fund | Parks Reserve Fund | Hydro Reserve    | Donation Reserve | Systems & Security Reserve | Total             |
|---------------------------------------|------------------------|------------------|-----------------------------|-----------------------------|--------------------------|------------------|-----------------------|---------------------|-------------------------|--------------------|------------------|------------------|----------------------------|-------------------|
| <b>2026</b>                           |                        |                  |                             |                             |                          |                  |                       |                     |                         |                    |                  |                  |                            |                   |
| Capital Projects                      | (4,259,000)            | (630,400)        | (1,385,000)                 | (447,000)                   | (500,000)                | (5,153,100)      | (30,000)              |                     | (690,000)               | (75,000)           |                  |                  |                            | (13,169,500)      |
| Budget Allocation                     | 4,592,767              |                  | 651,000                     | 589,700                     | 26,800                   |                  |                       |                     |                         |                    | 100,000          |                  |                            | 5,960,267         |
| OLG Funding                           | 144,775                | 96,500           | 470,800                     | 188,300                     | 47,100                   |                  | 50,000                |                     |                         |                    |                  |                  |                            | 947,475           |
| Grants                                |                        |                  |                             |                             |                          |                  |                       |                     |                         |                    |                  |                  |                            | 50,000            |
| Federal Gas Tax                       |                        |                  |                             |                             |                          |                  |                       |                     |                         |                    |                  |                  |                            | 715,400           |
| Subdividers Contributions             |                        |                  |                             |                             |                          | 2,312,100        |                       |                     |                         |                    |                  |                  |                            | 2,312,100         |
| Interest Revenue                      |                        |                  |                             |                             |                          | 28,537           |                       |                     | (2,500)                 |                    | 9,600            |                  |                            | 36,037            |
| <b>Total Revenues</b>                 | <b>4,737,542</b>       | <b>96,500</b>    | <b>1,121,800</b>            | <b>778,000</b>              | <b>73,900</b>            | <b>2,340,637</b> | <b>50,000</b>         | <b>0</b>            | <b>712,900</b>          | <b>400</b>         | <b>109,600</b>   | <b>0</b>         | <b>0</b>                   | <b>10,021,279</b> |
| <b>2027</b>                           |                        |                  |                             |                             |                          |                  |                       |                     |                         |                    |                  |                  |                            |                   |
| <b>Closing Balance Dec 31, 2026</b>   | <b>979,948</b>         | <b>(185,022)</b> | <b>(756,656)</b>            | <b>236,481</b>              | <b>235,300</b>           | <b>4,708,351</b> | <b>38,814</b>         | <b>15,900</b>       | <b>437,906</b>          | <b>38,926</b>      | <b>1,974,700</b> | <b>360,800</b>   | <b>155,000</b>             | <b>7,724,646</b>  |
| Capital Projects                      | (5,685,000)            | (225,000)        | (905,000)                   | (1,060,000)                 | -                        | (405,000)        | (30,000)              |                     | (1,150,000)             | (165,000)          |                  |                  |                            | (9,625,000)       |
| Budget Allocation                     | 5,200,382              |                  | 747,500                     | 686,100                     | 26,800                   |                  |                       |                     |                         |                    | 100,000          |                  |                            | 6,760,782         |
| OLG Funding                           | 144,775                | 96,500           | 470,800                     | 188,300                     | 47,100                   |                  | 50,000                |                     |                         |                    |                  |                  |                            | 947,475           |
| Grants                                |                        |                  |                             |                             |                          |                  |                       |                     |                         |                    |                  |                  |                            | 50,000            |
| Federal Gas Tax                       |                        |                  |                             |                             |                          |                  |                       |                     |                         |                    |                  |                  |                            | 715,400           |
| Subdividers Contributions             |                        |                  |                             |                             |                          | 1,156,100        |                       |                     |                         |                    |                  |                  |                            | 1,156,100         |
| Interest Revenue                      |                        |                  |                             |                             |                          | 26,006           |                       |                     | (3,600)                 |                    | 10,100           |                  |                            | 32,306            |
| <b>Total Revenues</b>                 | <b>5,345,157</b>       | <b>96,500</b>    | <b>1,218,300</b>            | <b>874,400</b>              | <b>73,900</b>            | <b>1,182,106</b> | <b>50,000</b>         | <b>0</b>            | <b>711,800</b>          | <b>(200)</b>       | <b>110,100</b>   | <b>0</b>         | <b>0</b>                   | <b>9,662,063</b>  |
| <b>Closing Balance - Dec 31, 2027</b> | <b>640,105</b>         | <b>(313,522)</b> | <b>(443,356)</b>            | <b>50,881</b>               | <b>309,200</b>           | <b>5,485,457</b> | <b>58,814</b>         | <b>15,900</b>       | <b>(294)</b>            | <b>(126,274)</b>   | <b>2,084,800</b> | <b>360,800</b>   | <b>155,000</b>             | <b>7,761,709</b>  |



**2023 Capital Budget; 2024 - 2027 Capital Forecast  
Development Charge - Reserve Funds Continuity - Estimated**

|                                      | General Government | Fire Services    | Public Works      | Library Services | Animal Services | Engineering Services     | Parks & Recreation | Total                    |
|--------------------------------------|--------------------|------------------|-------------------|------------------|-----------------|--------------------------|--------------------|--------------------------|
| <b>2023</b>                          |                    |                  |                   |                  |                 |                          |                    |                          |
| <b>Opening Balance, Jan 1, 2023</b>  | <b>186,000</b>     | <b>571,100</b>   | <b>276,000</b>    | <b>54,600</b>    | <b>25,800</b>   | <b>4,585,000</b>         | <b>2,401,000</b>   | <b>8,099,500</b>         |
| 2022C Closing Report Commitments     | 540<br>(87,000)    |                  | 9,977<br>(88,500) |                  | (15,600)        | 3,109,260<br>(4,129,900) | (627,500)          | 3,119,777<br>(4,948,500) |
| <b>Uncommitted Opening Balance</b>   | <b>99,540</b>      | <b>571,100</b>   | <b>197,477</b>    | <b>54,600</b>    | <b>10,200</b>   | <b>3,564,360</b>         | <b>1,773,500</b>   | <b>6,270,777</b>         |
| Capital Projects                     | (40,000)           |                  |                   |                  |                 | (2,894,000)              | (810,000)          | (3,744,000)              |
| Subdividers Contributions            | 81,800             | 170,400          | 189,700           | 44,200           | 7,000           | 1,707,700                | 846,400            | 3,047,200                |
| Interest Revenue                     | 600                | 3,300            | 1,400             | 400              | 100             | 11,826                   | 9,000              | 26,626                   |
| <b>Closing Balance, Dec 31, 2023</b> | <b>141,940</b>     | <b>744,800</b>   | <b>388,577</b>    | <b>99,200</b>    | <b>17,300</b>   | <b>2,389,886</b>         | <b>1,818,900</b>   | <b>5,600,603</b>         |
| <b>2024</b>                          |                    |                  |                   |                  |                 |                          |                    |                          |
| Capital Projects                     |                    | (1,360,000)      |                   |                  |                 | (2,159,900)              | (1,446,000)        | (4,965,900)              |
| Subdividers Contributions            | 98,400             | 205,100          | 229,100           | 61,200           | 9,700           | 1,802,700                | 1,174,300          | 3,580,500                |
| Interest Revenue                     | 1,000              | 800              | 2,500             | 600              | 100             | 11,035                   | 8,400              | 24,435                   |
| <b>Closing Balance, Dec 31, 2024</b> | <b>241,340</b>     | <b>(409,300)</b> | <b>620,177</b>    | <b>161,000</b>   | <b>27,100</b>   | <b>2,043,722</b>         | <b>1,555,600</b>   | <b>4,239,639</b>         |
| <b>2025</b>                          |                    |                  |                   |                  |                 |                          |                    |                          |
| Capital Projects                     |                    |                  |                   |                  |                 | (2,081,500)              | (216,000)          | (2,297,500)              |
| Subdividers Contributions            | 143,000            | 298,700          | 331,500           | 65,300           | 10,400          | 3,447,100                | 1,253,200          | 5,549,200                |
| Interest Revenue                     | 1,600              | (1,300)          | 3,900             | 1,000            | 200             | 13,675                   | 10,400             | 29,475                   |
| <b>Closing Balance, Dec 31, 2025</b> | <b>385,940</b>     | <b>(111,900)</b> | <b>955,577</b>    | <b>227,300</b>   | <b>37,700</b>   | <b>3,422,996</b>         | <b>2,603,200</b>   | <b>7,520,813</b>         |
| <b>2026</b>                          |                    |                  |                   |                  |                 |                          |                    |                          |
| Capital Projects                     | (55,000)           |                  |                   |                  |                 | (1,447,100)              | (3,651,000)        | (5,153,100)              |
| Subdividers Contributions            | 57,900             | 120,600          | 135,300           | 43,600           | 6,900           | 1,112,300                | 835,500            | 2,312,100                |
| Interest Revenue                     | 1,900              | (300)            | 5,100             | 1,200            | 200             | 14,437                   | 6,000              | 28,537                   |
| <b>Closing Balance, Dec 31, 2026</b> | <b>390,740</b>     | <b>8,400</b>     | <b>1,095,977</b>  | <b>272,100</b>   | <b>44,800</b>   | <b>3,102,634</b>         | <b>(206,300)</b>   | <b>4,708,351</b>         |
| <b>2027</b>                          |                    |                  |                   |                  |                 |                          |                    |                          |
| Capital Projects                     |                    |                  |                   |                  |                 |                          | (405,000)          | (405,000)                |
| Subdividers Contributions            | 28,900             | 60,300           | 67,700            | 21,800           | 3,500           | 556,200                  | 417,700            | 1,156,100                |
| Interest Revenue                     | 2,000              | 200              | 5,600             | 1,400            | 200             | 17,606                   | (1,000)            | 26,006                   |
| <b>Closing Balance, Dec 31, 2027</b> | <b>421,640</b>     | <b>68,900</b>    | <b>1,169,277</b>  | <b>295,300</b>   | <b>48,500</b>   | <b>3,676,440</b>         | <b>(194,600)</b>   | <b>5,485,457</b>         |